

Australia	Malta	Indonesia	Philippines	Portugal	Peru
Bahrain	Danish West Indies	Iceland	Malta	Portugal	Peru
Belgium	ESP-23	Iran	Lithuania	Portugal	Peru
Cyprus	ESP-23	Italy	Lithuania	Portugal	Peru
Denmark	ESP-23	Jordan	Lithuania	Portugal	Peru
Egypt	ESP-23	Kuwait	Lithuania	Portugal	Peru
Finland	ESP-23	Lebanon	Lithuania	Portugal	Peru
France	ESP-23	Lebanon	Lithuania	Portugal	Peru
Germany	ESP-23	Liberia	Lithuania	Portugal	Peru
Greece	ESP-23	Liberia	Lithuania	Portugal	Peru
Hong Kong	ESP-23	Liberia	Lithuania	Portugal	Peru
Hungary	ESP-23	Liberia	Lithuania	Portugal	Peru
Iceland	ESP-23	Liberia	Lithuania	Portugal	Peru
India	ESP-23	Liberia	Lithuania	Portugal	Peru
Iran	ESP-23	Liberia	Lithuania	Portugal	Peru
Iraq	ESP-23	Liberia	Lithuania	Portugal	Peru

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

UNIFICATION

Old ghosts return to haunt Germany

Page 3

D 8523A

No.31,105 • THE FINANCIAL TIMES LIMITED 1990

Thursday March 22 1990

World News

Poland may accept united Germany within Nato

Poland's Foreign Minister said his country could accept a united Germany within Nato, but without Nato troops in what is now East Germany.

Kazimierz Skubiszewski, speaking after talks in Brussels with Miquel Àngel Soler, Nato's secretary-general, said a united Germany could not be neutral, but the question of which alliance it would join was open.

Lithuania cracks down

President Mikhail Gorbachev ordered Lithuania to surrender all weapons and called for tougher visa restrictions and border checks as part of a crackdown on the republic's self-proclaimed independence.

Mandela rebukes US

Nelson Mandela rebuked James Baker, US Secretary of State, for his decision to meet President F.W. de Klerk in South Africa. Page 4

Namibia celebrates

Namibia became independent after a century of colonial rule. It became the 10th member of the United Nations. Background. Page 24

Taipei reform pleads

Taipei students, who have been staging a sit-in protest for three days, met Lee Teng-hui soon after he was elected president and urged him to quicken democratic reforms. Page 4

French rivals agree

French Socialist Party rivals patched up their conflict for control of the party. Page 3

HK electoral plans

Hong Kong announced a cautious package of electoral changes in the lead-up to next year's first direct elections to the colony's Legislative Council. Page 4

Stasi allegations

Senior East German Social Democrats quit parliament amid allegations that unnamed candidates in his area had been Stasi security police informers.

New Zealand tremor

Wellington, New Zealand's capital, was rocked by an earthquake measuring 6.7. No damage or casualties were reported.

Deng's last post

China's leading political figure, Deng Xiaoping, relinquished his last post. Page 4

Chile suspends laws

Chile's Congress suspended laws inherited from the military regime. Page 6

Support for Lubbers

Dutch Prime Minister Ruud Lubbers' Christian Democrats won wide support in nationwide local elections but Labour coalition partners suffered defeat in early results.

Colonel Dubcek

Alexander Dubcek, Czechoslovakia's former Communist leader, has been reinstated as an army reserve colonel.

Mongolian President

Mongolia's parliament chose Punsalmaagiyn Ochirbat, the initiator of the open door policy, as its President.

Rothschild dies

Lord Rothschild, the Cambridge biologist, has died in London. He was 75. Page 5

Irises for US

J. Paul Getty Museum in California, has bought Vincent van Gogh's Irises from Alan Bond, the Australian businessman, for an undisclosed sum.

Label of Brussels

European lexicon of the European Community, has been attacked by consumer groups demanding plain language.

Awards for incomprehensibility were presented to the director of European Research into Consumer Affairs (ERCA).

CONTENTS

Czechoslovakia Preparing to kick the security ladder away

Survey: Namibia

Management: How US group Amway penetrated the impenetrable Japanese market

Editorial comments: Fine tuning on UK taxes; Sympathy for South Korea

Soviet central banks: Revolutionary ideas from the new state bank chairman

Lex James Cope: Futures and options; BATS;

UK banks: British budgets: Major effort to make peace with the banks

Europe: 23 Bonds: 24

Companies: 25 Commodity: 24

America: 25 Law: 12

Companies: 26 Commodities: 26

Companies: 27 Commodity: 27

World Trade: 28 Currencies & money: 44

Business Summary

International trade growth likely to slow says Gatt

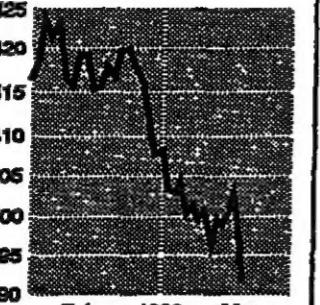
GROWTH in volume of international trade, one of the driving forces behind the expansion of the world economy, is likely to slow between 5 and 6 per cent in 1990 from 7 per cent last year, according to the secretariat of the General Agreement on Tariffs and Trade. Page 5

BRAZIL's new Government

announced that the country's service payments on its \$115bn foreign debt will be limited to a maximum \$3bn this year. Brazil was to have paid \$10bn in interest and a further \$5bn in repayments of principal last year. Page 22

GOLD dropped through \$355 a troy ounce, an important technical support point, plumping \$5.75 to close in London

Gold price
5 per ounce in London



at \$361.75, after a \$4.25 fall on Tuesday. Analysts suggested that the price would not return to \$400 an ounce for some time.

THEATRE The pound and British Government bonds came under severe selling pressure yesterday as the financial markets rejected government assertions that Tuesday's budget was the toughest since 1981 and succeeded to fears about inflation and economic policy.

The pound touched a new low against the D-Mark and came close to an all-time low on its trade-weighted index, despite active intervention in its support by the Bank of England. The pound lost 0.5 to close at 85.5 on the index, the lowest level since October 1988.

The markets are bracing themselves for further losses in expectation of a clear defeat for the candidate of the ruling Conservative party in today's parliamentary by-election in the constituency of Mid-Shropshire in the English Midlands. The result is not expected until Friday morning.

Traders said a defeat would bring political risk as well as economic uncertainty in the group negotiating the liberalisation of trade in natural resource-based goods. Page 5

BOND CORPORATION, troubled flagship of Alan Bond, is to sell its Australian brewing and broadcasting assets to Bell Resources, its independently controlled subsidiary, averting a wind-up action which the offshoot had threatened. Page 27

JARDINE FLEMING, financial services joint venture between Jardine Matheson of Hong Kong and Robert Fleming of London, plans to set up a new stockbroking firm in Taipei once it has pulled out of a local partnership. Page 27

STEEL UK buildings material group which has become France's biggest aggregates producer, will pay FFr850m (\$149.1m) to purchase sand, gravel, limestone and ready-mixed concrete businesses owned by Vasco Gobitta around Paris. Page 23

SKF, world's leading roller bearings company, has acquired CR Industries (Chicago Rawhide) of the US, major US manufacturer of fluid sealing devices for automotive and machinery applications. The terms were not disclosed. Page 24

BAT INDUSTRIES, British conglomerate, saw pre-tax profits rise to £2.04bn (£3.26bn) last year, a 24 per cent increase on the £1.64bn reported for the previous 12 months. Page 81

NEW ZEALAND will privatise New Zealand Telecom in a two-stage transaction involving the sale of a stake to a strategic buyer or buyers followed by a public share offering in various countries. Page 29

Europcar, lexicon of the European Community, has been attacked by consumer groups demanding plain language.

Awards for incomprehensibility were presented to the director of European Research into Consumer Affairs (ERCA).

Moscow maps route to the market economy

THE full scale of President Mikhail Gorbachev's assault on the central planning of the Soviet economy emerged yesterday with the publication of a list of 30 items of legislation to be produced in the next 40 days to lay the basis for a market system, writes Quentin Peel in Moscow.

A team of economists drafted into the Government has been locked away in virtual seclusion, attempting to finalise what amounts to the rewriting of most of the laws governing economic activity.

The legislative list includes price reform, anti-monopoly

legislation, a foreign investment law, the establishment of an independent central bank and legislation on commercial banking. There will be decrees on the creation of a securities market, replacement of the system of central state orders and introduction of a single ruble exchange rate.

The plans were approved in a decree of the Council of Ministers - the Soviet Government - on March 11 but were only published yesterday. The decree instructs the working group headed by Dr Leonid Ahalkian, deputy premier in charge of economic reform, to produce draft laws or decrees on all the topics by May 1.

Some of the intended laws will be sweeping titles, and their effect can only be determined by the final content. They include raising prices for electricity, energy supplies, iron and steel, the implementation of new tax laws, credit reform and replacement of the system of state procurement of

nationalising" the economy.

On all the topics by May 1.

The Supreme Soviet will itself be asked to issue decrees on the organisation of food supplies, which may include a proposal for cheap food outlets - virtual soup kitchens - for the poorest people hit by inflation. Other measures cover social security for low-income earners and the unemployed.

The list includes a law on indexing incomes to prices, which suggests Mr Gorbachev has rejected his economic advisers' plea that price reform must be combined with strict wage control.

Soviet banker with revolution- ary ideas, Page 21

London SE shake-up cuts 350 jobs, most committees

By Richard Waters in London

A SHAKE-UP of London's International Stock Exchange, involving the loss of 350 jobs and the axing of more than 80 per cent of the market's 1,100 committees, was announced yesterday.

The upheaval, orchestrated by Mr Peter Rawlins, the exchange's new chief executive, has resulted in 100 redundancies. A further 160 jobs are to be lost by natural wastage. Further job losses are expected later in the year, after detailed reviews of the three new divisions - covering primary markets, secondary markets and settlement services - through which the exchange will operate. Mr Rawlins refused to say how many of the remaining 2,500 staff would go.

He said of the changes: "Above all else, we are ensuring that the business that we are doing is business that actually facilitates the needs of our customers, rather than the needs of the ISE as an enterprise in itself."

The exchange said the restructuring would bring the focus to its disparate operations and introduce a more commercial environment for its managers. The exchange has faced criticism from its member firms in recent months over its escalating costs.

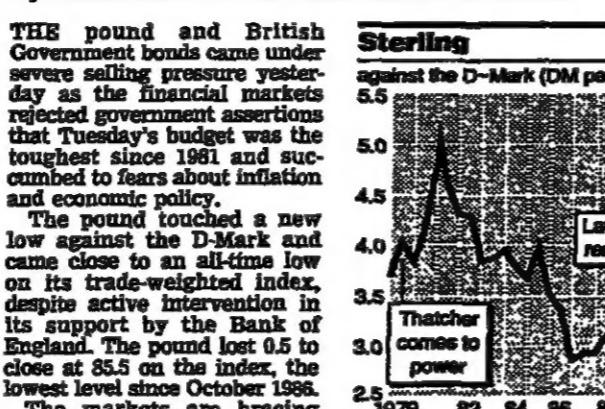
The market's large central services division, such as its services, and markets areas, are to be broken up and their functions devolved to the three new divisions. These will each run largely independently, with responsibility for their own computing, risk management and front-end development.

Each division will have its own management board, chair and managing director. This will leave just three executive directors, besides Mr Rawlins, rather than the current nine. Of the existing nine executive directors, apart from Mr Rawlins, only two - Mr George Hayes, director of services, and Mr Stewart Douglas-Maas - will retain their relationships.

Mr Rawlins said: "There is in all of this a certain amount of demise of existing empire. There will be a considerable scaling down of the large number of existing committees which have accountability and responsibility for nothing, but which do wield an awful amount of power and certainly have a great ability to spoil."

Sterling, UK bonds fall as budget fuels inflation concerns

By Rachel Johnson and Peter Norman in London



OVERSEAS NEWS

Hong Kong measures to smooth path to democracy

By Angus Foster in Hong Kong

THE HONG Kong Government yesterday announced a cautious package of electoral changes in the lead-up to next year's first direct elections to the colony's Legislative Council.

The changes, which the government said were intended to ensure a smooth transition towards greater democracy, appeared designed to prevent any one political group becoming dominant and to balance power between the Government, its appointed members and directly elected councillors.

The Government also kept the minimum voting age at 21, at least until the next elections in 1995. The decision angered the Liberal camp, which is likely to win votes among the young.

Under the terms of the Basic Law, Hong Kong's mini constitution following its reversion to China in 1971, 18 out of a total of 60 legislative councillors will be directly elected next year. The colony will be split into nine constituencies, each returning two councillors on a first past the post basis.

The system seems designed to ensure voter interest, since the constituencies are relatively small, but also large enough to stop well known

local politicians dominating their own areas.

The Government has also decided to increase the number of functional constituency seats, elected by professions and organisations like accountants or trade unions, from its present total of 14.

The seven new functional constituencies include the tourism industry, financial services and construction and engineering. The trade unions, which hoped to be granted a third functional seat, were disappointed. The preference towards big business for the new functional constituencies again suggested that the Government hopes the new seats will counter directly elected members.

All government representatives except for the chief secretary, financial secretary and the attorney general will retire from the council after the 1991 election. However the Government will continue to appoint members, usually chosen from Hong Kong's prominent individuals, although the number will drop to 17 from 20.

The Government is also proposing to appoint a deputy president to the council to take charge when the Governor is away.

The deputy president is

likely to be a senior legislative councillor. The appointee could have an advantage in 1995 when the legislative council will elect the future president of Hong Kong from among its own members.

Some of the details for the elections, such as expenses and deposits, are still to be ironed out. However with the system now in place, the Government is keen to make the elections a success. It believes that if China sees Hong Kong remaining stable after some of its leaders are directly elected, the colony has a better chance of persuading China to allow more democracy.

With many Hong Kong people disillusioned about democracy since China dashed their hopes about the Basic Law, voter turnout next year will be crucial. At the last major elections in Hong Kong – for the district board in 1988 – only 30 per cent of the 1.4m registered voters cast a ballot.

Registered voters have since increased to 1.6m and the Government hopes to add a further 500,000 before the elections through an awareness campaign. The Government must also hope that the political awareness of Hong Kong following last June's events in China will not have worn off.

Australia's loan rates expected to fall after economic slowdown

By Chris Sherwell in Sydney



per cent growth in calendar 1990.

Even more spectacularly gross national expenditure contracted by 1.2 per cent in the quarter – the first decline in domestic demand since mid-1986 and one of the biggest in years. Net exports increased in compensation.

The figures also showed a further decline in investment and an increase in the savings ratio as household disposable income rose more strongly than private consumption.

Although analysts agreed there was an unequivocal slowing in private sector demand, they were cautious in their interpretations because a statistical discrepancy in the figures means a large part of the fall remains unexplained.

It therefore remains to be seen whether a more sensible balance has materialised between Australian production and consumption to help reduce the country's record current account deficit.

However, given that the figures are a "snapshot" of the economy for three months ago and that retail and mortgage interest rates have stayed at very high levels, the assumption is that the current quarter will show similar trends when figures are published in May.

This was the clear view of Dr John Hewson, the shadow Treasurer, who accused Mr Paul Keating, the Treasurer, of "frittering" the economy and pointed also to rising unemployment and increasing bankruptcies.

Mr Bob Hawke, the Prime Minister, insisted yesterday, however, that there was "no need to fear a recession in any sense."

On the money markets yesterday, yields on 90-day bills actually rose marginally. But at the weekly Reserve Bank tender, the yield on A\$400m of 90-day Treasury bills was 15.31 per cent, down from 15.79 per cent a week earlier. This added to pressure for an early cut in the Reserve's rediscount rate from the current high of 17.1 per cent.



Jiang Zemin, Communist Party chief, and Yang Shangkun, President, put their heads together at the National People's Congress

Deng ends half a century in high office

By Peter Ellingsen in Peking

AFTER half a century of holding high office in the Communist Party, China's most important political figure, Deng Xiaoping, yesterday relinquished his last post. But even as China's Parliament, the National People's Congress (NPC), accepted 85-year-old Deng's resignation from the State Central Military Commission, there were few who believed it would now be a matter of Citizen Deng.

While Li, a hardliner, is now in the hot seat and must navigate the economy to preserve himself, Deng, who has stayed away from the teething, the NPC, is engaged in a final business of reconciling a deeply-divided party.

The Government has said it will mildly stimulate the economy to achieve its goal of 5.8 per cent growth this year.

Commercial Deng has not mattered.

In spite of protestations to the contrary, NPC documents show the Party split and the economy in crisis. As a Western diplomat pointed out, all the contradictions apparent after the quelling of the upheaval last year, are still in there.

"Basically" the analyst said, "the Government is buying time in a bid to keep the lid on stability while it tries to improve the economy. There were no solutions, just a strident ideology to placate the hardliners.

Li's readings of the NPC's a "pragmatic measure that the country's a mess and more belt-tightening's ahead."

The Government has said it will mildly stimulate the economy to achieve its goal of 5.8 per cent growth this year.

"We must fully recognise the

danger in running a deficit and start thinking in terms of a balanced budget," Wang said, although this could not be done quickly.

Some debts must be paid, however. The military, called upon to crush last June's pro-democracy unrest, was allocated nearly 29bn yuan (\$3.6bn), up 15 per cent over last year.

This year 12.6bn yuan has been set aside for domestic debt, now running at about 800 billion and 700 yuan for foreign debts, which total about \$40bn (\$24.8bn).

China needs a repayment peak in the next few years when it will have to find \$50bn in interest and principal. But Wang stressed: "We're fully capable of repaying foreign debt."

Mandela rebukes Baker over SA visit

By Nicholas Woodsworth in Windhoek

MADE Nelson Mandela, deputy president of the African National Congress, yesterday rebuked Mr James Baker, US Secretary of State, for his decision to meet President F.W. de Klerk in South Africa.

The two men had talks in the Namibian capital Windhoek, where they took part in independence celebrations. Afterwards they said some progress had been made on ideas that would help resolve problems in South Africa. But Mr Mandela said they disagreed on some issues.

"We (the ANC) do not think there has been any fundamental change of policy by the South African government. The fact that Mr Baker visits de Klerk can create confusion that the National government has done something that requires a change of attitude on the part of the international community. We regard that as regrettable."

Mr Baker replied that US efforts to move the negotiations process forward were being

made in good faith, and that the US approach – which involves contacts with both the ANC and the South African government – would not be changed.

Mr Baker also met Mr Edward Shevardnadze, Soviet Foreign Minister. Both mentioned Namibian independence as an example of the benefits of US/Soviet co-operation.

Mr Douglas Hurd, the British Foreign Secretary, announced a £15m aid package for Namibia.

David White, Defence Correspondent, adds: A British military advisory team arrives in Namibia on Monday to help set up a Namibian army and a ministry of defence.

The aim is initially to build a brigade-sized infantry force of between 5,000 and 6,000. This will unite former guerrilla forces with their former enemies, the South West African Territorial Force. The new army will use bases and workshops left by South African forces.

Taiwan's president meets protesters

By John Elliott in Taipei

REPRESENTATIVES of over 4,000 students, who have been staging a sit-in for three days in Taipei's main ceremonial square, last night met Mr Lee Teng-hui for one hour shortly after he was elected president and urged him to speed up democratic reforms.

The meeting marked the opening shot in a debate about Taiwan's future political development in the run-up to a national affairs conference, probably in June, which will map out new policies for constitutional reform and relations with mainland China.

President Lee announced this week in an attempt to prevent the unrest disrupting yesterday's election. Last night he told a 50-strong student delegation that he was meeting their demand for a conference open to a wide range of opinion.

President Lee, 67, took office two years ago on the death of President Ching-kuo. Yesterday, amid tight security, he was elected unopposed in his

own right for a six year term by 601 of 688 votes cast in the National Assembly. More than 30 per cent of the assembly members are over 70. Their unwillingness to retire has provoked the unrest.

The students and others are pressing for these elders to retire and for the assembly to be either abolished or turned into a democratic body. This means that the development of a western-style parliamentary system will be on the conference agenda.

A significant easing of relations with China will also be considered, although government officials insisted yesterday there was no question of Taiwan either declaring itself independent or recognising Peking.

Born in Taiwan, Mr Lee is a reformer who wants to speed up democratic development. But he faces resistance from the elders, other politicians and army generals who have power under the current political system.

THE GERMAN REVOLUTION OF '89



New Business Realities in Central and Eastern Europe

In response to the dynamic developments in The German Democratic Republic and throughout Eastern Europe, Business International is preparing a major study of the business impact - the challenges and the opportunities - that these changes will have on international companies.

The report will be delivered on Monday June 25 1990 and will be followed by a one day seminar, exclusive to subscribers, in London on September 14 to discuss the findings.

For further information about this study please contact:

Marie-Paule Donsimoni
Business International
40 Duke Street
London W1A 1DW
Tel: (44 71) 493 6711
Fax: (44 71) 499 9767

Business International
GLOBAL BUSINESS INFORMATION AND ADVICE

Indian budget suffers deficit in decisiveness

V.P. Singh's administration has dodged the hard choices, writes David Housego

THE FIRST budget of Prime Minister V.P. Singh's administration pleased a lot more people than the now frail coalition could have dared to hope.

But in macroeconomic terms it did little to improve the competitiveness of the high-cost Indian economy and hence its manufacturing export performance. It also left still unanswered a good many questions about the long-term evolution of economic policy.

The Bombay Stock Market, which had feared that the budget, presented on Monday, would include even stiffer doses of personal and corporate taxation, gave it an immediate welcome with a rise in share prices. By contrast the Business Standard, one of the main economic dailies, labelled it "anti-industry" in a front-page headline.

Mr I.K. Advani, president of the BJP, the Hindu radical party on whom the Government depends for a majority in the Lok Sabha (lower house), said: "My overall feeling is of a 'soft' budget."

By contrast the normally conservative and pro-Congress Times of India praised Mr Madhu Dandavate, the Socialist finance minister, for his "boldness" in seeking to contain the deficit through tax reform.

Some of this confusion over interpretation reflects the difficulty Mr Dandavate had in constructing a budget with widely divergent objectives. He wanted to reassure National Front supporters that the government had not forgotten its promise of shifting resources to agriculture and creating

more jobs in the rural areas. At the same time he could not afford to frighten the middle classes and the corporate sector which have provided the engine for recent economic growth.

With strains increasing on both the inflation rate and the balance of payments, he wanted to squeeze demand. But with the economy already decelerating to a real gross domestic product growth rate of 4.4 per cent after last year's record 10 per cent, he did not want to apply the brakes too strongly.

He ended up with a compromise budget that dodged many of the hard choices. In his search for consensus Mr Dandavate described himself at the end of his speech as a "pragmatic socialist".

The focal point for the budget – as well as for the issue of Indian economic competitiveness – was the finance ministry's strong warning of the build-up in inflationary and balance of payments strains that have resulted from cumulative budget deficits. Over the last six years the average annual deficit as a proportion of GDP has exceeded 8 per cent. Mr Dandavate's budget takes only modest steps to reverse this trend.

The Indian definition of the deficit – net borrowing by the government from the central bank – Mr Dandavate was able to show a 60 per cent cut in the projected deficit to Re75m (Rs2.6bn) for 1990-91 which was what helped to impress the stock market.

But on the international dimension of what counts as expenditures and receipts, the deficit

still rises to 8.3 per cent next year in nominal terms – though it falls in real terms. As a percentage of GDP, the deficit is projected to decline by 1 percentage point but will remain at a high 7.5 per cent.

Mr S.B. Chavhan, the former finance minister, made a similar commitment to deficit reduction last year which was not fulfilled. In an effort to strengthen this government's credibility, Mr Dandavate promised to bring a six-monthly account to parliament.

Though the Government's dependence on the central bank for financing the deficit will diminish, government borrowings from the market and various savings institutions to cover the deficit will grow by more than 20 per cent.

It is still not clear how much the government will raise domestically (thus putting pressure on interest rates) and how much abroad (where India's outstanding debt exceeds \$100bn). But the government has been modest. The most eye-catching scheme is the waiver of Rs10bn of debt owed by farmers and rural workers. The finance ministry now insists that only Rs25m of debt is eligible for relief as against the Rs140m earlier mentioned. But spending on rural development

and anti-poverty programmes has been virtually frozen.

Industry had been frightened that Mr Dandavate would show the corporate sector little sympathy. Instead he reduced corporation tax from 50 to 40 per cent but removed the investment allowance which has favoured capital intensive projects such as petrochemicals. The net result of this simplification – which the Government sees as a prelude to streamlining the licensing procedures – is that the direct take from the corporate sector rises by 17 per cent.

The other sectors hit by the budget are the motor vehicle and consumer electronics industries which could suffer a drop in sales as a result of increases in excise duties. Though these have been among the fastest growing in recent years – and potentially a base for export growth – they are seen by the Government as not entirely worthy of support because of their middle class appeal and consumption of foreign exchange through imported components.

The Government is counting on gross tax receipts rising by 13 per cent – which allows for a crackdown on evaders. Mr Dandavate told parliament that the tax authorities were being asked to pay special attention to vulgar display of ill-gotten wealth – in particular at wedding receptions.

Overall the budget imposes a mild deflationary squeeze, though Mr Bimal Jalan, the finance secretary, declined to quantify the impact. But it is too small on its own to have much of an impact on the balance of payments.

Tantalising chance for Peres and for peace

By Hugh Carnegy in Jerusalem

"Walking on eggs," said the headline. "It's his last chance," concluded the writer. The article in the Israeli daily Ha'aretz summed up the prospects facing Mr Shimon Peres, leader of the Labour Party, as he attempts to piece together a government out of the country's fragmented parliamentary puzzle.

In some ways President Chaim Herzog's nomination on Tuesday night of Mr Peres as his first choice to try to resolve the country's political impasse was a victory for a man who has led his party in four general elections but has only one "draw" to his credit.

From an unpromising position of junior partner in a coalition with the conservative Likud Party, led by Mr Yitzhak Shamir, Mr Peres has engineered the opportunity to lead Israel into unprecedented peace talks with the Palestinians, something Mr Shamir refused to do by the US.

But, as the newspaper suggested, the opportunity for Mr Peres is tantalisingly slim. If he cannot grasp it, it may well add up to one political failure too many for Labour to bear from its leader of 13 years.

First Mr Peres must somehow graft onto Labour's block of 39 seats in the 132-member Knesset enough support from an ideologically kaleidoscopic set of small left-wing, Arab and religious parties to sustain a parliamentary majority.

That he achieved a 50-55 defeat of Mr Shamir in last week's crucial no-confidence vote following the collapse of the Likud-Labour partnership counts for little now. Likud was yesterday already engaged in a guerrilla campaign to keep the three key ultra-orthodox religious groups out of an alliance with Labour.

Yet forming a government may prove easy compared with the task of holding it together while conducting what would be highly sensitive talks with the Palestinians. Again, Likud has wasted no time in accusing Labour of being at the mercy of the Palestine Liberation Organisation and preparing to give away the Israeli-occupied West Bank and Gaza Strip, and with them Israel's security.

Once negotiations on the initial proposal to hold elections in the West Bank and Gaza got under way, Likud and its right-wing allies would seize on

Tantalising
chance for
Peres and
for peace

By Hugh Canfield

Gatt says international trade growth set to slow

By William Dulfosse in Geneva

THE GROWTH in volume of international trade, one of the driving forces behind the expansion of the world economy, is likely to slow to between 5 and 6 per cent in 1990 from 7 per cent last year, according to the secretariat of the General Agreement on Tariffs and Trade.

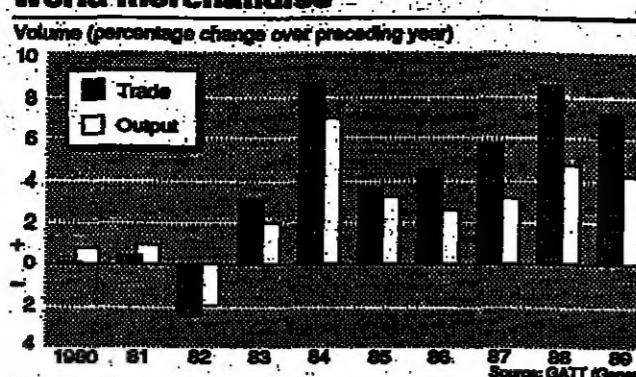
But the rate of growth will still equal or exceed the trade performance of four of the past seven years and 1990 will mark another year in which world trade will expand at a substantially faster pace than output. Volume growth in 1988 was 8.5 per cent.

Gatt's preliminary report on international trade developments in 1989-90, released yesterday, qualifies its generally optimistic tone by voicing concern about the persistence of inflation in many parts of the world and its continuing unease about the large current account imbalances among the world's leading trading nations.

Higher interest rates provoked by inflationary pressure could deter business investment, which has been an important source of strength in the current expansion of trade, the secretariat warns.

In value, world merchandise trade passed the \$3,000bn mark

World merchandise



Source: GATT (estimated)

for the first time to reach a new record of around \$3,100bn compared with \$2,800bn in 1988.

Gatt says it is too early to estimate the value of world trade in commercial services in 1989 but it had revised its 1988 estimate to \$600bn from \$580bn, indicating that services expanded at a rate of 13 per cent.

In fact, growth was almost certainly higher, because the secretariat has used 1987 figures for some countries which have not yet reported their data for 1988.

Trade in manufactured goods continued to provide the main expansionary thrust last

year. Manufacturing exports climbed by 8 per cent (against 10 per cent in 1988). Mining exports grew by 4.5 per cent (8 per cent) and farm exports by 4 per cent (5 per cent).

The US meanwhile toppled West Germany to regain its position as the world's largest exporter. The volume of US exports grew at nearly twice the world average, reaching a value of \$360bn against \$241bn for West Germany and \$275bn for Japan.

Japan's 4.5 per cent growth rate marked the fourth consecutive year in which it performed below the world average.

WORLD TRADE NEWS

Seoul boosts overseas investment

By John Riddick in Seoul

OVERSEAS investment by South Korean companies has increased sharply this year because of fears of protectionism and rising domestic costs, according to the Bank of Korea.

The central bank said that the value of overseas investments approved by government in 1989 doubled to \$225bn (214,700m) in January and February, compared with the same period last year. The number of projects increased from 46 to 72.

The most popular area for new Korean investment was south-east Asia, which received 37 projects worth

\$100bn.

Korea's manufacturing exports rose 10 per cent in 1988. Mining exports grew by 4.5 per cent (8 per cent) and farm exports by 4 per cent (5 per cent).

The US meanwhile toppled West Germany to regain its position as the world's largest exporter. The volume of US exports grew at nearly twice the world average, reaching a value of \$360bn against \$241bn for West Germany and \$275bn for Japan.

Japan's 4.5 per cent growth rate marked the fourth consecutive year in which it performed below the world average.

Agnelli family scion in the saddle

John Wyles on a new grouping of the European motorcycle industry

THE launch in Paris yesterday of the Association des Constructeurs Européens de Motocycles (ACEM) marks not only an attempt by Europe's leading motorcycle manufacturers to create a lobby at European Community level, but also the international debut of a 25-year-old Italian manager with a very celebrated name.

Since Giovanni Alberto Agnelli claims some of the credit for having thought of ACEM, he is being regarded with the presidency of the Fiat-based association. The appointment is a shrewd one, since his is a name which carries clout to spring open doors to open markets. Mr Gustavo Demetri, Piaggio's group president, to compensate for his lack of experience.

Agnelli the Younger is the nephew of his namesake president of Fiat and son of Umberto Agnelli, Gianni Agnelli's younger brother, whose first wife was Antonella Bechi Piaggio. After a US university education and military service as a parachutist, Giovani Alberto joined the family firm, Piaggio, in 1987.

Then came a swift passage through several management functions, culminating in his appointment this year as vice-president of the holding company, Piaggio & C SpA and director of planning and development.

There are those who say that



Giovanni Alberto Agnelli

this beguiling, somewhat self-effacing young man is

being trained for The Highest Office in the Fiat group.

He is highly regarded by his uncle

whose own son, Edouardo,

aged 25, has shown less aptitude

and commitment to industrial management than his

younger cousin.

Giovanni says that ACEM

springs from three clear requirements:

"The need to harmonise technical standards

for production of two wheels

and legal regulations governing

their use, the need to establish

that two wheels have as

much social utility as four

and the need to establish a Community

policy governing the import

of Japanese motorcycles."

In addition to Piaggio Veicoli

Européen, the founder member

of ACEM are Peugeot MTG of

France, Derbi of Spain, SIS of

Portugal and Fichtel & Sachs/

Nurnberger Hercules Werke of

West Germany. Other manufacturers

are encouraged to join but the founders already

account for two thirds of the

European market for motor-

cycles up to 500cc.

But harmonisation will not

be enough, says the president

of ACEM. National restrictions

of various kinds on two-wheel

imports from Japan should dis-

appear with the opening of the

EC's internal market. Like

its cousins in the motor

industry, the European motor-

cycle and scooter manufac-

turers will be seeking a transi-

tion period — they are talk-

ing of five years — before the Ja-

nese are allowed free entry.

"This is needed above all to

allow the development of a

components industry of a suffi-

cient size and competitive-

ness," says Giovanni Alberto.

Piaggio itself is now running

EC agrees to talks on coal industry subsidies

By William Dulfosse

THE EUROPEAN Community has put its subsidies to the coal industry on the negotiating table in the Uruguay Round of the General Agreement on Tariffs and Trade. By dropping its opposition to including energy resources in the Gatt Round, the EC yesterday helped to break a procedural deadlock in the group negotiating the liberalisation of trade in natural resource-based goods, such as fuels, minerals, forestry and fish products.

Brussels agreed to negotiate on energy resources within the group provided the issue was not raised in other groups, such as that handling the rules to be applied to subsidies. The coal subsidies are also under scrutiny in internal EC discussions in preparation for the single market in 1993.

The EC concession in Geneva came after an energetic campaign by Australia, backed by the US, to secure a ban on government subsidies to coal producers.

Mr Bob Hawke, the Australian Prime Minister, said "massive subsidising" of coal production in West Germany, Britain and Japan was costing his country billions of dollars in lost export opportunities. Australia and US together account for more than half of world coal exports.

In Britain coal prices were 180 per cent higher than prices for imports. The Australians claimed that Japan had spent roughly \$100bn on coal subsidies over the 20 years to 1988 and had doubled the level of spending in the four years to 1988.

EC officials say the procedural agreement reached yesterday does not prevent them from raising the issue of subsidies in the negotiating group, an idea which is vigorously opposed by the US, Canada, the Latin American countries and Australia.

Countries now have to submit specific proposals on natural resource-based products by April 20.

Ridley unruffled by late Soviet payments

By Peter Montagnon, World Trade Editor

LATE payments by Soviet importers were often the result of "incompetence" by newly authorised foreign trade organisations and should not cause undue worry in the West, Mr Nicholas Ridley, UK Trade and Industry Secretary said.

Speaking shortly after returning from a trip to Moscow, where he raised the problem with his Soviet counterparts, Mr Ridley said the Gorbachev regime was trying to make its enterprises learn to manage their own affairs responsibly.

"It's hard for us to quarrel with that," he said in an interview, even though the adjustment process might cause some temporary difficulties.

His visit, at the head of a large UK trade delegation, had shown that there were still lucrative export opportunities in the Soviet Union for traditional exporters who understood the market, he added.

Mr Ridley also visited Poland where he said the UK would "look more closely" at the possibility of making export credit cover available, though nothing was being promised as yet.

Although both France and

West Germany have restored cover, Poland had a very large \$40bn foreign debt, he said.

He doubted whether it was wise to add to this debt but said British companies should consider direct investment in Poland, where assets were being made available at bargain prices as a result of the country's privatisation programme. Poland was also a good potential base for manufacturing for the West European market, he said.

Mr Ridley also had a message for exporters who are worried that higher premiums planned by the Export Credits Guarantee Department for cover in difficult markets would undermine UK competitiveness in world capital goods market. Businessmen who expressed such fears were "talking through their hats."

"We are no means going to throttle ECGB," he said. It had to be more commercial, however, and exporters were simply trying to put pressure on the Government ahead of decisions that had not yet been finalised. Exporters should refrain from comment until these decisions were made.

ABB describes 'horror' of E Germany's infrastructure

By Nick Garnett

THE MANUFACTURING and industrial service infrastructure of East Germany was a "horror scene", Asea Brown Boveri (ABB), the large electrical engineering group said yesterday.

But that country offered the biggest investment opportunity in eastern Europe.

In a survey of East Germany, ABB said it estimated that to modernise and extend the transport infrastructure would cost DM100bn (\$33.6bn) to DM150bn.

More than 60 per cent of the East German rail system was single track and only about 25 per cent of the system was electrified.

The company, which has its headquarters in Switzerland, said installing new power stations in East Germany would cost DM40bn.

NAMELY OUR MECHANICS. BECAUSE AT PAN AM EVERY AIR-

PLANE UNDERGOES FREQUENT PREVENTIVE MAINTENANCE. NO

OTHER U.S. CARRIER SPENDS AS MUCH ON MAINTENANCE PER

AIRCRAFT OPERATING HOUR AS PAN AM. IN FACT, MORE THAN

\$350 MILLION IS ALLOCATED FOR 1990 ALONE. IT'S NO WONDER

OVER 30 OF THE WORLD'S AIRLINES TRUST THEIR MAINTENANCE

TO US. ALL GOOD REASONS TO FEEL CONFIDENT THAT WHEN

YOU CHOOSE PAN AM, YOU'VE MADE THE RIGHT CHOICE.

PAN AM

WE'RE FLYING BETTER THAN EVER

AMERICAN NEWS

Congress suspends Chile laws

By Leslie Crawford in Valparaiso

THE CHILEAN Congress has begun work for the first time in more than 16 years, by suspending laws inherited from the military regime.

The congress is expected, in the next few weeks, to revise the anti-terrorist law, the death penalty, the budget, tax and labour legislation, curbs on freedom of expression and a plethora of laws decreed by the military junta in the final months of General Augusto Pinochet's dictatorship, which stepped down last week.

President Patricio Aylwin's

ministers began work on the package of reforms long before the new civilian government took office. To ensure a smooth passage through Congress, they are negotiating details in advance with right-wing opposition parties.

Mr Aylwin, a Christian Democrat who campaigned for reconciliation, needs the co-operation of the right because his centre-left coalition won an absolute majority in the House of Representatives but lacks one in the Senate due to the military regime having exer-

cised its right to appoint nine of the 47 senators.

The right wing parties have pledged "constructive opposition". They regard themselves as the defenders of Gen Pinochet's liberal economic policy but they have yet to establish their democratic credentials.

Most congress members are holding elective office for the first time. The setting is also new: a half-finished building bequeathed by General Pinochet and overlooking the Pacific Ocean in the port of Valparaiso.

US officials believe Poland has won a "considerable victory" in being included in the talks when border issues are discussed. Mr Bush said that "in any decisions affecting the fate of Poland, Poland must have a voice."

Before yesterday's meeting Mr Bush had talked by phone on Tuesday with Chancellor Helmut Kohl of West Germany to discuss the Polish borders question as well as German reunification following Sunday's East German elections. Mr Bush underlined the US's strong support for the Helsinki Final Act and its call for the inviolability of borders.

The spokeswoman warned that the group would continue killing former members of the Pinochet junta if armed forces members accused of human rights violations are not brought to trial by the new civilian government.

Guerrillas shoot retired junta general

LEFT-WING guerrillas in Chile yesterday shot and seriously wounded former Chilean Air Force commander-in-chief Gustavo Leigh, a leader of the bloody coup that installed the military in power 16 years ago, Reuters reports from Santiago.

The shooting came 10 days after a civilian government took office under Christian Democrat President Patricio Aylwin, ending 16½ years of harsh military rule under General Augusto Pinochet.

Gen Leigh, a retired general, was reported to be in a critical condition in a military hospital for the shooting in a telephone

call to a local radio station, calling Gen Leigh a "cruel ideologue" of the coup in which Pinochet seized power in 1973.

Two men entered Leigh's real estate office in a residential sector of Santiago and pumped six bullets into Leigh's head, chest and legs, police said. His business partner, Mr Enrique Rojas, also a retired Air Force general, was hit by three bullets when he tried to defend Gen Leigh, police said.

As Air Force chief, Gen Leigh ordered Hawker Hunter jets to fire rockets at the presidential palace in the violent 1973 overthrow of elected Marxist president Salvador Allende who was found dead in the palace after the incident.

Human rights groups accuse Gen Leigh of forming a death squad that hunted down and murdered hundreds of Communist Party militants between 1973 and 1976.

"Today we have tried to do justice by killing General Leigh, one of the cruellest ideologues of the thousands of members committed during the dictatorship," the spokeswoman for the Manuel Rodriguez Patriotic Front (FPMR) told Radio Cooperativa.

The spokeswoman warned that the group would continue killing former members of the Pinochet junta if armed forces members accused of human rights violations are not brought to trial by the new civilian government.

Bush backs Poland over border issue

By Peter Riddell, US Editor in Washington

PRESIDENT George Bush yesterday assured Mr Tadeusz Mazowiecki, the Polish Prime Minister, of US support for maintaining Poland's current borders with a reunified Germany.

However, the US will not agree to Poland's desire for full participation in the "two-plus-four" talks of the two German states and the four wartime allies on the security aspects of reunification.

US officials believe Poland has won a "considerable victory" in being included in the talks when border issues are discussed. Mr Bush said that "in any decisions affecting the fate of Poland, Poland must have a voice."

Before yesterday's meeting Mr Bush had talked by phone on Tuesday with Chancellor Helmut Kohl of West Germany to discuss the Polish borders question as well as German reunification following Sunday's East German elections. Mr Bush underlined the US's strong support for the Helsinki Final Act and its call for the inviolability of borders.

However, Congressional deputies are demanding substantial changes in the terms of the sale. These could threaten to reduce ENTEL's potential profitability for the half dozen or so international companies showing interest in buying.

PRESIDENT Carlos Menem's plans to privatise ENTEL, Argentina's telecommunications company, are meeting stiff Congressional opposition from both his own Peronists and the main opposition Radical party.

ENTEL is to be split into two geographically determined companies (north and south), and to be in private hands by October.

If the proposed change is accepted by Mr Menem's government, net annual profit for both companies would shrink to \$250m, rather than the originally conceived \$500m.

Congressional opponents of the sale also hope to dilute

Argentine minister extends powers

By Gary Mead in Buenos Aires

MR ANTONIO Erman Gonzalez, Argentine Economy Minister, has appointed himself governor of the country's Central Bank after the drawn-out departure of Mr Enrique Folcini.

Mr Gonzalez - an accountant who ran President Carlos Menem's economic ministry in La Rioja province, where Mr Menem was governor before he became president - now has full responsibility for managing Argentina's economic affairs.

The minister becomes the fifth governor since President Menem took office almost nine months ago. His ministerial portfolio also covers the financial administration of state-owned companies.

Mr Folcini presented his resignation on March 7 after a row over his authorisation of short-term Central Bank loans of \$35.4m to several Argentine commercial banks.

He described the loans, known as rediscos, as entirely within normal Central Bank practice. However, many such loans to the country's densely packed private banking sector, with almost 200 institutions, are granted to prop up ailing banks.

The International Monetary Fund and the World Bank have long argued that the sector should be weeded out. Successive governments have postponed this politically sensitive reform.

Many Argentine politicians have close

relationships with private banks, while certain senior government officials have legal cases pending against them over alleged infringements of banking regulations. One such is Mr Carlos Carballo, Argentina's foreign debt negotiator and now appointed by Mr Gonzalez as his deputy in the Economy Ministry.

One of Mr Gonzalez's main tasks is to persuade the IMF to unlock soon more than \$1bn in loans suspended early this year when the Menem government failed to meet agreed economic targets. Argentina has made no interest payments on its \$60bn debt since April 1988; interest arrears are now approaching \$6bn.

Telecoms privatisation hits political trouble

By Gary Mead

PRESIDENT Carlos Menem's plans to privatise ENTEL, Argentina's telecommunications company, are meeting stiff Congressional opposition from both his own Peronists and the main opposition Radical party.

ENTEL is to be split into two geographically determined companies (north and south), and to be in private hands by October.

However, Congressional deputies are demanding substantial changes in the terms of the sale. These could threaten to reduce ENTEL's potential profitability for the half dozen or so international companies showing interest in buying.

Congressional opponents want to see ENTEL's promised state-guaranteed profit (16 per cent a year) calculated on the basis of the capital invested in the two newly privatised companies, some \$1.5bn. They regard the government's original calculation for the sale, which calculates the 16 per cent current net asset value of ENTEL (\$3.5bn) as too generous.

If the proposed change is accepted by Mr Menem's government, net annual profit for both companies would shrink to \$250m, rather than the originally conceived \$500m.

Congressional opponents of the sale also hope to dilute

damaging his crucial political alliance with the Centre Democratic Union (UCD), on whose backing he has become dependent to implement his economic reform programme.

On Tuesday, the government retreated over one controversial aspect of ENTEL's sale. It had announced last week an immediate 400 per cent increase in telephone charges, for a total rise of 2,350 per cent since January 1. After a storm of public and cross-party protest, that increase has now been postponed until the end of March.

Yesterday 22 public sector trade unions staged a one-day strike against Mr Menem's privatisation programme.

A bilateral route to Venezuela debt deal
Stephen Fidler on a novel accord

THE AGREEMENT announced this week between Venezuela and its creditor banks on a reduction and a restructuring of about \$25bn of loans emerged from a novel negotiating process involving bilateral talks between government negotiators and leading bank leaders.

The agreement is the fourth under the new international debt initiative launched a year ago by the US Treasury Secretary, Mr Nicholas Brady.

In an approach not seen before in almost eight years of bank-debt negotiations, individual banks on the advisory committee, led by Chase Manhattan, were allowed to present their own ideas with the Venezuelan government.

At times, it seemed possible that there would be no agreement reached by the entire committee, but in the event it produced a deal which was being generally welcomed by banks and others yesterday.

It contains the following options for banks:

• New money: Banks make new loans equivalent to 20 per cent of their exposure over two years. The "new money" will be in the form of a bond, with a 15-year maturity and seven years' grace before interest is due. Sixty per cent of these bonds will be in the name of the central bank and carry a 4% point interest margin and the remainder in the name of the republic, carrying a 1-point margin. The "old money" will be rolled into so-called exchange bonds with a 17-year maturity, seven years' grace and a 4% point interest margin.

• Bonds for loans: In a structure used in the Mexican package, loans can be exchanged for 30-year bonds, with a guarantee of principal and 14-months' interest. Those bonds carry either a reduced fixed-interest rate of 6% per cent or at a floating interest margin of 4% point and a face value written down by 30 per cent. If oil prices rise to a specified level, the banks are entitled to recoup some value on the bonds after a six-year grace period.

• Temporary interest reduction: Banks swap their old bonds for new 17-year bonds, with interest of 5 per cent for years one and two, 3 per cent for years three and four, and 7 per cent for years five, when it rises to a floating margin of 4% point. Interest collected will be provided for 12 months. It is the first time this option has been seen in any Brady package.

• Cash buy-backs: Banks tender their loans for cash at a price yet to be fixed. The price for Venezuelan bank loans called yesterday to indicate a price of 40 per cent - the rumoured target the Venezuelans have set.

The Venezuelans are said to be seeking about \$1bn in new loans, meaning banks representing about a quarter of the

VENEZUELAN business and unions yesterday welcomed the restructuring agreement, Joe Mann reports from Caracas.

President Carlos Andres Perez said that the overall reduction in outstanding debt should be "no less than 25 per cent" of the amount to be restructured, or \$250m.

Brasilia hopes the government will now provide help to repay \$3.1bn in private sector foreign debt.

debt would be expected to opt for this. While raising new funds has been a problem in the previous Brady deals for the Philippines and Mexico, bankers said some banks appeared to be looking favourably on this option.

The government has said that it is seeking cash-flow savings of about \$1bn from the agreement, but many banks believe that, in view of recent rises in the oil price, this is more than what the country needs.

Venezuela, which agreed to bring its interest payments up to date by the end of this month to secure the agreement, successfully resisted calls for a restructuring of the debt of banks not wishing to take any of the above options. It signalled that this would have been a signal to encourage banks not to participate.

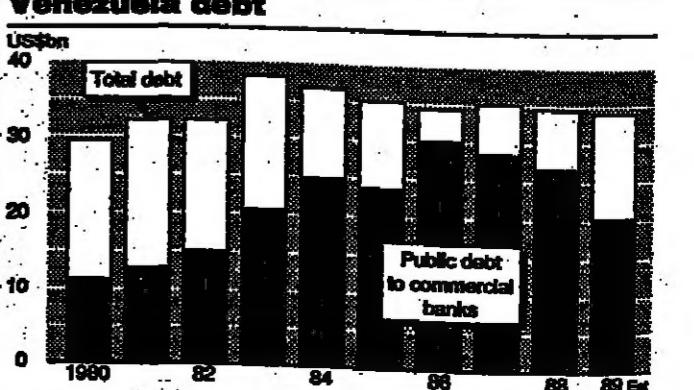
Each of the options involves banks entering new legal agreements with the Venezuelan potentially marginalising any banks that do not participate in the options.

Bankers greeted the array of options - the broadest in any Brady deal so far - positively. It was also felt that, particularly for domestic political consumption, Venezuelans could point to the likely deep discount in the cash buy-back as evidence they had negotiated a tough deal.

None the less, the discount on the bonds-for-loans swap of 30 per cent was below the 35 per cent achieved by Mexico, and compared with the 50 per cent which the Government had originally demanded. Offsetting this, Venezuela has only granted a 14-month interest guarantee against Mexico's 18-month.

It is not clear how much official support is available for the package, which will be backed by the International Monetary Fund and World Bank. Some \$700m is said to be forthcoming from the IMF, while the Japanese Export-import Bank and other governments, including possibly Spain, are thought to be contributing support.

Significant work remains to be done on finalising the options, a process likely to take several weeks. However, bankers are conscious that expected talks with Brazil may soon begin to complicate matters.

Venezuela debt**...offers the biggest opportunities**

The UK's biggest new urban development project offers the biggest opportunities to investors, developers and new industry. High quality factory units and greenfield sites now available. Over a million square feet of prestige industrial and commercial premises under construction or being planned. Specialised accommodation on technology and business parks. Participation and business opportunities in Teesside Development Corporation flagship initiatives: Teesdale - a £200M rejuvenation of 250 acres as a high quality office, home, retail and leisure mix.

Hartlepool - provision of residential, leisure and business amenities and maritime-related enterprise at the new marina complex. Teesside Park - specialist retail outlets at the old Stockton racecourse, now being developed together with the UK's largest leisure centre. Teesside opportunities - backed by Development Area grants and Enterprise Zone incentives. To find out more contact Duncan Hall, Chief Executive, Teesside Development Corporation, Tees House, Riverside Park, Middlesbrough, Cleveland TS2 1RE. Tel 0642 230636. FAX 0642 230843.



TEES/SIDE
Initiative Talent Ability

TUESDAY MARCH 2

power

the way forward
the government
is facing
a future
of
more
and
more
trouble

route
debt de
a novel ac

If things are
getting tougher,
shouldn't
you be getting
sharper?

The Economist

UK NEWS

Loan sales to debtors favoured**Banks welcome spur to cut LDC debt burdens**

By Stephen Fidler, Euromarkets Correspondent

CONCESSIONS in Tuesday's budget to encourage banks to participate in deals which reduce the debt burdens of developing countries were broadly welcomed yesterday.

For the first time, the UK tax system will discriminate – albeit modestly – in favour of banks which sell their loans back to a debtor country at a discount to face value.

The new international debt initiative launched a year ago by the US Treasury Secretary, Mr Nicholas Brady, changed the focus of Third World debt strategy away from the continued provision of new loans by banks and towards the reduction of bank debt burdens of those highly-indebted countries agreeing economic programmes with the International Monetary Fund.

Mr Brady called for a review of regulatory, tax and account-

ing procedures which stand in the way of lowering debts. Until the budget, there had been no response from the UK tax authorities to the call.

The benefits are rather narrow. The new rules will only affect the sale of loans at prices where the discounts are substantially deeper than implied by the market – the guideline established by the Bank of England for UK banks' third world debt provisions.

In these circumstances it will be more advantageous to banks to sell their sovereign debt back to the borrowing country, than, say, to another bank. This is because the loss can be charged off immediately against taxes only if the sale takes place to a debtor country – if the sale is made to another bank, the charge-off would have to spread out over a number of years.

GUINNESS TRIAL**Directors lost trust in Saunders, court told**

By Raymond Hughes, Law Courts Correspondent

MR ERNEST SAUNDERS was suspended as chairman and chief executive of Guinness in January, 1987, because he had "lost the confidence and trust" of his fellow directors, the Guinness trial jury heard yesterday.

Sir Norman Macfarlane, now Guinness's deputy chairman, said the board had considered that Mr Saunders had authorised and permitted, or been responsible for, substantial actions undertaken without disclosure to the board.

Sir Norman, chairman and chief executive of Macfarlane Group (Clansman), has been called as a witness by the prosecution in the trial of Mr Saunders, Mr Gerald Ronson, chairman of the Heron group, Mr Anthony Farne, a City stockbroker, and Sir Jack Lyons, the

millionaire financier.

The four have denied charges arising from an allegedly unlawful share support operation mounted by Guinness during its 1986 takeover battle for Distillers.

Sir Norman was cross-examined by Mr Richard Ferguson, QC, for Mr Saunders.

Mr Ferguson asked why other Guinness directors had not been invited to meetings the new non-executive directors had with Lazard, Guinness's merchant bank, and why solicitors Herbert Smith had been at those meetings.

Sir Norman said that the new non-executive directors had not known "who knew what" and "who was on which side" as far as the Roux allegations were concerned.

The trial continues today.

**OBITUARY****Rothschild: life in high office**

LORD ROTHSCHILD, the Cambridge biologist, who died on Tuesday aged 79, was an accomplished scientist who worked with distinction, particularly between academic, industry and government, holding high office in all three.

Nathaniel Mayer Victor Rothschild is most widely known, however, for the four years he spent during the Heath Government of the early 1970s as the founding director of the Central Policy Review Staff in the Cabinet Office, better known as the Whitehall thinktank.

His connections with academic science were put to good use in his years with Royal Dutch-Shell, where as group co-ordinator for research and development he steered the oil company into new pastures including the methane-fired fuel cell and single-cell protein made from North Sea gas.

When Rothschild left Whitehall in 1974, the thinktank he created slowly withered and died. He divided his time between the City, as a director of merchant bankers N.M.Rothschild and his beloved Cambridge.

In 1981 he persuaded the bank to let him set up a trust specialising in investments in genetic engineering and its application to biotechnology. As chairman of Biotechnology Investments Ltd (BIL), he ran a commercially successful fund supporting bio-entrepreneurs.

Lord Rothschild retired as BIL's chairman a year ago, after recruiting Lord Armstrong – a colleague from days in the Cabinet Office – as his successor.

TNT stays quiet over Post Office options

Kevin Brown says mail monopoly unlikely to end before EC postal plans become law

TNT, the aggressive Australian-based transport group, has been uncharacteristically reticent since the Government was forced to disclose recently that it was considering the options for breaking the Post Office monopoly on letters costing less than £1.

TNT denies being the source of the leak that it was in talks with the Government, although it told journalists much the same thing during the Post Office national strike two years ago.

The Department of Trade and Industry has confirmed that talks have been taking place, but has insisted that no viable alternatives to the present system have yet been put forward.

TNT executives are unwilling to say publicly what alternatives they have suggested.

Mr Nicholas Ridley, the Trade and Industry Secretary, is refusing interviews on the subject and has instructed civil servants and other Ministers not to discuss the matter.

Privately, officials say Mr Ridley's options are limited to

privatising ParcelForce, the Royal Mail's profitable parcels business, and introducing an element of competition into the letters business.

This would be done either by licensing a competitor in the basic first and second-class letters market or by encouraging the development of a competitive market in premium mail by lowering the price threshold for private operators.

A competitive market already exists for items costing more than £1, but it is tiny in proportion to the 15m letters carried each year by the Post Office. Companies say it could be stimulated by reducing the threshold to, say, 40p – double the basic letter cost.

That is regarded as a more realistic option than a monopoly, partly because TNT is the only company that seems interested in carrying letters for 20p.

Other private-sector companies say the difficulties of duplicating the Post Office infrastructure would be immense.

The issue is complicated by the fact that the European Commission is drafting a

Green Paper which will set out a framework for postal services throughout the Community. It is unlikely to be translated into Community law before 1992, so Mr Ridley is unlikely to act before the next general election, due this year.

The debate over privatisation and deregulation coincides with a wide-ranging review by the Post Office. It is clear that some of the options open to Mr Ridley might not be welcomed by Sir Bryan Nicholson, the Post Office chairman.

Sir Bryan, 57, took over two years ago after many years in private industry. He says his instincts remain those of the private-sector businessman, and claims to find it "distasteful" to have to defend the postal monopoly.

The review, being carried out by Sir Bryan and other senior staff, has concluded that action is needed to cope with annual growth of 5 per cent in the letters business, which will make it increasingly difficult to meet delivery targets, especially for first-class mail.

At the moment, the target of

90 per cent of first-class letters being delivered next day is met only for mail travelling less than 50 miles. Over the medium distance – up to 150 miles – the success rate falls to 80 per cent, and it is just 70 per cent for long-distance mail.

The review team feels that the public may have to accept more realistic mail targets.

"It is extremely unlikely that for 20p you could take 100 per cent of letters overnight from, for example, Taunton to Skegness," Sir Bryan says. "It could not have been done even in Victorian times, when though they only carried 17m letters a year – less than half what we carry every day."

One possibility being considered by the review team is a change, guaranteeing letter service personalised between first-class mail and the existing private service, costing more than 51.

There is little incentive for the Post Office to introduce such a service while it retains a monopoly, because rational customers will already be

British Telecom to invest £40m in digital network**Edinburgh wins telecoms loop**

By Charles Leadbitter, Industrial Editor

STRUCTURE in Northern Ireland.

BT's plans were disclosed by Mr Malcolm Rifkind, the Secretary of State for Scotland, at a lunch in London for executives from international financial services companies, identified as potential investors in Scotland.

The so-called Edinburgh Loop will be capable of carrying computer information, text, graphics and pictures as well as voice communication.

It will involve the introduction of digital exchanges and an extensive network of fibre optic cables with the capacity to carry large quantities of digitised information.

The system will make little difference to the average domestic telephone user, but it should significantly enhance Edinburgh's role as a centre for financial services and computing-based industries.

The planned system is more advanced than the services BT currently provides to customers in the City of London and is matched only, in local investment terms, by an initiative for a modernised infrastructure.

meant Scotland was ideal for relocation. He said companies for relocation.

BT's plans were disclosed by

Mr Malcolm Rifkind, the Secretary of State for Scotland, at a lunch in London for executives from international financial services companies, identified as potential investors in Scotland.

It is hoped to build on the established Scottish financial services sector, which employs 172,000 people – 10 per cent of the adult population – to develop Edinburgh as a European centre for investment and fund management to complement London's role as an international market.

About a third of the companies which are discussing moving to Scotland from the south east are in the financial services sector, say London officials of the Locata in Scotland bureau.

Mr Rifkind told more than 50 executives from British, American, West German and Japanese companies that the telecommunications investment, combined with salary costs a third below those in the City, cheaper housing and a higher quality of life than London

Apollo is the US computer workstations manufacturer which Hewlett-Packard acquired last year. Manufacturing is to be transferred to Bochum in West Germany. The 124 employees in Scotland will be offered other jobs with Hewlett-Packard.

New inquiry into IRA bomb case verdicts

By Alan Pike, Social Affairs Correspondent

FRESH POLICE investigations have been ordered into the case of the Birmingham Six, imprisoned for Irish Republican Army pub bombings in 1972 in which 21 people died and 152 were injured.

Mr David Waddington, Home Secretary, announced in the House of Commons that he had asked Mr Geoffrey Dear, chief constable of the West Midlands, for a report on new issues involving the convictions

of the men's solicitors.

"I understand the chief constable has decided to ask the Devon and Cornwall Constabulary, who carried out investigations in 1987 into certain aspects of the case, to investigate the matters now under consideration," said Mr Waddington.

The Home Secretary said that "in the light of the outcome of these investigations" he would consider whether his intervention in the convictions

Now Volvo has a new assembly plant
For natural reasons

Visitors to the small town of Uddevalla on Sweden's West Coast will find Volvo's latest car plant sited right by the sea.

Inside the plant, 'the greatest step forward in the history of modern car production has been taken', according to many experts.

The assembly line is gone. Instead, cars stand in workshops during assembly, a small team

building a complete car.

The teams of workers see themselves as families and that is just what they are. Men and women of all ages work side by side, using special ergonomically designed machines evolved especially for them.

The Uddevalla workers have already demonstrated that their way of making cars is more natural, and often more efficient,

than the traditional assembly line. They have confirmed Volvo's belief that responsibility, involvement, comradeship and joy increase work satisfaction and raise product quality.

Volvo's thinking is quite natural: build a car with commitment, pay attention to quality, and the owner will soon notice the difference.

VOLVO: 77,000 employees worldwide. Sales £10,000 million. Business activities encompass cars, trucks, buses, marine and industrial engines, aerospace, food and finance. Our position as a major international group with substantial operations in Europe and North America is a result of quality, safety, high ethics and showing care for people and the environment.

VOLVO

We spoil our passengers as much as we spoil our aircraft.



The well-being of our passengers is the main objective of our work — our *raison d'être*. And, in this connection, we don't make any qualitative distinction between the way we maintain our aircraft and the way we go about looking after you on the ground or in the air. Anybody who knows

us at all will hardly raise an eyebrow when they hear we consider our aircraft no less important than our passengers. They know that — with an annual investment of DM 2 billion in the servicing and maintenance of the fleet, with the training of our pilots and ground crews, as well as

with our uncompromising safety standards — we are one of the world's leading airlines. And so, when we say we spoil you as much as we spoil our aircraft, you know what we mean. After all, what use is the loveliest smile in an aircraft that doesn't meet Lufthansa's standards?

MCGRAW-HILL
MCGRAW-ERICKSON



Lufthansa

Invest Now in Germany

The collapse of barriers that separated Europe into East and West for decades has created attractive investment opportunities in a rapidly changing political environment. Previously untapped consumer markets in Eastern Europe are opening up to Western and Asian products, technologies and services.

West Germany, a driving force behind the integration of Western Europe and the continent's most dynamic economy, is the logical bridge between East and West. Bordering on three East European countries, West Germany serves as a platform for access to the entire East European marketplace. For numerous West German corporations this unique position adds great potential for expansion and growth for many years to come. For this reason it is well worth investing in selected West German companies poised to gain from the emergence of these new markets.

If you want to benefit now from the added growth potential of West German corporations, talk to Hypo-Bank, West Germany's oldest publicly quoted bank and one of the nation's leading financial institutions.

HYPONBANK, Bayerische Hypotheken- und Wechsel-Bank AG, Theatinerstrasse 11, D-8000 Munich 2



Investment Banking
in the finest Royal Tradition

HYPONBANK, Bayerische Hypotheken- und Wechsel-Bank AG, Theatinerstrasse 11, D-8000 Munich 2

Hypo-Bank's expert teams of researchers, securities analysts, economists and portfolio managers pool their long experience and market know-how to provide their clients with the finest in performance-oriented investment decision-making. These capabilities are supported, for example, by a significant local presence in East Germany, where the Bank is opening a total of 20 branches.

To find out how you too can profit now from the many new Europe-related investment opportunities already on the horizon in Germany, contact one of our specialized teams of professionals in Munich:

Portfolio Management Services:
Andreas Muth, Telephone: (89) 23 66-8661, Fax: (89) 23 66-8589, Telex: 5 286 546

Institutional Sales:

Christine Seubert, Telephone: (89) 92 44-6120, Fax: (89) 92 44-6140, Telex: 5 213 886.

UK NEWS

Fear of poll defeat cools Tory budget celebrations

By Philip Stephens and Michael Cassell

FEARS that the Government faces a spectacular defeat in today's Mid-Staffordshire by-election and a renewed political row over the new local government poll tax yesterday took some of the political shine off Mr John Major's first budget.

Mr John Smith, the opposition Labour party's shadow chancellor, launched a scathing attack on an "irrelevant budget". Some Conservative MPs joined with the opposition in demanding extra money for poll tax rebates in Scotland.

In what was seen as a typically strong performance, Mr Smith said that the failure of the Government's economic strategy had left Britain "top of the inflation league, top of the trade deficit league and bottom of economic growth league".

Mr Major was seen as signaling the start of a broader effort by the Government to be more sensitive to the views of the electorate, particularly those on lower incomes.

The City of London's negative reaction to the budget and

the concern over the expected result in Mid-Staffordshire refocused attention, however, on what senior ministers expect to be a bleak few months.

Mr Kenneth Baker, the Conservative Party chairman, continued to forecast publicly yesterday that the Government would hold on to the seat. He appeared, however, to acknowledge the possibility of defeat when he insisted that the by-election result would not carry wider implications for the Government.

Labour is increasing confidently that the unpopularity of high mortgage rates and the poll tax will allow it to overturn a 14,600 Conservative majority to achieve what would be its biggest by-election victory since 1955. It believes that such a victory will pave the way for gains in the May local elections.

Privately some ministers were conceding that the Government had mishandled the introduction of the new poll tax rebate rules by not anticipating the intense protests

from Scotland where the tax has already been levied. Despite the administrative difficulties, one member of the Cabinet said the Government should "simply write a cheque to the Scots" to defuse the row.

The Government's embarrassment was compounded by the fact that it was forced to concede that the concessions in England and Wales will benefit fewer people than the 250,000 originally announced.

• Senior British businessmen are evenly split over whether they think the Conservative Party will have a better chance of winning the next general election if Mrs Margaret Thatcher stays or goes. One third of them believe that the Labour Party will win the next general election anyway.

GEC Alsthom dropped GEC ALSTHOM, the Franco-British heavy-engineering group, has been dropped from consideration for the contract to build Britain's second-largest gas-fired power station at Killingholme, Humberside.

The plant will be ordered by National Power — one of the successor companies to the Central Electricity Generating Board — is expected to receive government approval within two weeks.

Bupa cleared by MMC

A STRATEGY by Bupa, Britain's leading health insurer, to acquire a national network of private hospitals won the approval of the Monopolies and Mergers Commission yesterday.

In November the £22m bid was referred to the commission by Mr Nicholas Ridley, Secretary for Trade and Industry.

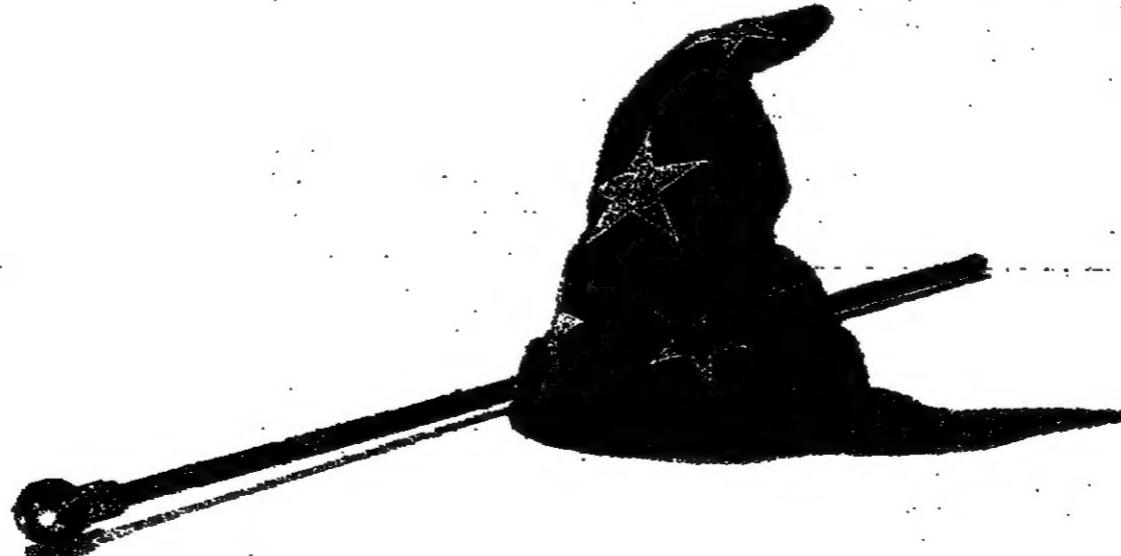
Renault plant warning

MR JEAN-PIERRE Capron, chairman and chief executive of Renault Véhicules Industriel, the French truck maker, gave a stark warning yesterday that the company would close down its heavily loss-making UK assembly plant, if it failed to match the productivity and quality levels of the group's French and Spanish operations.

BP budget response

BRITISH PETROLEUM yesterday became the first large company to announce plans to establish a workplace nursery following the changes in child-care tax treatment announced in Tuesday's Budget.

"IT 90?
An exhibition which puts together computing, telecommunications
Paris and a Europe-wide market? That would take an organisational miracle!



You could say that.

IT 90* at Grand Sicob. It's what the world's been waiting for. And it's for real: networks, technology and users.

You don't have a dream any longer: IT 90 is here - the No. 1 exhibition for computers and telecommunications.

1992 is not a dream. It is fast becoming reality. And it will mean that businesses no longer need run local computers to maintain local operations. The age of the network, regional, national and international, is truly here.

IT 90 will enable you to make an informed choice. It is aimed specifically at decision-makers like you, from Europe's leading companies. It is supported by the

Brussels DG XIII. And, to make your visit even more worthwhile, it coincides with COMDEX/Europe, the European micro-computer fair. Same time. Same place.

IT 90 is also the venue for an international conference chaired by the Director General of one of the twelve EEC telecommunications companies. They'll be discussing the harsh realities of post-1992 communication. The only dreams you'll find at IT 90 will be the ones you fulfil.

*The European event in computing and telecommunications

For any further information about visiting the IT 90 exhibition, please contact the manager of PROMOSALONS-FRENCH TRADE EXHIBITIONS: Tel.: 01 32 30 000 - Fax: 01 76 2 3625



Commissariat général - Comité des Expositions de Paris

Tel.: 33 (1) 49.09.60.00

Dafrahan CLM-BDO

In Brief

**Schrodens
disclosed
profits up
by 55%**

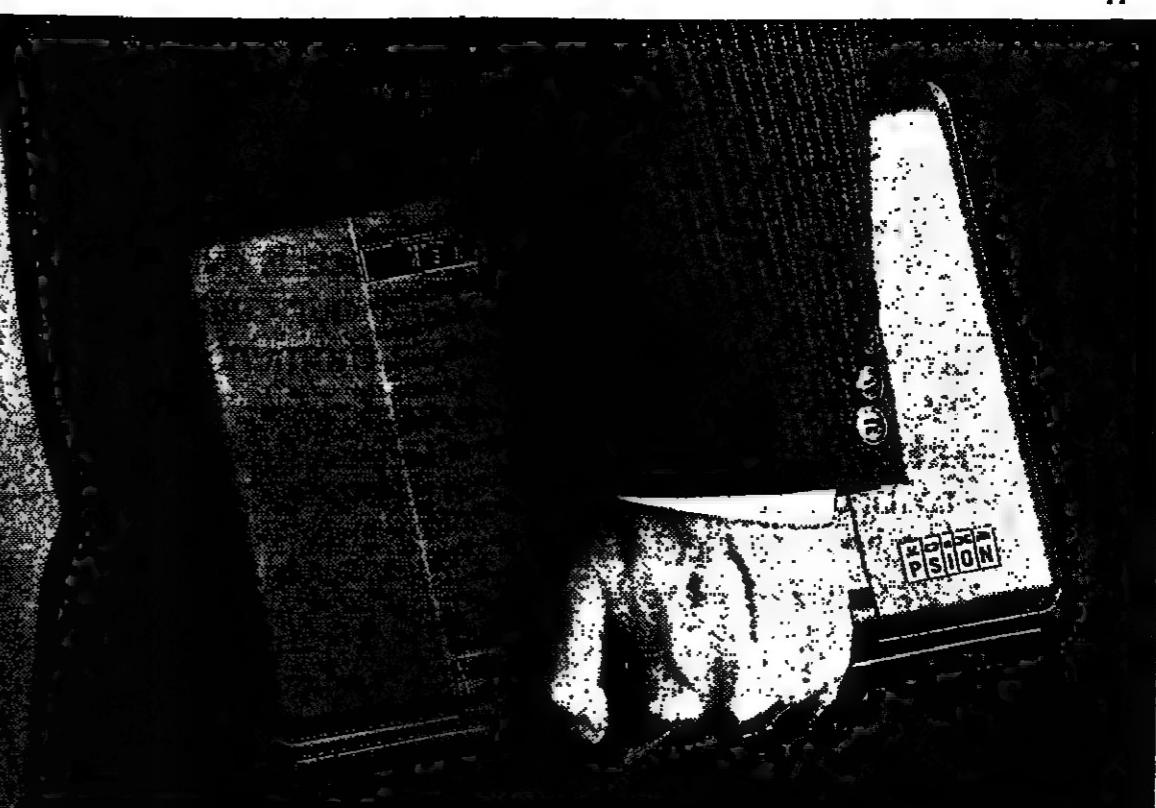
Mr. Ainsworth
Mr. Allstuck

**Bupa cleared by
ATO**

fruit plant w-

P budget respe

Forget everything you've ever heard about computers



**Psiion Mobile Computers will do more than just change
the way you think about computers . . . they'll change
the way you work.**

Don't believe it? Well, look at a few facts.

Psiion Mobile Computers are book-size, weigh less than 4½lb, and run for typically 60 hours non-stop, without sight of a mains supply. Yet they have the size of screen, keyboard, memory and all the power of a desk-top machine.

So how will all that change the way you work? They're not only easier to take with you, they're easier to use. Much easier. Just open up and carry on exactly where you left off. Instantly. No re-booting. No program re-loading. No hassle. Being more usable, you'll use them more. It's as simple as that.

It's all made possible by new technology. They're bristling with it. New Solid State Disks (no moving parts to 'crash'). New types of graphic screen (black and white and crystal clear). New touch pad (even easier to use than a mouse). New voice compression techniques (yes, computers you'll be able to talk to).

Two ranges are available. One is 100% PC compatible. The other has almost everything you need built-in, together with a graphic interface, touch pad and multi-tasking.

Both can be integrated with (not just connected to) other computers.
Either will give you complete freedom to use full power of computer.

wherever you are, whenever you like.

wherever you are, whenever you like

From £545 plus VAT. For more information

or a brochure, ring Psion Sales.



- PC compatible MS-DOS 3.2 graphic interface for compatibility with PC
- ROM • 640 x 200 or 640 x 400 resolution black and white graphics on screen.
- Full travel full size QWERTY keyboard • Up to 2000 characters available on function keys.
- 4 drives for Solid State Disk, tape cartridges, 3½" diskettes (1.44Mbytes each) • Slots for expansion modules.
- Battery life up to 10 hours continuous use or up to 75 hours.
- Size 7.9" x 12.4" x .80" weight 2.60 lbs.
- (G) models include text processor, database, utility, scientific calculator, alarms, terminal emulation, speech, voice recording/reproduction facilities.
- PC compatible models have 768K RAM, 1Mbyte RAM disk, built-in I/OPLINK II.

Available at selected branches of Allders Duty Free, Berrys, Dixons, Harrods, John Lewis Partnership, Selfridges, Ryman, Wilding Office Equipment and selected independent computer dealers.

Psion Mobile Computers



WHEN you first handle a Patek Philippe, you become aware that this watch has the presence of an object of rare perfection. We know the feeling well. We experience it every time a Patek Philippe leaves the hands of our craftsmen. You can call it pride. For us it lasts a moment; for you, a lifetime.

We made this watch for you - to be part of your life - simply because this is the way we've always made watches. And if we may draw a conclusion from five generations of experience, it will be this: choose once but choose well.

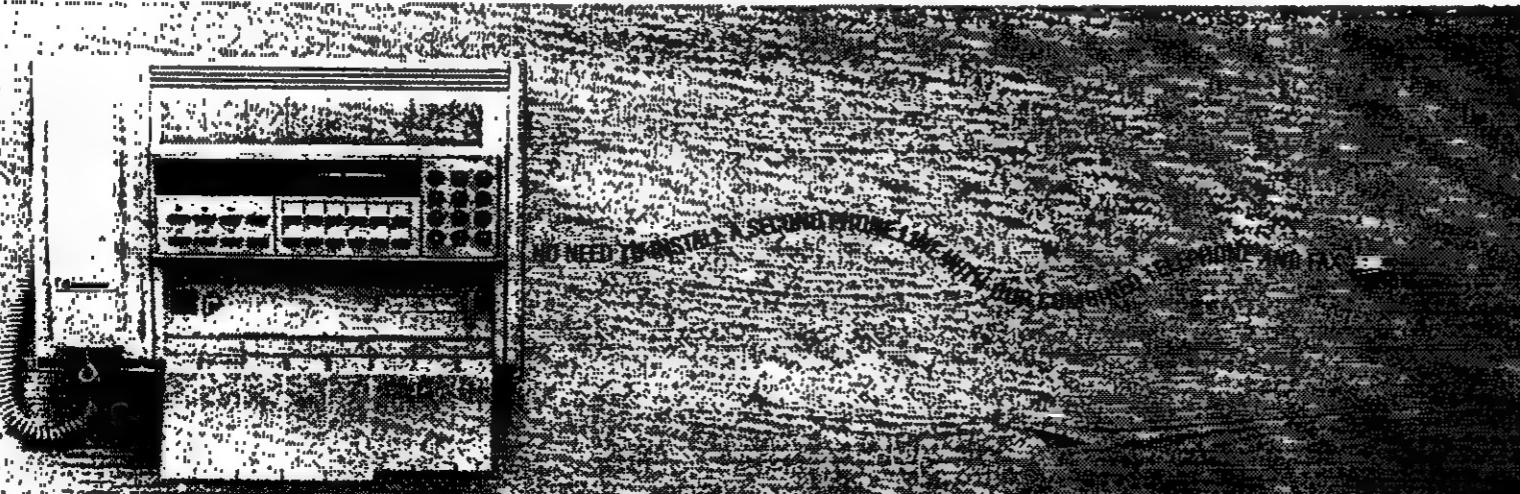
A Patek Philippe - because it's for a lifetime.



PATEK PHILIPPE GENEVE

Exclusive Patek Philippe showroom, 15 New Bond Street, London
Asprey & Co Ltd, 165 New Bond Street, London
Garrard & Co Ltd, 112 Regent Street, London
George Pragnell Ltd, 5 Wood Street, Stratford-upon-Avon
Watches of Switzerland Ltd, 69 Brompton Road, Knightsbridge, London
Watches of Switzerland Ltd, 22 Royal Exchange, Threadneedle Street, London
Watches of Switzerland Ltd, 300 Oxford Street, London
Tyme Ltd, 1 Old Bond Street, London

Why your business should have a Samsung personal fax. Explained in one line.



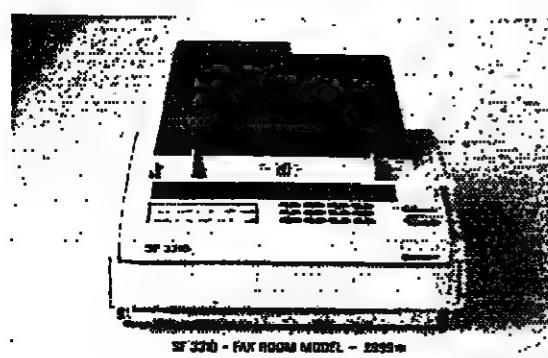
A Samsung personal fax is also a personal copier and telephone, so it plugs straight into your existing phone line. That means there's no connection fee for a dedicated fax line and no second phone line rental charges.

These considerations, plus a price tag of just £599* makes the Samsung SF2010 the ideal first fax for a cost-conscious small business.

If you're a Director in a large company, you'll see the benefit of a Samsung personal fax too. Namely confidentiality. Your own fax, on your own desk means that unlike the office fax, there's no queue of nosy people to surreptitiously read your confidential documents.

Whether it's used in big business or small business, the Samsung SF2010 does the business. Just check the list of features below. For more details simply fill in the coupon. We'll be happy to explain the benefits of our fax in more than one line.

- One touch dialling (12 locations), two touch dialling (99 locations), for either facsimile or phone functions
- Automatic redial or delayed autodial
- 16 levels of grey scale for clarity
- Automatic document feeder with 5 document capacity
- Daily/Delay/Multiple/Security Polling



For further details on the SF2010 personal fax and the rest of the Samsung Range, complete this coupon and send it to: Samsung Electronics (UK) Ltd, Unit 1, Hook Lane Business & Industrial Centre, 225 Hook Lane South, Sanditon, Surrey KT6 7LD.

Name _____ Position _____
Company _____ Nature of Business _____
Address _____

Tel No. _____ Fax No. _____

SAMSUNG **LIAISON OFFICE LONDON**

BUSINESS LAW

Delaware Supreme Court boosts powers of takeover target boards

By Leo Herz and Richard W Shepro

In a line with the anti-takeover mood in the US, the Delaware Supreme Court's long-awaited opinion on the Time/Paramount takeover battle greatly expanded the powers of directors of target companies.

The court, which last summer affirmed the Delaware Chancery Court's opinion in favour of Time without giving its reasons, ruled that a target board can continue to pursue its business plan even when that would prevent shareholders from receiving a very high takeover premium.

Paramount had launched a hostile high-premium tender offer for Time when Time was about to merge with Warner.

Under the rules of the New York Stock Exchange, the merger required approval of Time's shareholders. In the face of the Paramount offer, it was apparent that Time's shareholders would not approve the merger.

To avoid the need for a shareholder vote, the Time directors, with the agreement of Warner, decided to restructure the transaction as a cash tender offer (with a 10% premium) by Time for control of Warner.

The agreement also provided for a merger at the same price to follow the tender offer but using securities.

Paramount's problem was that it needed time-consuming local approvals to obtain control of Time's cable television network. For this and other reasons, Paramount could not complete its offer soon enough to stop Time from acquiring Warner.

Paramount's only recourse was to the courts, so it sued in the Delaware Chancery Court to stop Time's tender offer for Warner. The Chancery Court refused to interfere with Time's tender offer. The Supreme Court affirmed, promising an opinion later.

The Delaware Supreme Court's opinion, handed down on February 26, makes two very important points.

First, the initial merger agreement between Time and Warner did not impose a duty on Time's directors to put the company up for auction as Paramount had argued. In the court's view, the pivotal question on this issue was whether

the original abandoned merger with Warner had put Time up for sale.

The court's answer was no because there was no "substantial evidence to conclude that Time's board, in negotiating with Warner, made the dissolution or break-up of the corporate entity inevitable."

This pronouncement is an important step in clearing up some of the greater ambiguities on the duty to auction that the court left behind in its 1986 opinion in *Revlon v MacAndrews & Forbes Holdings Inc.*

None the less, the opinion leaves plenty of room for new litigation: when is the dissolution or break-up of the corporate entity inevitable?

The court's second main point was to outline the very broad powers of boards of directors in takeover situations.

The board's "duty to manage a corporate enterprise" includes the selection of a time frame for achievement of corporate goals, this duty "may not be deleted by the stockholders," and "directors should not obstruct or abandon a deliberately conceived corporate plan for short-term shareholder profit unless there is clearly no basis to sustain the corporate strategy."

Very plainly, the court extended the power to target boards, under some circumstances, to reject high premium takeover bids and, when there is more than one bid, to accept a low bid that fits into the board's strategy.

However, it would be imprudent to assume that the court's sympathetic general statements give target company directors a completely free hand. Conflicts of interest, for example, clearly are still out.

In fact, since the court is acutely sensitive to Delaware's delicate balance in the US corporate and political worlds, it rarely gives without also taking. Thus, conflicts of interest are likely to be dealt with even more severely than before.

Furthermore, it is still not quite clear from the opinion how far a target board can go with poison pills, lock-ups and similar anti-takeover devices to protect a favoured bid.

Poison pills were not an

issue in this case. Time had one but it did not need to use it to fend off Paramount. It was Paramount that was asking the court for help to stop Time's tender offer for Warner since Paramount needed more time to complete its offer for Time.

On the other hand, Time and Warner had an agreement to exchange shares (about 10 per cent of each company) which should either be called a lock-up or a very close relative.

(A lock-up is an option on an important asset of the target given to a favoured bidder to discourage competing bids.)

The court chose to call the share exchange agreement a "structural safety device" which "had been adopted for a rational business purpose to deter Time and Warner from being put in play by their original merger agreement."

For this reason, it did not violate the court's tough pronouncements against lock-ups in the Revlon case.

In short, the court thought it was a good lock-up. Only time will tell whether this opinion has made it easier to distinguish good from bad lock-ups.

After this opinion, target board procedures should become more important than ever. The opinion encourages target boards to make a record showing a pre-existing corporate plan or that the dissolution or break-up of the company will not be inevitable even in a merger or sale in which the company's shareholders receive cash for all of their stock.

Unlike many other states, the Delaware legislature has not enacted strong anti-takeover laws. It passed one relatively mild compromise measure early in 1988, but has not done anything since.

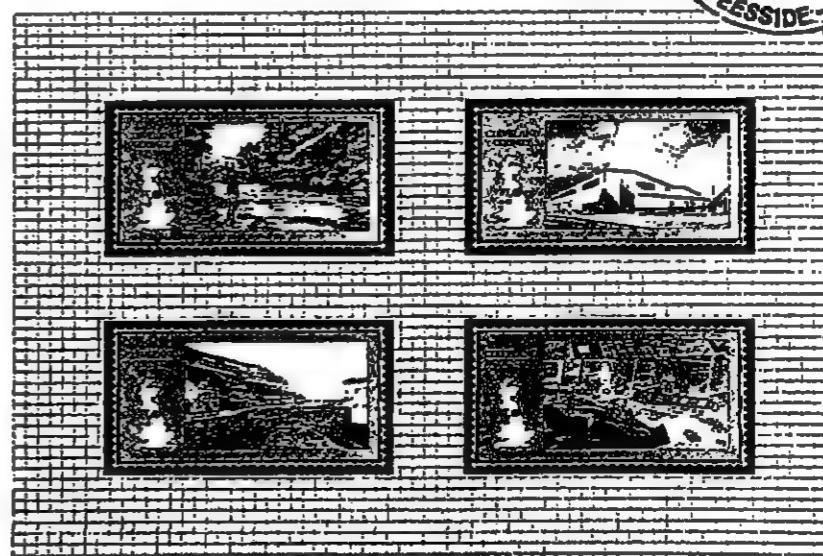
With this judgment, the Delaware Supreme Court has moved Delaware much closer to the general anti-takeover sentiment in the US epitomised by new state statutes broadening the powers of target boards of directors to resist takeovers.

The opinion is the latest in a series of blows to the takeover industry in the US during the last three or four years. In respect, the first clear signs were the insider trading scandals which cast an air of suspicion over takeover activity.

(2) 505 A 2d 173
(2) 481 US 69

The authors are partners in the Chicago office of the law firm of Mayer, Brown & Platt.

Give your company a first class address



Post your company to Cleveland and solve many major problems - recruiting and retaining staff - paying the search for premises - spending time in traffic jams - and worrying about the cost of living.

Cleveland has first class answers. Skilled and adaptable people, loyal and hardworking. Low cost factories and business properties with unbeatable incentives and Enterprise Zone opportunities.

Fast road links together with excellent air and inter city services. Also Cleveland has the second largest port in England. Beautiful costal country on the doorstep comprising hospitable housing and time to relax.

More business and families are realising the advantages Cleveland offers. For a first class response post the coupon. (If you want to beat the post - Freepost Cleveland).

In: The Cleveland Business Development Team, Cleveland County Council, County Hall, County Road, Middlesbrough, Cleveland TS4 4JY
Name: _____
Company: _____
Address: _____
Postcode: _____
Date: _____
Signature: _____
DODD

INTERNATIONAL STEEL

The Financial Times proposes to publish this survey on:

30th April 1990

For a full editorial synopsis and advertisement details, Colour available, details of rates and positions by request please contact:

Anthony G. Hayes
0121 454 0922

or write to him at:

George House
George Road
Edgbaston
Birmingham B15 1PG

FINANCIAL TIMES
EUROPE'S BUSINESS DAILY NEWSPAPER

Allo! Je m'abonne

Pour vous abonner par téléphone, contactez John Rolley et Annette Tafforato à Paris au 42 97 03 23 ou 42 97 04 28

BUSINESS SOFTWARE

A selection of software packages to suit your business needs appears every Saturday in the WEEKEND FT.

Order your copy today.

TUESDAY MARCH
boosts
boards

Who's bound to have more flights to Australia?



We've increased our number of flights to the land down under from 11 to 12 a week. And you can leave from either Heathrow or

Manchester. So now nobody flies to Oz more often than we do. But then being Australian, we simply love flying home. For more information

contact your local travel agent. Or call Qantas Reservations on 0345 747767.



The Spirit of Australia.

Direct sales

Amway builds a Japanese network

Stefan Wagstyl explains how one American group penetrated the impenetrable

Alongside IBM, Coca-Cola, and Shell in the list of the 10 largest foreign companies in Japan, stands Amway, a privately-owned US direct sales group, which arrived in Japan only in 1978.

Amway has achieved the fastest growth in sales and profits of any foreign company in Japan in the past decade. In the year to last August it made Y26.12bn pre-tax on sales of Y76.4bn (£305m). Among all companies in health and household products, its profits were second only to Kao, the Japanese industry leader.

At a time when US and European government officials claim Japanese markets are often impenetrable for foreigners, Amway boasts they are wide open. William Hemmet, president of Amway's Japanese operations, says: "Japanese markets are not closed to us. They never have been."

He maintains this view despite the fact that Japanese companies, having launched a counter-attack, have succeeded in bringing Amway's phenomenal growth rate almost to a halt. Amway is not complaining about unfair competition, though. Instead, it is squaring up to its local competitors.

The company has not so much broken through the barriers which have confounded other companies as found a way around them.

It does not use retailers and wholesalers but relies instead on its own sales network of 700,000 part-time and full-time agents. These commission-only distributors sell toiletries and household goods through catalogues mainly to their neighbours, friends and relatives.

This is a form of network selling which has met with criticism, both in the US and Europe, but which is very familiar in the Japanese retailing culture.

The Japan Mail Order Association says it has hundreds of members with a total estimated turnover of Y2.600bn; so the US company, which was not the first foreign direct-seller to arrive in Japan, is not short of competition. There is also little that is unique about Amway's range of toiletries and household goods, which are mostly imported from the US.



Amway relies on its network of 700,000 agents

What has clearly helped Amway to establish itself is its commitment to promoting its corporate culture. Though not novel in its approach, Amway has managed to strike a chord with the Japanese. Great emphasis is put on encouraging distributors to identify with the company — for example, by holding mass conventions for agents and their families, including one held in Disneyland last year and attended by 30,000 people.

Far from regarding this as American and alien, Amway's Japanese distributors have responded enthusiastically.

The whole structure is reinforced by paying the sales force better than do most competitors and rewarding them with lavish perks — 1,400 top agents have just come back from an all-expenses-paid trip to Singapore. Later this year, 50 or 60 elite sales people will go to Rome for an international Amway jamboree.

Amway's top 50 or so agents earned Y16m (£56,600) each last year. The next 4,800 netted Y2.57m. Payments are structured so that distributors are encouraged to recruit new agents into the organisation.

The top-earning distributors have 1,000 and more salesmen beneath them. At these levels,

life insurance and stocks and shares.

When it started in Japan in 1978, it relied entirely on existing US agents, who were asked to spread the word among Japanese friends. It started slowly, with only nine products. Today it sells 150, of which 70-80 per cent are imported, mainly from the US.

Hemmet says the company is constantly being approached by foreign and Japanese manufacturers to add their products to its range. He is particularly proud of a hot-plane made by Sharp, the Japanese electricals group, which sells better in its Amway version than under its Sharp brand-name in Japanese stores.

Having enjoyed rapid early expansion, Amway has been hit by competition — including a succession of product launches by the leading Japanese household goods companies, selling their goods through conventional retail outlets. Growth slowed last year — after a compound annual rate of profit expansion in the mid-1980s of 14.3 per cent — to just 2.5 per cent on a sales increase of 5 per cent.

But Amway has struck back. It has introduced new products of its own — including a range of specialist shampoos. It has also redesigned its packaging. Most important, having eschewed both product and recruitment advertising from the beginning, it started a corporate advertising campaign. It is promoting itself by sponsoring television programmes, a speed-skating championship and tours by two US orchestras. Sales growth has now recovered to an annual rate of 16 per cent. Hemmet says: "You can't sit still."

The American company's story does little to settle the argument about the alleged impenetrability of the Japanese distribution system — since the company circumvents it. But it does much to disprove the old canard that Japanese consumers are prejudiced against foreign goods. In this case, Japanese consumers seem more than happy to buy American products from an American company. The only difficulty for most foreign companies in Japan lies in getting close enough to their customers to see this for themselves.

Not only are toiletries and household goods sold in this way, but so are food, clothes,

and household goods sold in this way, but so are food, clothes,

The Leading Hotels of the World

We speak your language in 60 countries.

For your personal copy of our Directory of 225 luxury hotels worldwide, in your choice of English, French, German, Spanish, Italian or Japanese, and for reservations, contact your travel consultant or telephone:

U.S.A./Canada (800) 223-6800
New York City (212) 838-3110
Great Britain 0-800-187-123
France (19) 05-90-84-44
Holland 06-022-1123
Italy 1678-22005

Milan (02) 669-86131
Spain 900-100845
Switzerland 046 05 1123
West Germany 01-30-21-10
Frankfurt (069) 299-6770

Hong Kong 800-3518
Tokyo (03) 797-3631
Singapore (65) 737-9955
Australia (08) 222-0333
Sydney (02) 233-8222

New Zealand 0800-44-1036
Buenos Aires (1) 322-3563
Brazil (11) 890-1805
São Paulo (11) 251-9222
Mexico 91-800-90007
Mexico City (55) 584-9866

THE BEST INCENTIVES FOR MAKING A MOVE

Mid Glamorgan is the closest government 'Development Area' to London and the South East on the M4, with excellent communications by road, rail, sea and air bringing the whole of the UK and Europe within fast and easy reach.

Mid Glamorgan offers unbeatable financial incentives, the largest range of sites & industrial property in Wales and opportunities for a superb lifestyle in an attractive environment.

Make the right move. Find out how you can join the growing number of successful companies who have chosen Mid Glamorgan for a new start-up, expansion or relocation project. Clip the coupon below or telephone our 24 hour Enquiry Hotline today.

CARDIFF (0222) 820770

Name _____
Title _____
Company _____
Nature of Business _____
Address _____ Tel No _____
Business Development Team, Mid Glamorgan
County Council, Greyfriars Road, Cardiff, CF1 3LG.

MID
Glamorgan
BUSINESS DEVELOPMENT TEAM
REPLACES MARKETING TEAM

I can't believe it!

BUT IT'S TRUE. Not leaving a legal, valid Will behind you could mean that your family inherits only worry, heartache and hardship. They could even lose the family home that you assumed would be theirs by right.

That is why — however modest your 'estate' may be — it is so important that you make (or update) a proper Will, now. It's not difficult, or expensive. Our 16-page booklet tells you all you need to know... and how to leave as much as possible to those you really care about — including, if you wish, a deserving Charity like the DGAAC. For over ninety years this Charity has been helping to lift thousands of kindly people from the mental and physical abyss of bereavement, financial crisis and approaching frailty.

THIS EXCELLENT BOOKLET IS FREE! — yours for the asking, without any obligation whatsoever. Why? Because the very existence of our very special Charity depends to a great extent on the extraordinary 'Will Power' of legacies. So naturally we hope you will want to help us, but, in any event, do write or phone for this excellent illustrated free booklet.

THE DISTRESSED GENTLEFOLK'S AID ASSOCIATION

Founded 1879
Patron H.M. Queen Elizabeth, The Queen Mother

To the DGAAC, Vicarage Gate House,
Vicarage Gate, London W8 4AQ. Tel: 01-229 9341.
Please send me, without obligation, free copy of "How to Make Your Will".

Name _____
Address _____

71

The prospects for a possible British champion at Wimbledon in the late 1990s will probably be partly determined not on the grass courts of the centre court but in the rather more prosaic surroundings of the Wembley centre and exhibition centre.

On display at the Recreation Management trade show today will be the latest all-weather facilities and equipment with which sports marketers plan to make tennis a bigger leisure activity over the next few years.

Tennis is perceived by consumers, according to research carried out by the Henley Centre for Forecasting, as a less aggressive racquet sport — especially in comparison with squash. "It is an ideal family game but one which fits in well at all levels of play and experience," says Mary Fitzhenry from the Sports Council.

Most important, tennis has the benefit of being an 'aspirational' game; it appeals to the mass market because it has up-market, or elitist, connotations. "The game is still considered to be a middle class sport," points out the Key Note market research company in a recent report. Nearly 60 per cent of existing tennis players, it adds, are in the ABC1 (professional and executive) socio-economic classes.

Yet in spite of the fact that the game was invented in Britain more than a century ago (by a Major Walter Wingfield), tennis as a participation sport has so far failed to capitalise on the huge worldwide

UK leisure markets

Everyone for tennis

David Churchill reports on the game's potential mass-market appeal

growth in interest in tennis as a spectator sport.

The Government's General Household Survey, for example, shows that tennis ranks as one of the least popular participation sports; only 3 per cent of adults in 1987 (the last year for which figures are available) said that they regularly played tennis, the same participation level as in 1977.

By contrast, the popularity of playing snooker, for example, had doubled over the same decade; four times as many adults play snooker as play tennis, the survey showed.

The problem stems from the fact that while there are numerous outdoor courts throughout the UK, the British climate prevents their being used for most of the year. Only one in every ten tennis players says that he or she plays during the winter months, and mostly on indoor courts.

Thus the key to the selling of the sport in the 1990s will depend on its success in making it easier for people to play all year round.

The UK lags badly behind most other European countries in the provision of indoor tennis courts, with a further eight centres under construction.

These centres operate under the premise of "pay and play"; no membership fees are required. "It makes tennis a lot more accessible to many people who might be put off by the cost of joining a club," says Fitzhenry.

According to the Sports Council, one result of the availability of these indoor courts is that about 15 per cent of players are first-timers. "They may seem very much but these are

impact on some ski resorts could blunt its growth potential.

The changing demographics of the UK population in the 1990s — fewer teenagers but more "baby boomers" in the 25-to-34 age group as well as increasingly affluent over-50s — will clearly make its impact felt.

Fewer young people will opt for sports such as table tennis, football, basketball and rugby — while more of the elderly consumers will continue in favour less strenuous sports such as bowls, hiking and footware.

Henley believes that several key factors will force sports marketers to re-think their marketing strategies if they are to capture a share of the £1.5bn it estimates will be spent this year on sporting goods, services, clothing, and footwear.

Although Henley expects growth in these markets in the short-term to be slower than it had initially expected because of the present economic squeeze, it says that "consumers have been the preserve of the economic and social elites."

As affluence increases, sports such as golf, tennis, and boating will continue to become more accessible and popular with the mass consumer sector."

In the medium term also, Henley sees skiing as continuing to grow. "Equally, sports such as badminton (rather than squash) which can be played as mixed sports and which have a strong social element will also prosper."

people who otherwise would probably never have tried playing tennis," adds Fitzhenry.

But what is most important to sports marketers — such as Dunlop and Slazenger which dominate the market for tennis equipment — is the potential spin-off effect of more tennis players playing all year round.

At present, some £30m a year is spent on racquets and balls — less than a third of what is spent on golfing equipment.

"There is an urgent need to raise participation levels in the game if the equipment market is to grow," points out Key Note. This prompted the Sports Council, the Lawn Tennis Association and the All England Lawn Tennis Club to set up a five year programme — which started in 1987 — to invest some £7.5m in indoor courts. Local authorities which joined the scheme were expected to match the funding.

To date some 11 new indoor centres have been opened, adding a total of 38 all-weather courts, with a further eight centres under construction.

These centres operate under the premise of "pay and play"; no membership fees are required. "It makes tennis a lot more accessible to many people who might be put off by the cost of joining a club," says Fitzhenry.

According to the Sports Council, one result of the availability of these indoor courts is that about 15 per cent of players are first-timers. "They may seem very much but these are

impact on some ski resorts could blunt its growth potential.

The changing demographics of the UK population in the 1990s — fewer teenagers but more "baby boomers" in the 25-to-34 age group as well as increasingly affluent over-50s — will clearly make its impact felt.

Sport will be more about playing for enjoyment, for socialising and for fitness rather than for winning," it says. Losers, therefore, will be squash and martial arts sports while winners, suggests Henley, will include golf, tennis, and badminton.

According to Henley, there will be greater awareness by consumers about the relative health aspects of various sports. "Jogging, with the skeletal stresses it can produce, and squash, will continue to decline in popularity, while swimming and the less manic types of aerobics which are now available will continue to prosper."

Leisure Futures, Henley Centre for Forecasting, 3 Tudor Street, London EC4 5ZB.

FT STATIONERY AT HALF PRICE.

(Now your world doesn't cost the earth.)

FT PERSONAL ORGANISER PAGES — DESIGNED TO SUIT YOUR BUSINESS NEEDS.

FT Stationery packs are designed with a thorough understanding of business people's needs. They allow you to build up your personal organiser precisely the way you want it.

Lasting 12 months each pack is compatible with most other 6-ring binder systems and contains a hefty 200 pages.

There's nothing hefty about the sale price, though. £740* each. At 50% off, it's a price that's out of this world and exclusive to FT readers.

The Business Travel Pack is a genuine asset. Contents include: • Business Contacts • Motor Running Expenses • Business Expenses • Itineraries • Route Planners • Travel, Departure and Arrival Checks.

The Private Investment Pack is essential for everyone who takes their finances seriously. Contents include: • Tables for compiling Share Records • Charts to monitor Overseas Investments • Checklists for Records of Insurance • Graph paper (metric and imperial) • Logarithmic Scales • Pages for your own Analysis • Summary Sheets.

The Time and Task Management Pack is a most powerful tool.

Logical, simple programming ensures you use every hour of your day to maximum advantage. Task Priority Index, Work Load Charts, Task Overviews, Action Plans and Timetables are among the features that keep you moving according to plan.

A full-year's page-a-day Diary Pack helps you run your life efficiently. You decide when it starts, choosing how many days/months to include in your binder at any one time.

There's space for over 20 appointments, boxes to identify actions for the day, space for notes, 2 month calendar on each page, foldout Forward Planner, and a Staff Holiday Planner.

The Address/Notes/Staff Pack — the difference between running your business well and running it better. Contents include:

• A supply of notebooks for jotting down ideas.

Or if you prefer, try a sample of everything in the FT Starter Pack for a mere £11.35*.

Alternatively, buy the Complete Set of packs — including a Storage Box — at the special money-saving price of £31.15* All

information can be stored in the sturdy, attractive Storage Box for used and spare sheets, with FT-pink plastic dividers to identify the sections. At £10.15*, it's a price you'll think the world of.

UNRIVALLED STANDARDS OF EXCELLENCE

There is an elegant range of binders to hold your stationery into — with gift rings and ample space for papers, bank notes and credit/business cards. For a modest extra sum, your initials can be goldstamped on the front cover of your binder.

To take advantage of the special half-price offer, complete and return the Order Form below — or ring 01-799 2274, quoting your credit card details.

Many other invaluable aids to good management are profiled in the FT Collection catalogues. Its 16 pages are packed with such notables as the world-famous FT Desk and Pocket Diaries and a large range of leather accessories.

Send for your FREE catalogue now.

Or call

01-799

FINANCIAL TIMES SURVEY



After nearly three decades of a bush war, Africa's last colony has achieved its independence.

However, for the foreseeable future the Swapo government must accept an on-going economic relationship with its former enemy, South Africa, says Nicholas Woodsworth.

Trial run for regional peace

AT THE stroke of midnight on the evening of Tuesday March 20, Namibia became an independent nation. More than 500 years after European sailors first planted crosses on Namibia's desert coast, the birth of this southern African country brings the colonial history of black Africa to a close.

While in many countries on the continent rule against the will of the majority continues, rule by foreign colonial power has ceased. Less than a century ago a single empire stretching from the Cape to Cairo was still believed possible; today the South African relinquishment of Namibia has made all of black Africa independent.

The process leading to Namibia's birth has been one of the most complex and protracted in recent history. It involved a legal wrangle between the United Nations and South Africa that spanned nearly five decades and resulted in the passage of more than 20 UN resolutions.

It provoked the creation of an armed Marxist revolutionary organisation, a South African war against Angola, and the death, displacement and suffering of thousands of ordinary Namibians. Super-power rapprochement and an extended exercise in interna-

tional diplomacy were required for its successful conclusion.

When a defeated Germany handed over its 35-year-old colony to South African administration under a League of Nations mandate in 1920, no one could have predicted the complex twist of events that followed on South Africa's later refusal to give it up. Independence has now given Namibia greater control over its affairs, but its political make-up and economic fragility make the future uncertain.

Namibia in the last year has gone through an extraordinary period of transition. It comes after a decade of South African diplomatic intransigence and efforts to dictate an internal political settlement in Namibia.

Such a settlement proved impossible; armed conflict with Swapo, the South West Africa People's Organisation, brought the involvement of Angolan and Cuban troops and made South Africa's bush war costly and unwinnable.

Three elements have made the transition to independence possible: South Africa's realisation that it could withdraw politically from Namibia without damaging its economic and security interests in the region; the Soviet Union's decision to curtail diplomatic and military

support for revolutionary movements in Southern Africa; and United States diplomatic initiatives that allowed the signing of peace accords between South Africa, Cuba and Angola in late 1988.

All three elements paved the way for the implementation of Resolution 435, the United Nations document on which Namibian independence has been based for more than 10 years.

Given the hostility built up over that period between radical Swapo supporters and the politicians, civil servants and soldiers of a South African-backed administration, the spirit of national reconciliation and optimism that now prevails is remarkable. Since April last year, when Swapo exiles returned to Namibia and the UN initiated the most expensive and heavily-manned peace-keeping programme in its history, much has been

achieved. While most observers believe there is sufficient pressure on Swapo to keep it in a democratic path in the near future, few believe the present mood of euphoria will last for very long.

Swapo in the past has been characterised as an authoritarian Marxist party favouring one-party rule and the public ownership of Namibia's resources. Much of the ideology has disappeared. With communism's decline in eastern Europe, a significant domestic political opposition, and the threat of Western aid withdrawal, Swapo has had little option but to moderate its policies.

The resulting document provides the checks and balances of Western-style government. The UN's insistence on provisions for democratic behaviour are backed by a clear message from the international donor

Contracting images: a scene (left) at Elephants Pass and (right) buildings reminiscent of the German colonial period in Windhoek

NAMIBIA

IN THIS SURVEY

- Political assessment; Foreign relations; Trade _____
- Economic review; Fishing; Mining _____
- Tourism; Agriculture; Business guide _____

from South Africa makes the keeping of those promises extremely difficult.

Namibia's natural resources are considerable. While most of the country is semi-desert and offers little potential for crop production, the rising of cattle and sheep have made exploitation of the land lucrative. Namibia's coastline has also offered great opportunity; its fishing grounds have been among the richest in the world.

Namibia's greatest wealth, however, lies beneath the ground. Deposits of diamonds, uranium and base metals make Namibia the fifth largest mineral producer on the continent.

Financial markets, in the form of profits and dividends, are dominated by South African interests. Mining, which accounts for 26 per cent of GDP and 65 per cent of exports, is controlled by three foreign companies, two of them South African.

They account for a net outflow of capital from Namibia, much of it to Johannesburg.

All of these sectors, however, committed to a new political and economic moderation, the new Swapo government has little choice but to accept an ongoing relationship with South Africa. Namibia will gain formal membership to the South African Customs Union, giving it preferential trade agreements, and for two years at least remain inside the rand monetary system.

The second decision is to concentrate efforts in economic development on capital-intensive, high-technology projects - dams, canals and down-stream development costing up to R26,000 per hectare. The experience of other African countries has shown that such projects are rarely efficient or cost-effective.

Namibia will very likely receive the finance it is looking for. Its independence carries implications for the future stability of the entire region. If Namibia appears to be succeeding politically and economically, it will be seen as a vindication of the National South African government's policy of seeking a negotiated settlement with the African National Congress. The UN and the Western powers also have a vested interest in Namibia; much time, money and effort have gone into efforts to solve the region's problems.

In this sense, Namibia is both a trial run and prerequisite for a larger and more crucial experiment in the future. But if Namibia is to succeed in its own right, it must recognise the limitations of its economy and adopt development policies that is capable of financing. Failure to do so could result not only in unsustainable development, but the political excesses that such development brings.

ADVERTISEMENT



SAM NUJOMA, President of Namibia

An open letter from the President of Namibia

I welcome this opportunity to address the Business Community. I have lived for almost thirty years outside my own country and in various countries of the world. I have made many friends and I have met many businessmen. I carry with me many fond memories and many a friendship that I have made. These memories are an indispensable part of my life, my convictions, my view of the past and my hopes for the future. The influence that the International Community has had on the destiny and the formation of the Republic of Namibia and the deep impressions it has left cannot be overlooked. We will imitate what we have found to be good in other countries but we also want to become a model for others to follow.

We have set ourselves the task to construct an economy which will form the basis on which our proud nation will be built. Namibia has the human and material resources to meet the demands of our future development. Saddled with the deficiencies of the past, we will, however, never be satisfied with economic stagnation or decline. We cannot expect to make good the accumulated neglects of the past within a year or even a decade, but we will endeavour to set realistic aims in regard to the development process of the economy, to narrow the gap between rich and poor, to eliminate the misery of unemployment and to create an environment of stability and trust without which no economy can hope to thrive.

The first tasks confronting the new state are to revive our own economy, to release the pent-up available energies and to create the vigour and vitality of a free economy. To achieve these aims we will, first and foremost, expand the nation's investments in human resources to a maximum. We will equally ensure that the budget will be made an instrument of prosperity and stability. Tax incentives will be devised to encourage local savings as well as local and foreign investments and in general our policies will be directed to a maximum achievement of economic development and growth.

I am convinced that business is the partner of government, that our success is dependent on their success and their success again is dependent on ours. Far from being enemies, government and business are allies. I do not believe that there is a clash between the interests of the government and those of the business community. Each will play its proper role and the conceived partnership between the two will be based on mutual understanding and fruitful co-operation.

I pledge to the task of building a nation, of developing the country and of reconstructing the economy, all my available energies and beg of the business community maximum effort and support to help me achieve these goals.

SAM NUJOMA

NAMIBIA 2

After the euphoria of winning independence from South Africa, it's ...

Down to the basics of government

AFTER DECADES of black nationalist frustration and South African intransigence, Namibia has gone through a series of rapid political changes. In a regional context, they are no less surprising than those taking place in eastern Europe.

Little more than a year ago, the South West Africa People's Organisation (Swapo) was a revolutionary movement, equipped with an exiled Marxist leadership and a ragged guerrilla army. After nearly a quarter of a century of armed conflict, it seemed little closer to achieving its objective, Namibian independence from South African rule. Today, Swapo is a legitimately elected political party, committed through a western-style constitution to civil liberty and democratic government.

The rhetoric of left-wing ideology has been replaced by calls for domestic political reconciliation, foreign private investment, and the fostering of new ties with South Africa.

Many of these changes are due not so much to initiatives by Swapo as to those taken by external forces. Much impetus for Namibian independence came through the efforts of the United Nations, the western powers and the Soviet Union, to establish regional stability through diplomacy.

Much resistance to independence disappeared when South Africa came to the belief that it could extricate itself from its costly war with Swapo without damaging its security or economic prospects in the region.

But these factors have been accompanied by a natural evolution in the political thinking of Swapo itself. Since their return to Namibia last April, in the first step of UN-supervised transition to independence, Swapo leaders have had little choice but to adopt a more moderate stance.

Internationally, the failure of socialism in eastern Europe, cuts in eastern bloc aid, and Soviet diplomatic efforts to bring stability to southern Africa have forced Swapo to look to the West. In doing so, it is confronted by strong pressures. International aid organisations, financial institutions, and bilateral donors have made it clear that vital future aid-flows depend on democratic rule.



President Sam Nujoma: his powers of political reconciliation are respected

Equally important is the presence of a relatively strong and sophisticated domestic political opposition. In last November's UN-supervised constituent assembly elections, Swapo failed in a contest with nine other parties to achieve the two-thirds majority it required to draft a Namibian constitution unilaterally.

Contributing to a lower-than-expected vote for the party - recognised by the UN since 1973 as the "sole authentic representative" of the Namibian people - were three factors:

- The revelation last year of the detention and torture of Swapo dissidents;
- The superior campaign performance of the main opposition party, the Democratic Turnhalle Alliance (DTA); and
- Swapo's failure to achieve majorities in many areas outside its Ovamboland power-base in northern Namibia.

With 37 per cent of the popular vote and 41 seats in a 72-seat Assembly, Swapo was forced to sit down with other parties to write the constitution. Inclusion of principles insisted on by the UN - among them a separation of powers, a bill of rights, an independent judiciary, and presidential elections - resulted in what has been commonly cited as the best constitution in Africa.

But Africa's record of constitutional disregard is second to none. In the words of one observer, Namibia's constitution may be "too good". Like the present euphoric atmosphere of reconciliation among Namibia's many economic, political and cultural interest groups, the framework of the constitution fits poorly over Namibian reality.

Over the years and in its campaign manifesto, Swapo has made many promises and aroused high expectations. Social security, education, health and housing are all expected as the fruits of independence.

Unemployment is Namibia's greatest development problem, and, despite government programmes to create jobs, it will become a bigger one in the future.

Even with expected aid flows, Swapo's economic capacity to effect the kind of change required will be limited. Simply balancing the current accounts budget, much less finding funds for development, is expected to be a major problem.

If expectations are not quickly brought under control, expensive programmes and ensuing economic difficulties may tempt the Government to alter or disregard constitutional law. The best guarantee against this happening, many observers believe, would be the

institution of a modest, long-term development programme.

Short of this, the best watchdog of democratic behaviour will be an active political opposition. This role will be reinforced with the planned establishment of politically contested regional councils. From these councils, representatives will be elected to a second house, the National Council, with the power to amend National Assembly legislation.

The DTA, with 21 seats, is Swapo's biggest threat among six opposition parties. A largely black alliance of parties, which participated in a decade in a South African-supported "interim" government, it supports a free market and private-sector enterprise. Led by business interests, it receives strong popular support from the Herero and Nama of the east and south.

Swapo's programmes are too ambitious," says the DTA's acting president, Mr. Miseke Muyongo. "It won't face the reality that we are a poor country. We need cautious, viable projects, not high-cost, large-scale development programmes."

Mr. Muyongo believes DTA's main role in the Assembly will be to provide a focus for a united opposition, and to act as a critic of government financial policy.

While there are many divisions among opposition parties, there are also differences of opinion in the upper echelons of Swapo. For the moment, a moderate group of technocrats holds sway under President Sam Nujoma, a leader whose powers of political reconciliation are respected, but whose capacities for economic decision-making remain to be proved.

But there is also a group of hardliners which claim, if economic problems become unmanageable, come to the fore. Much depends on the initial policy choices made by Swapo.

Nicholas Woodsworth

Nicholas Woodsworth on foreign relations

Neighbourliness is crucial to success

FOR Foreign Affairs Minister Theo-Ben Gurirab, Namibia is one of the most internationally-oriented countries on the continent.

This is only natural, he says: an independent Namibia is the result of international diplomacy and regional rapprochement. Cuba, the United States, the Soviet Union, South Africa and Angola all had a hand in the peace settlement allowing for the implementation of UN Resolution 435, the document on which Namibian independence is based.

"The 435 process has opened an opportunity for Namibia and South Africa to talk to each other," says Mr. Gurirab, referring to what will be Namibia's most crucial international relationship in the future.

"Since last November Ptk Botha (South Africa's Foreign Minister) has been here numerous times for discussions with Swapo leaders. We have been able to look to co-operation in the future. We expect to be good neighbours."

Coming from an organisation which as recently as last April was fighting and losing to South African-led troops, such warm sentiments may seem surprising. But today Namibia's Swapo government sees its own interest in developing stable ties with its regionally-dominant neighbour.

Namibia's independence is political; for a long time to come, however, it will remain tied to South African trade, transportation networks, private investment, technology and Johannesburg financial markets. Taking maximum advantage from all these economic ties, while at the same time reducing the freedom to make political choices, will be Namibia's principle foreign relations task.

In addition to the unsettled question of a \$700m debt, there is one immediate obstacle standing in the way of better relations with the West. Namibia's role in a regional search for stability has been central in the past. This role will change with independence but remain critical. What happens in Namibia will now be keenly watched by both the white leadership and the population of South Africa.

II. after years of white administration, black majority rule is set to be successful. The De Klerk government will have a stronger mandate to proceed with its policy of negotiated settlements with the African National Congress and other black nationalist groups in South Africa. A conservative white backlash will be the price for failure.

South Africa thus has every interest in seeing that Namibia as an independent nation remains stable, democratic, and economically viable.



Theo-Ben Gurirab

relations with South Africa. This is the issue of Walvis Bay. Treated as an integral part of South Africa since 1920, it is Namibia's only deep-sea port and vital for any future trade outside the region. It also contains most of the area's on-shore fishing facilities and processing plants. Although until

For a long time Namibia will remain tied to South Africa

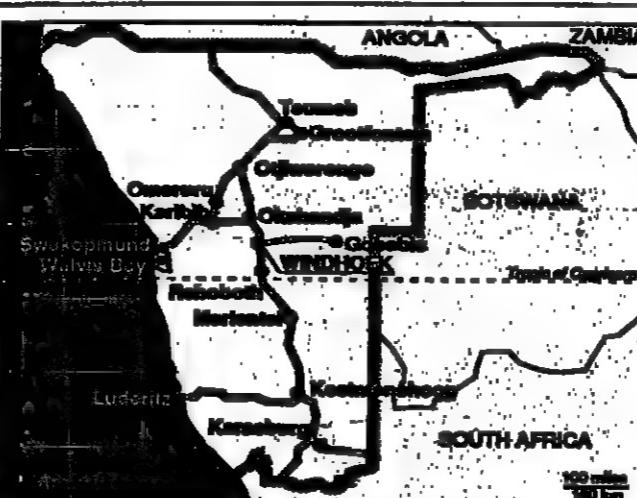
recently South Africa maintained that Walvis Bay was non-negotiable, it has now confirmed that it is ready to seek a settlement. Most observers believe that the territory will soon be in Namibian hands.

Independence from South Africa relieves Namibia of the constraint of international sanctions, and opens new dimensions on foreign economic relations. While eastern European nations have significantly reduced aid flows to Namibia (and, in addition, dropped political support for Marxist-style development), the Swapo government will be seeking new trade, aid and investment relationships with the West.

KEY FACTS

Area (sq km)	824,222
Population	1.4m
GDP (\$m)	1,004 (1988)
GDP growth (%)	3.0 (2.3)
Consumer price inflation	13.6% (12.8)
Merchandise exports (\$m)	320 (1988)
Merchandise imports (\$m)	530 (1987)
Exchange rate rand/\$	2.62 (2.28)
Currency	100 cents = 1 Rand
Principal exports in 1988 (\$m)	
Uranium and other minerals	303
Diamonds	203
Cattle	35

*Figures are for 1988 (1989 figures in italics)



AS a South African colony for 75 years, it is no surprise that trade strongly ties Namibia to its southern neighbour. Although the overall trade balance is healthy and independence offers new opportunities for reducing dependence on South Africa and other traditional markets and commodities are poor.

Namibia's trade statistics are problematic. It was not treated as a separate entity until recently. The government is keen to address this and has begun setting up a customs and excise department, not to restrict the flow of goods (which would breach South Africa customs union rules), but to collect reliable statistics.

Namibia's economy is heavily dependent on a few primary commodity exports - diamonds, uranium and other minerals and livestock - and thus vulnerable to external fluctuations. It also depends on South Africa for about 75 per cent of all imports. Goods passing through the republic raise the figure to 94 per cent.

Mining accounts for just under 60 per cent of the value of all exports. Markets for the two major commodities are as diversified as they are ever likely to be: diamond sales are controlled by De Beers and are prone to demand fluctuations; uranium, most of which goes to Japan, France and West Germany, faces global over-supply and competition from other energy sources.

Bird and mutton is exported to South Africa - much of the cattle goes on the hoof - where distance and price are advantageous. Karakul (Persian lamb) pelts are auctioned in Frankfurt mainly for the European and increasingly for the North American market. Prices depend on fashion trends.

Despite external vulnerability, the merchandise trade surplus for last year is expected to show an improvement on the 1988 figure of \$180m (R60m). When Namibia's own currency and central bank are in place, this could translate into the build up of healthy foreign exchange reserves, assuming prudent fiscal management.

Independence brings the opportunity of Lomé Convention membership, an agreement that gives African, Caribbean and

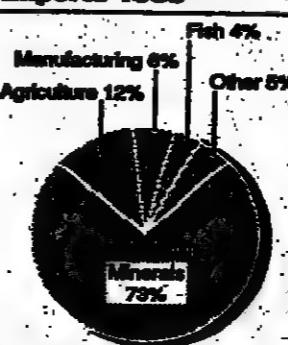


Walvis Bay: this well-developed deep-water port is a crucial factor in Namibia's future

Mike Hall discusses external trade

Exports vulnerable

Exports 1988



bean and Pacific countries

preferential access to the EC

through a quota system and import levy rebates.

The government will push

for a sizeable beef quota, perhaps 30,000 tonnes (about 15 per cent of output).

Negotiations will be tough, and some

observers believe the EC will

tie talks to a favourable agree-

ment on fishing rights for European waters.

Namibia could well end up with half the quota it wants.

Even so, the industry believes

it will be an important "foot in

the door" and there is the possibility of a tie-up with Botswana to market beef. Sheepmeat is another possible EC export but the industry says it is not pursuing a quota.

Namibia is expected to become the fifth member of the South African Customs Union (SACU) which includes South Africa, Botswana, Swaziland and Lesotho. Until now it has been a de facto member and in 1978 was arbitrarily allocated a 12 per cent share of customs receipts.

Membership terms are under negotiation. Mr Otto Herrigal, the Finance Minister, says he believes Namibia is being short-changed. Receipts last year amounted to nearly R400m. He says this should be almost doubled in the next few years. The basis for such a claim is unclear, and the issue is potentially troublesome.

Namibia will also become the tenth member of the Southern African Development and Co-ordination Conference (SADC), set up in 1981 to reduce member states' dependence on South Africa. In the early days it will open up new trade options, especially if manufacturing grows with the possible

relocation of South Africa-based firms looking for "emissions busting" opportunities. But this is unlikely given the present climate of political change in South Africa.

Intra-regional SADC trade is in any case small and dominated by Zimbabwe. Developing trade with southern and central Africa will also involve investment in transport routes (such as roads to neighbouring Angola and Botswana).

A key issue will be the future of Walvis Bay, a well-developed deep water port half way up the coast. Both South Africa and Namibia claim sovereignty. Most observers believe, however, that South Africa will not hinder the movement of goods and seems likely to agree eventually to hand over the territory.

Namibia's trading pattern is unlikely to change significantly over the next few years. Much depends on political relations with South Africa, and if Walvis Bay becomes Namibia's biggest aid donor.

Stake your claim in the future of the youngest state in the world.

From one end of Namibia to the other opportunities abound, offering the true entrepreneur a rewarding challenge. If you have never considered expanding to Namibia, think again.

Namibia covers an area of 824,144 square kilometres and the wheels of commerce and industry benefit from a well developed infrastructure consisting of road, rail, airports, an airline and a modern communications network that links some 47 centres with Windhoek, the capital city and the rest of the world.

Beneath the surface, unexpected treasures await the



NAMIBIA:
TRADE & TOURISM

PRIVATE BAG 13297, WINDHOEK 3000, NAMIBIA. TEL: (061) 226571.

FAX: (061) 38643

NAMIBIA 3

A difficult path to economic independence

Fragile financially

TO THE world at large, Namibia is known for two things: its protracted struggle to gain political independence from South Africa, and its status as one of the wealthiest and resource-rich countries on the continent.

In the face of many problems, the political struggle has now been won. The economic challenge to manage successfully Namibia's resources remains, and may prove as difficult as independence itself.

In one sense, Namibia's reputation as a wealthy country is deserved. Diamonds, uranium, copper and other base metals have made it the fifth largest mineral producer in Africa.

Its fishing grounds have been among the richest in the world. Despite a semi-desert climate that has discouraged extensive agriculture, livestock and a tourist industry have made it land useful.

These inequalities are accompanied by fiscal imbalances. In order to legitimate its rule in Namibia and promote internal political settlement, the South African administration in 1979 initiated large-scale programmes of infrastructural and social service development requiring a doubling of Namibia's administrative costs and heavy subsidies to the budget.

Over the past decade, South Africa's aid contributed more than 20 per cent annually to Namibia's budget, and is a big factor in the country's GDP growth rate, an average 2.7 per cent in the past three years. At the same time investment is productive capacity has dropped significantly. Between 1980 and 1988 fixed investment at constant prices fell in mining from R112m to R55m; in agriculture and fishing from R22m to R15m; in manufacturing, from R18m to R3m. Total fixed investment in 1989 was two times government consumption expenditure; today it is only half. In 1989 tax revenue exceeded government consumptive expenditure; today the reverse is true.

In short, Namibia has for the past decade been living beyond its means. The country's new Swapo government is thus inheriting a fragile, dependent economy and over-extended public sector financing. In its own interests, Namibia has



Otto Herrigel

decided to stay within the South African Customs Union — from which it now expects to receive a greater share of customs receipts — and will continue to operate in the Rand Common Monetary Area and South African Reserve Bank system for at least two years.

But given the path of economic development Namibia now proposes, its future remains precarious.

Although the government has announced its intentions to develop a "mixed" economy based on both the private and public sectors, Finance Minister Otto Herrigel does not believe that local or foreign private investment is a key-stone to development.

"As much as we encourage investment, it has limited applicability," he says. While Mr Herrigel promises an investment code that will create a favourable climate, he believes too many African countries offer incentive packages while there is nothing to invest in. The investment possibilities he sees in mining, mining and light manufacturing, he says, "will follow development, not mitigate it."

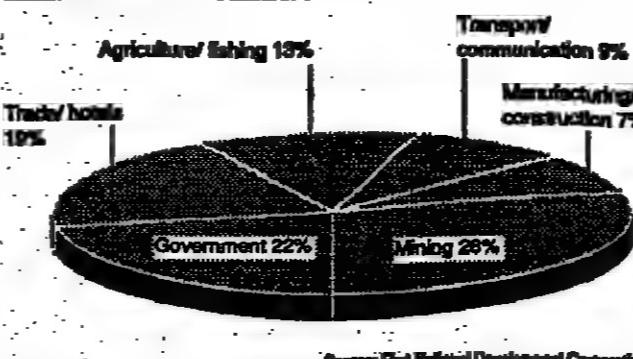
Instead, Mr Herrigel places emphasis on a problem that is as political as it is economic: job creation. Namibia's unemployment rate now exceeds 30 per cent, and there are few job opportunities in Namibia's over-exploited communal northern farming areas.

At the same time, however, Swapo's promises of higher living standards and greater economic opportunities have raised high expectations among the population. The Finance Minister believes job creation through agricultural development must be the country's top priority.

Such development, indicates Mr Herrigel, will be achieved through large-scale, high-technology, capital-intensive projects for the building of dams and downstream canal systems on Namibia's northern rivers.

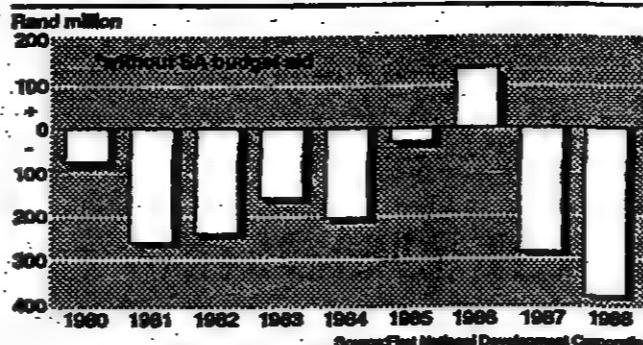
The projects will be accompanied by rural development schemes for the provision of

GDP 1988



Source: First National Development Corporation

Current account balance*



Source: First National Development Corporation

roads, water, electricity, schools and health installations. "This is our only true solution to problems of unemployment and lack of development," he says.

In view of its difficulties in raising capital for future development as well as funding the current account deficit, the government sees no other choice but to seek heavy financing from the international community.

"We are keen under South African influence for a long time and inherited their infrastructural problems," says Mr Herrigel. "We are justified in looking to the world for five years in helping us in a development thrust to establish an economic basis for independent Namibia. We have to create something new as soon as possible, we will be able to do so if we have the necessary aid."

The Finance Minister is seeking R500m in grant aid in the first year of his administration to balance the budget. He is also seeking the same amount annually for the next five years for development projects in agriculture, education,

health and housing. Nor is commercial debt excluded in development plans; this, he says, will not be allowed to exceed 200 per cent of annual government revenues.

While policies for job creation and infrastructure development are essential, the risks accompanying both heavy aid dependency and large-scale, state-run agricultural projects have become increasingly obvious in Africa.

More often than not, what is seen as a bread-basket turns out to be a begging bowl. And encouragement for such programmes has not been in the ecological decline of other fish.

The legacy is fishing's small contribution to independent Namibia's economy. It remains something like a "grave" on Walvis Bay and Luderitz.

The Benguela current in the Atlantic Ocean flows towards the equator along the south-west coast of Africa causing an upwelling of nutrients that makes the sea off the coast of Namibia among the world's most fertile fishing grounds.

Most sought after are the pilchard and anchovy in shallow water, and hake and horse mackerel offshore. But a history of considerable over-fishing by South African and other foreign fishing fleets has decimated stocks.

According to the UN, the 1989 pilchard catch, the most valuable, was 1.6m tonnes; it now averages 90,000 tonnes. Until 1977, Namibia was the world's leading supplier of pilchards and some 80 per cent of South Africa's total fish landings were from Namibian waters.

Anchovy harvesting has fluctuated from a peak of 376,000 tonnes in 1978 to just 14,000 tonnes in 1984.

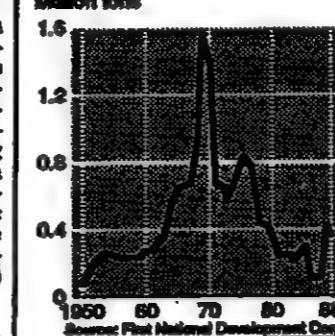
Offshore, hake catches by mainly Spanish and other West European trawlers and factory ships have shown similar declines and the average is now about half the 1973 peak of 500,000 tonnes.

Horse mackerel, favoured by East European fleets, is the only species to have increased in number.

Recent annual catches are about 450,000 tonnes up from about 100,000 tonnes before 1970. Experts say it has filled the ecological niche left by the considerable decline of other fish.

The legacy is fishing's small contribution to independent Namibia's economy. It remains something like a "grave" on Walvis Bay and Luderitz.

Pelagic fish catches



Source: First National Development Corporation

Foreign fleets have decimated fish stocks

Sea protection policy



Unloading fish: South Africa has dominated the sector

Walvis Bay had nine processing factories some of which have been closed down. Only one is Namibian-owned.

"The fishery sector," says a recent UN report, "... has been dominated and controlled by South African companies, has imported practically all of its inputs and exported practically all outputs.

It has employed contract workers at wage rates that have remained low even by local standards, taxes are low and profits have been transferred to the South African owners. Very little has been invested in Namibia."

Foreign offshore fleets have contributed even less. The present landed value of their catches is around \$20m a year, a figure that could increase substantially with processing. "This income does not even touch Namibia," the UN report says.

One of the first laws the new government intends to put before the assembly is a bill proclaiming a 200-mile Exclusive Economic Zone (EEZ) for Namibia under the Law of the Sea Convention.

In the absence of international controls South Africa regulated inshore fishing and catches offshore were regulated by the Madrid-based International Commission for South-East Atlantic Fisheries (ICSEAF).

President Nujoma has appealed to ICSEAF to urge its members to halt all fishing in the 200-mile zone for the time being.

Proclaiming an EEZ will be a relatively simple step. Less

Mike Hall

Nicholas Woodsworth assesses a mineral treasurehouse

Riches in the desert sands



Uranium mine: the Rossing Corporation's reserves are expected to last until 2012

IN 1883, Adolph Luderitz, a young Bremen merchant with a taste for adventure, bought a land from a Nama chief. It extended more than 300km up the coast from the mouth of the Orange River and, like all of Namibia's coastline, was a barren and windswept desert of no apparent value.

But Luderitz was not interested in what lay above the ground. For him, the unclaimed territory that was shortly afterwards to become German South West Africa existed for one reason only.

"It would be lovely if the whole world were to be a single ocean bed," he wrote.

The country did not become one vast pit and Luderitz did not find the diamond wealth hidden in the sand. The rights were sold, and the desolate coastal strip eventually formed the beginnings of the Oppenheimer mining empire.

But in one sense Luderitz was right. Mineral wealth became the chief reason for colonial interest, and its exploitation the basis for development. If independence was disputed by South Africa for almost half a century, it was due in large part to the desire of South African mining interests to retain control of a valuable resource.

Today, mining provides 85 per cent of the value of Namibia's exports, represents 28 per cent of gross domestic product, is the largest source of corporate tax revenue and the country's biggest private-sector employer.

The sector, whose export sales totalled \$1.5bn in 1989, is dominated by three multi-national mining giants. Exclusive rights to diamond mining — an industry responsible for 30 per cent of Namibia's total exports — are held by Consolidated Diamond Mining (CDM), a subsidiary wholly owned by De Beers of South Africa.

The majority shareholder in the Rossing Corporation, the country's sole miner of uranium and a company claiming 23.5 per cent of total exports, is the British-based multi-national RTZ. Major shareholders include Rio Algom of Canada, Total of France, Germany's Krupp, France's Orangisal, and South Africa's IDC. Among Rossing's customers are Japan, France, and West Germany.

Copper mining, with just over 10 per cent of total exports, is undertaken by the Tsumeb Corporation Ltd (TCL), a company operating in Namibia since the turn of the century. TCL is now 80 per cent owned by Goldfields of South Africa, through Goldfields Namibia, a subsidiary created in 1988.

The relationship between black nationalist Namibians and the multi-national mining companies has, in the past, not been a happy one. As a revolt-

greater government revenues." While industry officials say they welcome a closer relationship with the Government, the question of increased taxation arouses anxiety in all three mining companies. Dr Z.J. Ngarivore, who this month resigned his post as chairman of Rossing to head the National Planning Commission, advises against increased taxation for Rossing, which like TLC, pays between 50 and 60 per cent tax on profit.

CDM's taxes are higher — up to 75 per cent on profit. "It is practically and morally impossible for boards of directors to neglect the interests of their shareholders," said De Beers' Mr Harry Oppenheimer, publicly appealing to government this month in Windhoek. Mr Oppenheimer called for taxation at a "reasonable level allowing a fair return on capital", for freely remittable profits, and for the creation of a secure investment environment.

Even if, as seems likely, a satisfactory working relationship with the Government is established, the sector today offers little potential for growth or large new investment. While CDM is now prospecting for off-shore diamond deposits, recovery rates for traditional on-shore operations have sunk from a high of 45 carats per 100 tonnes to 5.8 carats; land mining is not expected to last past the turn

of the century.

Although Rossing uranium reserves are expected to last until 2012, international stockpiling and record-low world market prices have resulted in Rossing mining at about two thirds of its annual 5,000 short tonne capacity; there is little hope markets will pick up for at least four years. TLC's main copper mine at Tsumeb has only four operational years left; while other smaller copper mines are being worked, a 25 per cent drop in world market prices in the last three months indicate reduced profit margins in the future.

According to Dr Mike Bapuji, president of the Namibian Chamber of Mines, present potential for expansion in existing mining operations is "negligible", and the next few years will be difficult.

Prospecting investment is

eagerly sought by the new government. In high-risk ventures, where potential returns are long term (these include hydro-carbon exploration and development) much depends on a new investment code now being prepared. But whatever the shape of the new code, sector analysts doubt whether there will be major new mineral discoveries. While diamonds, uranium and base metals will remain the backbone of the economy for the foreseeable future, mining in Namibia has, in all likelihood, seen its peak years.

Committed to Namibia's future prosperity.

We are committed to playing our part in the future prosperity of an independent Namibia. To this end we are currently developing two new mines in Namibia, at Auchas, near Oranjemund, and Elizabeth Bay near Luderitz at a capital cost of £52 million.

For 70 years Consolidated Diamond Mines, which employs four out of every ten workers in the country's mining industry, has provided Namibia with its greatest single source of income. More than 70% of CDM's profits are paid in the form of various taxes.

CDM's diamonds are sorted in Windhoek prior to being exported. We are training Namibians to undertake this highly skilled work.

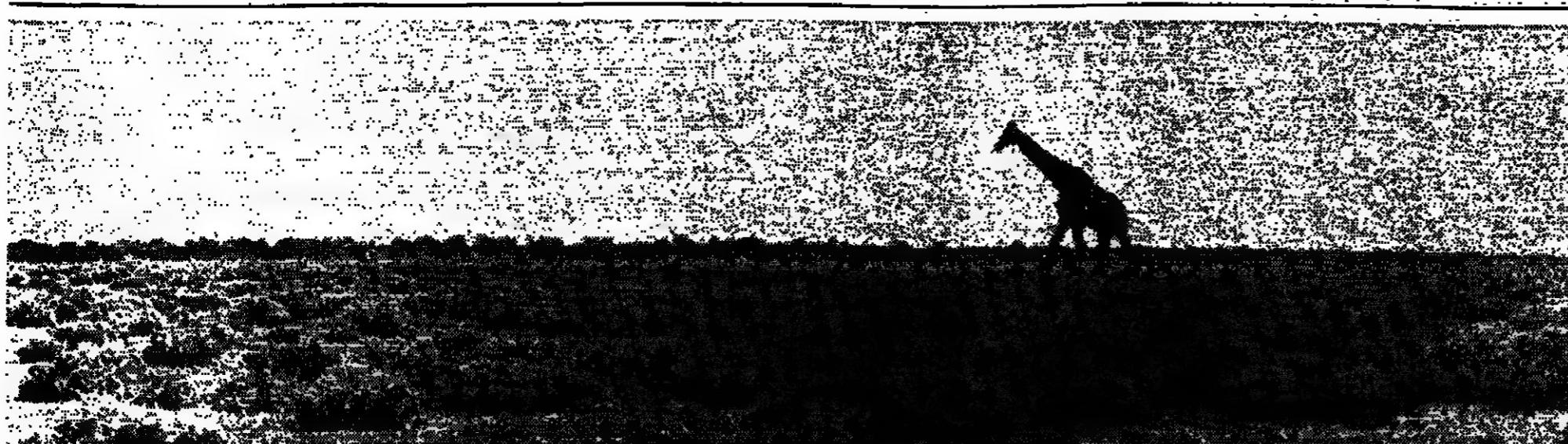
Faced with a shortage of skills in a sparsely populated country, CDM has, for many years, been committed to the training and education of employees, from electricians and fitters to management trainees and metallurgists and from geologists to civil, chemical and electrical engineers.

We look forward to a prosperous and peaceful future for an independent Namibia.

CDM

Mineral	1985	1986	1987	1988	Value (£m)	% (1986)
Diamonds (carats)	936,702	1,009,600	1,037,261	974,555	200	37.5
Uranium oxide (tonnes)*	3,932	4,053	3,952	4,140	256	31.6
Copper (tonnes)	47,600	50,145	57,653	42,163	103	

NAMIBIA 4



Namibia, where the flat, salty clay earth stretches to the mirage-blurred horizon and the game roams freely. During the rains, flamingos and other waterfowl descend in abundance.

"THE ANIMALS are stunning," says Mr Jan van de Reep, who conducts tours at Etosha National Park. "I have people who come here for the first time after maybe 20 trips to East Africa, and it leaves them over. They ask why they didn't come to this jewel before."

At the turn of the century, the Germans built a small fort at Namutoni, about 400km north of Windhoek, to control the Ovambo people. In the 1950s, it was renovated and a rather tasteless concrete "rest camp", complete with swimming pool, has since been built beside it.

Namutoni is on the edge of the Etosha Pan, which was probably once a lake. Now, the flat, salty clay earth stretches to the mirage-blurred horizon. Game - including elephants, black rhino, giraffe, and an impressive array of antelope - gathers at waterholes on the pan's edge.

During the rains, flamingos and other waterfowl descend in abundance.

Namibia's political strife has,

Mike Hall views some of Africa's most spectacular landscapes

Unspoilt natural beauty

for many years, kept it largely off the tourist circuit, even for enthusiasts of Africa. Most foreign visitors are South Africans and West Germans, many of them visiting relatives, and the country's tourist potential is substantially under-exploited.

But it has some of the most spectacular landscapes in Africa. On the remote and desolate Skeleton Coast, beaches turn to arid plains; mountains to canyons.

The Namib desert boasts the highest sand dunes in the world. A vast open country, though with a population of only 1m, Namibia's greatest attraction is its unspoilt natural beauty.

Independence offers important opportunities for development, which the Government

is keen to seize. Tourism is seen as a sector that can grow quickly, with relatively little investment, and provide much-needed jobs. A comprehensive policy has yet to take shape.

But the basic thrust will be to conserve the fragile ecology (one ministry covers tourism and nature conservation), and to put the private sector at the forefront of development. High-cost, low-volume tours, with minimum disturbance, are likely to be favoured - while still ensuring that Namibians can enjoy their own country.

Mr Hanno Rumpf is the permanent secretary in the tourism ministry. "We must invest in nature conservation, otherwise growth opportunities will be limited," he says, adding

that, while the private sector should be given freedom to expand, its impact must be monitored. So far, he says, there are no major conflicts.

Discussions are under way, with the co-operation of the private sector, to formulate a comprehensive tourism strategy to promote Namibia. The message we have been putting across already is that we have a relaxed, peaceful situation in this country.

There is no reason whatsoever for any tourist to feel there is a threat of upheaval. What is encouraging at the moment is that we have number of foreign companies interested in investing in Namibian tourism."

Applications, mainly for hotel development and casino rights, are pending, Mr Rumpf

says. Lufthansa is planning a twice-weekly direct flight from Frankfurt to Windhoek, and the Government is set to open an information office in West Germany, to boost European interest in Namibia. Although the infrastructure is excellent, compared with many other African countries, Mr Rumpf sees a need for more investment - especially in local air transport.

South Africans are likely to remain the single biggest visitors. Offices in Cape Town and Johannesburg (which also issue visas) will remain. But visitors who drive in with camper-vans, buying nothing but petrol, will be discouraged.

The private sector shares the Government's confidence in the future. "I think there is going to be a tremendous

boom," says Mr van de Reep. "People who would not visit Namibia, because of the situation with South Africa, will now start coming."

There is great potential to open up new areas, but there should be small camps, thatched huts with basic necessities, so people know this is Africa."

Such living camps could be set up in several areas of the north, where local culture, together with game and scenery, are the attractions.

But Mr van de Reep and other tour operators stress that tourism policy must ensure that local people are involved and receive a share of the benefits.

He is particularly excited about the possibilities of linking tours with Botswana (Okavango Delta) and Zimbabwe (Victoria Falls), and believes strongly that the attractions and increasing stability in southern Africa will begin to draw up-market visitors away from "over-crowded" destinations like Kenya.

Business guide for visitors

IT IS said that President Nujoma refused to believe he was looking at his own country when a local businessman last year showed him a home-made video of Windhoek before the liberation leader's return from 30 years in exile.

As the capital of a former colony that has been at war for more than two decades, Windhoek is impressive for those familiar with Africa's more rundown urban centres.

It is small but airy, modern and efficient, but also perhaps rather dull - which may not be surprising given the small population (300,000) and the conservative German/South African influence.

Namibia has a colourful multi-racial society which is especially evident on the main streets of the capital. Elsewhere in the suburbs and rural areas, it will take many years for old barriers to break down.

Doing business is relatively easy in African terms. With its close ties to South Africa's local and international telecommunications and other services are good. Banks, commercial and government offices are central. Just about everything is available in the shops.

Africans are most commonly spoken although almost everyone also speaks English, though less so in rural areas. German is widely used among the white business community in the towns.

Windhoek is far from the main populated centres which are concentrated in a narrow belt along the Angolan border.

Business information: Namibia has been treated as only a few years so the information base is lacking. Trade and other statistics are often little more than good "guesstimates". The First National Development Corporation (FNDC) is a good place to start, although its future role is uncertain. It has prepared a list of potential projects, most of them aid-funded contract opportunities, rather than private investment proposals.

Foreign governments have carried out assessments of various economic sectors. The West Germans have funded a detailed series and so has the UN Development Programme which is co-ordinating foreign aid flows.

Diplomatic missions: Britain (telephone 222022, fax 222855), West Germany (telephone 222117/8/9, fax 4521222861), South Africa (telephone 229785, fax 452124140), France (telephone 229211/2/3, fax 715), United States (telephone 228781, fax 229793), Canada (telephone 222661, fax 402, fax 2245040).

Ministries: The central telephone number for the main government offices (in Tinten Palast near the city centre) is 303-9111. Be prepared: the change-over from South African administration will mean a certain amount of government office shifting.

can be had by booking through local travel agents.)

The visa position is still unclear but will probably be similar to other Commonwealth countries in the region.

Health: Yellow fever if coming from an infected area. Malaria is not widespread. Trade/tourism information is available from the government office in Windhoek (telephone 226571, telex 487, fax 38643).

There are also offices in Cape Town and Johannesburg (telephone 331-7055/6, telex 487620, fax 331-3837).

Accommodation: inexpensive by international standards. Kalahari Sands (telephone 36900, telex 3174) in Windhoek is the largest and most up-market. Safari (telephone 38560, telex 433), Continental (telephone 37283, fax 31539), Hansa (telephone 223249, telex 3891) and Thuringer Hof (telephone 226031, telex 3227) are centrally located in Windhoek.

Restaurants: The German influence is strong. Food is excellent and inexpensive and steaks (including Kudu and Oryx) are plentiful. In Windhoek, the Central Cafe and the Kaiser Krone are highly recommended. Gathemann's first floor terrace is good for a lunch in the sun. All are on or just off the main Kaiserstrasse. There is a Japanese restaurant for variety.

Telecoms and time: Namibia is 264, Windhoek is 061, telex code is 50-908 and local time is GMT +2.

Contacts: First National Development Corporation, Private Bag 13252, Windhoek (telephone 306911, telex 870, fax 33843); Chamber of Commerce and Industry, PO Box 82, Windhoek (telephone 222000, telex 669, fax 33690); Registrar of Companies, PO Box 21214, Windhoek (telephone 228571); Chamber of Mines (telephone 372851).

Banks: SA Reserve Bank (telephone 226401, telex 710). The two main commercial banks are Standard (telephone 30780, telex 3079, fax 31560) and First National (telephone 226516, telex 479, fax 225504).

Diplomatic missions: Britain (telephone 222022, fax 222855), West Germany (telephone 222117/8/9, fax 4521222861), South Africa (telephone 229785, fax 452124140), France (telephone 229211/2/3, fax 715), United States (telephone 228781, fax 229793), Canada (telephone 222661, fax 402, fax 2245040).

Ministries: The central telephone number for the main government offices (in Tinten Palast near the city centre) is 303-9111. Be prepared: the change-over from South African administration will mean a certain amount of government office shifting.

AGRICULTURE

An ambitious agenda for more growth

FENCES SURROUND white-owned cattle ranches on semi-arid land along the straight road north from the capital, Windhoek. Near the town of Tsumeb, commercial farms are lush with irrigated maize, fruit trees and vegetables.

About 300km further north, in Ovamboland, where more than half of all Namibians live, unemployed men sit beside stacks of flimsy iron sheets. Cattle kick up a haze of dust from the parched, over-grazed land. Farmers here hardly produce enough of the staple manioc (cassava and millet) to feed their families.

The inequality of Namibian agriculture is stark. About 4,000 almost exclusively white commercial farmers, mostly cotton, cotton, control just under half the land. They have enjoyed heavy subsidies in the form of cheap loans from the local Landbank.

More than 800,000 black Namibians live on communal land. There has been little investment in water supplies, which has caused many people in the north to settle alongside a single 350km underground pipe that runs parallel to the main road. It brings water from the Ruacana dam in neighbouring Angola.

There have been few incentives to produce. Until recently there was no marketing structure for surplus millet (the Agronomic Board has now started buying it in some areas, to help ensure food security in Ovamboland); and the South African occupation of the north, and more recently the UN presence, has distorted the region's economy with artificial cash inflows.

Neglect is also evident from the lack of even the most basic statistics on subsistence farming, according to the UN. Astonishingly, no local sci-



Fences surround cattle ranches on semi-arid land along the road north

ground water.

Crop production (mainly millet) will be given priority, to reduce South African maize imports, says Mr Hanekom. "Namibia should be self-sufficient in food." He believes a production increase would follow private and state-run marketing networks, with prices guaranteed. Above all, he says, he wants subsistence farmers to commercialise, and the urban unemployed to return to the land.

The Government says it also intends to pump capital into large-scale irrigation. A dam on the Okavango river and downstream canals irrigating a variety of cash crops are proposed for communal areas in Kavango. Mr Hanekom says Israel has offered technical aid. "If they can turn the Sinal desert green, why can't we do it here?" he asks.

Such an ambitious approach worries some people. Much large-scale irrigation, they say,

has proved disastrous in the developing countries: it can cause serious environmental problems and is often uneconomic.

The Government says it is aware of the hazards. "No project will be carried out without a feasibility study," says Mr Hanekom, whose portfolio includes rural development and water affairs. "We are going to try and do it sensibly."

Commercial farmers will be left to fend for themselves. The Government has said there will be no wholesale re-expropriation of land. Many are confident about the future - though there is concern at the possible imposition of a minimum farm wage and other measures to force improved workers' living standards.

Commercial farmers will be taken over by the state for resettlement - such as farms of absentee owners or those used for hunting. The Government says compensation will be paid. It will also help prospective farmers with subsidised financing for land purchase, to help reduce inequalities in land distribution.

But the overall approach is pragmatic. An indication of this is the ministerial appointment of Mr Hanekom, a white Afrikaans-speaking chartered accountant and the only non-Swazi member of the cabinet.

Commercial agriculture is well developed. There are opportunities for growth in import substitution, adding value to exports and developing new markets. But the climate, a small domestic market and severe competition from South Africa are major constraints.

The new government has adopted an ambitious agenda. Many questions are unanswered. It will be months, at least, before a coherent strategy emerges, and several years before it can be assessed. But few Namibians doubt that success in agriculture is politically vital.

Mike Hall

Making headway

We are proud to be associated with economic development in Namibia as part of our efforts to establish a sustainable development process in Southern Africa.

We congratulate the government and people of Namibia on gaining independence and extend our best wishes for continuing progress and prosperity.

Development Bank of Southern Africa

PO Box 1234, Halfway House, South Africa, 1685
Tel: (011) 313 3911, Fax: (011) 313 3086



FINANCIAL TIMES SURVEYS

The Financial Times proposes to publish the following International Surveys

APRIL

- Egypt
- Osaka & Kansai Region
- Israel
- India

MAY

- South Korea
- International Banking
- Taiwan Trade & Industry

JUNE

- New South Wales
- South Africa
- Hong Kong
- UAE
- Holidays in India
- Brazil

For further details of these surveys please contact:
Peter Highland, Overseas Advertisement Director
Tel: (01) 873-3276 Telex: 88503 FINTIM G Fax: (01) 873-3079
Number One, Southwark Bridge, London SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

ARTS

CINEMA

Ghostly encounters

Watching Steven Spielberg's *Always* is like watching a conjurer's trick. Losing track of his own tricks, he pulls hats from rabbits instead of rabbits from hats. Instead of sawing ladies in half, he saws himself in half. And when he pulls the coloured handkerchiefs from his sleeve as a grand finale, few people are still around to applaud just as few people are interested in a handkerchief hand-out at the end of this movie, hard though it tries to tug at our tear-ducts.

Always is brimful of brilliant cinema and disarmingly dry of emotional impact. For an hour, remembering *Jaws*, *ET* and *Citizen Kane*, we cheer the film as fire-fighting airmen Richard Dreyfuss dashes through the flames in North-West America, coming to earth only to romance an air-base girl friend Holly Hunter. Smooching and winking, in the amber moonlight, or trading banter in the bedroom, this feisty duo seem set fair to propel filmmaker Steven into adulthood when, oh dear, Dreyfuss dies. In a plane crash. End of part one. Cut to fantasy.

What follows will come as a shock to no one who has seen the 1943 Spencer Tracy film *A Guy Named Joe*, which inspired Spielberg's movie. Here as there, our hero returns to Earth as a ghost to watch over his beloved's new romance with a rival airman (Brad Johnson). This cuts an hour or more of "love means letting go" patos, played by two male actors neither of whom can communicate with the lead actress. Dreyfuss for obvious reasons is invisible and inaudible to everyone but us. Johnson for less obvious reasons: he is a hole in the screen.

Spielberg's gravest miscalculation in the film was to cast this zero-personality beefcake

ALWAYS
Steven Spielberg

STRAPLESS
David Hare

TANGO AND CASH
Andrei Konchalovsky

RUDE AWAKENING
Aaron Russo and David Greenwalt

In a role that cries out for star charisma. To have had Tom Cruise or a young Robert Redford in the part might have transformed the whole movie. Instead poor Miss Hunter is left punching out her feisty Southern vowels to thin air. Dreyfuss is left mouthing raptly to the furniture. And the audience is left counting the Spielbergian *cousas de cinema*, as if stylized fireworks were a substitute for dramatic fire.

If only they were. Spielberg still has his poet's eye for image as metaphor. An open refrigerator door outlines Dreyfuss in an icy-blue glow as if in premonition of his death. A carpet of clouds part to reveal a surreally glittering skyscape of stars. And in the marvellous opening shot, a water-plane touches down like a giant bird behind two oblivious fishermen on a lake.

But as Spielberg's recent movies have shown, there is the thinness of line between poetry and feyness. The man who can depict a plane as a bird-god can also give us Andrew Hepburn as God help us, a heavenly hairdresser. And the man who can be inspired by grand old Hollywood movies can also insert such little homages like the John Wayne impersonations which pepper Johnson's dialogue. They only make us wish Wayne were alive and young and playing the role.)

Filgoers still look on a new Spielberg movie as an event: a response the director has earned. But in his desire to grow up as a film-maker, he is merely growing into a Disneyland version of maturity. Just as *Empire Of The Sun* turned J.G. Ballard's novel into a Boy's Own blend of adventure and inspirationalism, so *Always* turns an adult love story into two hours of toy planes, tremulous mysticism and romance made pure and pre-carnal by immortality. For Spielberg, one suspects, love after death means never having to say you're horny; and romance across the mortal divide means we can stay as children while playing at being adults.

David Hare's *Strapless* has problems exactly opposite to those of *Always*. It scores nine out of ten for content, two for style. One believes in the sudden jerking into emotional daylight of a fortyish woman doctor (Hilary Brown) who falls for a shady Anglo-European (Bruno Ganz) she meets on holiday. Soon she is losing her precious hold on self-control, pushed into self-awareness by love, by the daily plumpness of death's dominion at her hospital and by the embittered hedonism of her younger sister (Bridget Fonda): a bed-happy blonde who accepts that the price of carefree promiscuity may end up being carnal motherhood.

The characters hum with life despite their peculiar ethnic-cultural plumage. What is Ganz's nationality? And surely an American doctor working for the NHS? No, alone, he picks like Ms Blaire, a woman who accepts that the price of carefree promiscuity may end up being carnal motherhood.

Eccentricities of character pedigree apart, Hare's flair for twisting reality in surprising directions gives the story a constant vitalising verve. A



Richard Dreyfuss, Holly Hunter and Brad Johnson in Spielberg's "Always"

horse materialises magically in a midnight street, a courting gift from Ganz. A registry card is snatched from the hands of someone else's tears. A baby is born in a jacuzzi to the strains of Mozart. Everywhere, the emotional maplessness of human life produces patterns poised between farce and tragedy.

"He thinks he's Rambert" scoffs someone of Sylvester Stallone in *Tango And Cash*. "Rambert is a pugilist," retorts our overbearing hero. But what the film needed to fit it from the good to the brilliant was a bolder use of movie technique. The mise-en-scene consists largely of characters hitting their chalk marks and delivering. And emotional heightenedness (or ironic hyperbolising) is too often left to Nick Nolte's music score, which wells up luxuriously at the drop of a dialogue diatribe.

Here so cherishes his mandarin words and his actors' lived-in faces that his camera follows them about like a too obsequious butler. The movie's one climactic flourish is its nod to Hitchcock's *Suspicion* in the form of a sweetie-like bridegroom who turns into a suspected scoundrel - has one yearning for the Master's transforming touch: the luminous glass of milk, the spider's-web lighting pattern.

Strapless is a stride forward from *Paris By Night* and a more curious, resonant work into - well, a caveman with sinus trouble and specs and a smart suit. (But one appreciates the gesture.) The two stars bit. Rambert is linear, taut and firm. To bring off both is quite a feat, and last year the Rambert did just that. But Brown's *Opal Loop*, as Clement Crisp reported a fortnight ago, is in the shape it was then. The spines and thighs don't show the up-and-down current as luxuriously as they did. It's still a likeable performance of a fine work, but it was more.

The Rambert has its work cut out right now in handing the Brown and Cunningham choreography. Brown's work is liquid and wriggly. Cunningham is linear, taut and firm. To bring off both is quite a feat, and last year the Rambert did just that. But Brown's *Opal Loop*, as Clement Crisp reported a fortnight ago, is in the shape it was then. The spines and thighs don't show the up-and-down current as luxuriously as they did. It's still a likeable performance of a fine work, but it was more.

The Rambert performs *As You Like It* as a drama of what he can do, what he went on to do and what he never tried again. It is full of ideas about movement to music and to silence, about fear and desire, about the traditions of dance and classicism from old Greek choral dances through to Balanchine's ballet *Apollon*, and in a hundred tiny ways it is strangely, beautifully dramatic. The Rambert dances do it proud.

bert have been giving. This was even more true on Tuesday, when the seven roles were taken by a second cast. What's missing? In the amazing pairs men do, only Paul Old really stretches his spine right forward (on the first jump) and then back (on the second). The five solos, which are so full of riveting dance information, aren't yet momentous.

But what I miss most is an inner drama. "Dancing is a spiritual exercise in physical form." Thus spoke Cunningham, but it is seldom true of the Rambert. Daniels, Cunningham's most interesting female dancer, is already halfway there. She's calmly surprising - which is how the whole piece may well look in a few more months.

And when I look at the Rambert performance of Cunningham's *Septet* I'm hopeful that in *Doubles* will become the potentially eventful marvel I know it to be. *Septet* is what historians call "seminal," in this, the oldest Cunningham work now being performed. Cunningham shows us a whole gamut of what he can do, what he went on to do and what he never tried again. It is full of ideas about movement to music and to silence, about fear and desire, about the traditions of dance and classicism from old Greek choral dances through to Balanchine's ballet *Apollon*, and in a hundred tiny ways it is strangely, beautifully dramatic. The Rambert dances do it proud.

Alastair Macaulay

Ballet Rambert

SADLER'S WELLS

Since the Rambert dance company "went modern" in 1985, its history has fallen into two opposed chapters: 1, before 1980 (when Richard Alston joined the company) and 2, after. Each chapter has had its American guru - Glen Tetley (sub-expressionist and moody-blue) for the pre-1980 era, Merce Cunningham (classical and cool) ever since. Tuesday evening was something new for the Rambert - a "U.S. Choreographers' Evening." In a very British, very placatory way, it presented two by Cunningham, one by Trisha Brown (one of the leading post-Cunningham choreographers) - and an oldie from 1988 by Tetley, *Embrace Tiger and Return to Mountain*.

The Rambert has its work cut out right now in handing the Brown and Cunningham choreography. Brown's work is liquid and wriggly. Cunningham is linear, taut and firm. To bring off both is quite a feat, and last year the Rambert did just that. But Brown's *Opal Loop*, as Clement Crisp reported a fortnight ago, is in the shape it was then. The spines and thighs don't show the up-and-down current as luxuriously as they did. It's still a likeable performance of a fine work, but it was more.

The Rambert performances of *Cunningham's Septet* I'm hopeful that in *Doubles* will become the potentially eventful marvel I know it to be. *Septet* is what historians call "seminal," in this, the oldest Cunningham work now being performed. Cunningham shows us a whole gamut of what he can do, what he went on to do and what he never tried again. It is full of ideas about movement to music and to silence, about fear and desire, about the traditions of dance and classicism from old Greek choral dances through to Balanchine's ballet *Apollon*, and in a hundred tiny ways it is strangely, beautifully dramatic. The Rambert dances do it proud.

Sugar Hill Blues

CHROYDON WAREHOUSE

Kevin Hood's first play since his award-winning *The Astronomer's Garden*, set briefly at the Royal Court's Theatre Upstairs last autumn, is a rough diamond of mood and music set aboard the Queen Mary and in a planned-out apartment on Sugar Hill, New York, home to a clapped-out jazz great. Once again, Hood hangs modern preoccupations on an historical peg, allowing the style of his period to infuse his writing. In this case, the riffs and dives of jazz are echoed in a script which, initially, certainly seems to eschew conventional dramatic structure in favour of freewheeling, poetic connections.

But the ultimate and shaping purpose of these elements, a guiding thread other than the very fact of the play, whose records he has bought and devoured. He arrives to find the saxophonist blind and locked in a Tiresian rage against the world, refusing to play and denying any part of a material universe which intrudes on his madness in the form of his pregnant blues-singing girlfriend, whose insistence that "all I want is the regular things" sets up a forlorn dissonance with her insight and her loyalty. "Such a perfect memory for pain and you never played a note of it," she tells him, more in sadness than reproach, as he sublimates his anger by burning the 20 dollar bills offered by his talentless pupil.

Hood's theme, then, is relatively straightforward: it is the variations that create the complications. The relationship between jazz and gospel is roughly explored, as is the cul-

Nigel Andrews

Spatial Decay

THE PLACE

Laurie Booth is a compulsively watchable dancer. The stage person is very controlled, tight in physical and emotional focus. His movement appears to call upon many sources - from basic modern training to oriental forms, and not least his own almost sorcerous sureness and the improvisatory site of his style can seem a skillful mask for carefully considered effects. But improvisation is a central concern of his art, and in a new piece seen on Tuesday at the Place, he offered a serious study in the unpredictable and unpredicted as performance, in collaboration with Gill Clarke, Russell Maliphant and Scott Clark.

Grey brick walls; the cast in gauzy grey outfits; a soundtrack ranging from painful quadrilles to bitterings by James Peter Kuhn and Scott Clark's well-argued programmes note which exposes the dangers and rewards of improvisation. What we saw was a structure of movement whose immediate incidents were easy to understand. A dance idea could be stated and explored by one dancer, taken and transmuted by another, copied, repeated, inverted. (Something very like the death throes of the Golden Slave in *Scheherazade* was a recurrent image). Emotional states - two men challenging each other - had both physical and psychological implica-

tions. Ravishing visual effects - Maliphant like a ghost or a memory in the dark distance of the dance area as two other performers moved in full light - and stirring contrasts of shape, of action and inaction fed the eye and mind.

But the ultimate and shaping purpose of these elements, a guiding thread other than the very fact of the play, whose records he has bought and devoured. He arrives to find the saxophonist blind and locked in a Tiresian rage against the world, refusing to play and denying any part of a material universe which intrudes on his madness in the form of his pregnant blues-singing girlfriend, whose insistence that "all I want is the regular things" sets up a forlorn dissonance with her insight and her loyalty. "Such a perfect memory for pain and you never played a note of it," she tells him, more in sadness than reproach, as he sublimates his anger by burning the 20 dollar bills offered by his talentless pupil.

Hood's theme, then, is relatively straightforward: it is the variations that create the complications. The relationship between jazz and gospel is roughly explored, as is the cul-

Clement Crisp

Un giorno di regno

BLOOMSBURY THEATRE

"King for a Day" was Verdi's second opera, and his only comic one until *Felstaff* 53 years later. One can imagine why he might be reluctant to repeat the exercise: he completed *Un giorno di regno* in 1840 only at the unrelenting insistence of his publisher, for his young wife had died while he was in mid-composition - after they had lost both their children in the preceding year. In fact no grieving shade seems to hang over Verdi's score, which is professionally cheerful and energetic and deeply beholden to Rossini. If it amounts to anything more, this deserving revival by University College Opera (whose enterprise is dauntless) unfortunately fails to show us what.

The trouble is not with Terry John Bates's amiable straightforward production, nor with Clive Lavagna's thrifty and effective setting - a great yardage of multi-coloured cloth which hangs from a dozen pulleys and is adjusted to a height for every scene. There is little interaction with Christopher Mifield's orchestra, not because he conducts it with anything less than his customary fervour, but because his violins are continually fallible: whenever a singer needled him, they offered an embarrassment of choice.

The near-fatal mistake, however, is to sing this quite unfamiliar piece in Italian, without surtitles and with a hopelessly inadequate synopsis (also by Bates) in the programme-book. Felice Romani's conventionally

silly plot concerns a Chevalier masquerading as the exiled Polish king, whilst the real sovereign makes a clandestine return to Poland, and thereby imperilling two romantic unions. It is carried entirely by the words; here, it took a long time even to work out which character was which. Italian speakers may enjoy an advantage, but I suspect the case is more like that of the all-star Covent Garden *Cosi* to which I once took an Italian friend, astounded to learn at the interval that the opera was being sung in "Italian" - he supposed it to be some opaque variety of non-native English.

In the circumstances, given the dearth of really original touches in Verdi's score, it was impossible to guess how much operatic wit may be embodied in the words-and-music combination. The brace of prickly amatory duets in Act 2 went with enough verve to suggest some well-composed comedy.

The baritone Richard Lloyd Morgan had intelligent authority to the pretended King; Murray Kinnear's wife was warm, rounded tenor without special finesse. As their soprano *monomita* both Tiziano Demetri and Jenny Miller displayed commendable stage personalities, and Lawrence Richard's mature bass Baron was usefully matched with Graham Stoen's choleric young Treasurer. The rest of the cast, all students, sang up well. Last performances Friday and Saturday.

David Murray

How Steeple Sinderby Won the FA Cup

MERMAID THEATRE

The fans were out in force on Tuesday night at the Mermaid. Their presence willing the home team to win - and that is what this raucous entertainment is all about - made an alternative title seem appropriate: "How the Swan Theatre came from Worcester to win at Puddles Dock." It was in Worcester that an adaptation of J.L. Carr's novel was first mooted by Christopher Lippincott and Mike Field, and there in September last year that it first kicked off.

Carr, a witty novelist twice short-listed for the Booker Prize, is fond of depicting English village characters. His people achieve remarkable things through their proficiency in a craft and their steadfast refusal to be pushed around.

They also possess a strong admixture of faith. One of his best books was *A Month in the Country*, adapted for television. In *How Steeple Sinderby Won the FA Cup* all the above ingredients are present in a group of characters dedicated to the realising of a collective day-dream.

The technical skill comes from a Hungarian refugee schoolmaster (Nick Spurin) who reckons that the way to succeed at football is to keep your eyes away from the ball.

The stubborn resilience is

Songmakers' Almanac

WHITMORE HALL

It is difficult to know whether it is an advantage or a handicap for a song composer also to be an editor of the songs of others. Geoffrey Bush, 70, this year, has worked assiduously in the field of English song and it was entirely fitting that the *Songmakers' Almanac* should celebrate his birthday with a programme that combined Bush's own music and that of his forebears in, as it were, a compendium.

Among the composers Bush has featured in his volumes of *Music Britannica* are forgotten names like Edward James Loder and Arthur Gorst Thomas, Liane Leonora and Maria Valeria White. Each was included here by Graham Johnson, who made a spirited defence of the English song tradition. Easy to appreciate why, when one comes across a piece as lyrical as Loder's "I'd Rather Be a Brooklet Gushing," beautifully sung by Anthony Royle Jones.

The main feature of the evening, though, came from Bush himself. This was the premiere of his cycle *Songs of the Zodiac*. Set to a series of poems by the composer's childhood friend David Gwynne, it is a series of 12 pitiful variations, which give a

musical sketch of the inventive images that describe each sign - a crawling crab, a limping goat. The descriptive nature of the work is happily handled with skill and subtlety.

Only after the interval did Johnson let on that the cycle takes a line from one of Britten's songs as its theme. Whether intentionally or not, it also has something of Britten's spare and pointed style about it, which marks a move on from the times when Bush wrote within the more comfortable tradition of his teacher, John Ireland. As he remarked himself, "I grew up at a time when the centre was not yet forbidden ground."

Among the composers Bush has featured in his volumes of *Music Britannica* are forgotten names like Edward James Loder and Arthur Gorst Thomas, Liane Leonora and Maria Valeria White. Each was included here by Graham Johnson, who made a spirited defence of the English song tradition. Easy to appreciate why, when one comes across a piece as lyrical as Loder's "I'd Rather Be a Brooklet Gushing," beautifully sung by Anthony Royle Jones.

The main feature of the evening, though, came from Bush himself. This was the premiere of his cycle *Songs of the Zodiac*. Set to a series of poems by the composer's childhood friend David Gwynne, it is a series of 12 pitiful variations, which give a

musical sketch of the inventive images that describe each sign - a crawling crab, a limping goat. The descriptive nature of the work is happily handled with skill and subtlety.

Only after the interval did Johnson let on that the cycle takes a line from one of Britten's songs as its theme. Whether intentionally or not, it also has something of Britten's spare and pointed style about it, which marks a move on from the times when Bush wrote within the more comfortable tradition of his teacher, John Ireland. As he remarked himself, "I grew up at a time when the centre was not yet forbidden ground."

Among the composers Bush has featured in his volumes of *Music Britannica* are forgotten names like Edward

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 01-873 3000 Telex: 922188 Fax: 01-407 5700

Thursday March 22 1990

Fine tuning on taxes

MR JOHN Major, like most British chancellors this century, believes that the tax system should be used to promote good causes. In his opinion, the British public should save a larger proportion of their incomes and give more generously to charities. He has therefore announced a raft of new tax incentives for saving and giving. Other favoured causes include child care facilities and training. The use of tax policy to mould the behaviour of individuals will strike many as entirely justified. But it raises serious philosophical questions and runs counter to the thrust of tax reform in the 1980s.

Mr Nigel Lawson, at least in the early years of his chancellorship, championed the cause of fiscal neutrality. This is the doctrine that governments should not use the tax system to influence the behaviour of individuals and businesses. Fiscal concessions, the argument ran, invariably do more harm than good. They foster inefficiency by encouraging economic agents to do things that would not seem profitable in the absence of the tax breaks. They squander revenue which must be made good with higher taxes on less-favoured activities. And they are almost impossible to abolish even when the cause is no longer regarded as deserving. The right policy, argued the reformers, was to scrap tax breaks, reduce tax rates and simplify the life of taxpayers.

Broad tax base

In his early budgets, Mr Lawson tried to eliminate concessions and create a broad tax base. His first radical budget saw the scrapping of corporate investment incentives and the abolition of life assurance premium relief. He then sought to reduce the tax privileges of pension funds and rein back the incentives for home ownership. But political opposition proved too powerful. In the second phase of his chancellorship, Mr Lawson therefore embarked on a new strategy: that of "levelling up" tax concessions. Personal equity plans (PEPs), for example, were introduced to give individual investors a taste of the fiscal privileges long enjoyed by the big pension funds.

Sympathy for South Korea

PITY SOUTH KOREA, which at present can do no economic right. The government is criticised by the US for anti-competitive trading and exchange rate policies and by a vocal domestic lobby for liberalising too fast and precipitating an economic crisis.

With growth around 7 per cent, inflation stable at 5 per cent and unemployment at 2½ per cent, it is a "crisis" which would do very nicely for almost any other country. Nevertheless, the extraordinary 1986-88 economic boom, during which South Korea progressed from dictatorship to democracy, from chronic deficit to decent surplus and from mountain to molehill of net debt, has faded away. Moreover, President Roh Tae Woo, in a display of jitters, has sacked his economic ministers in a move heralding more expansionary policies of the traditional export-promoting kind.

The latest US side-slip comes from Mr Charles Dallara, an assistant US Treasury Secretary, who castigated Seoul finance ministry officials because the won has been depreciating against the dollar since the beginning of this year. He is over-reacting to a depreciation of just 2 per cent against the dollar.

The exchange rate has been at the centre of trade disputes between the two countries for several years. But in the last two years the Korean won has appreciated by 15 per cent and last year South Korea's trade surplus with the US fell by 47 per cent. South Korea can no longer be accused of not trying.

Muscular argument

South Korea's perception that it is in the throes of an economic crisis has prompted a muscular argument about economic policy. Although the country's GDP growth is one of the highest in the world, it is now running at half the rate of the preceding three years. Wage claims and settlements continue to soar; the government has raised its rice-buying price by more than 30 per cent since 1988; and in the first two months of this year the current account returned to deficit.

This is too much for the conservatives, who argue that the

W ith another set of trade figures due at 11.30 this morning, I am too long in the tooth to stick my neck out on the immediate state of the economy or the short-term reception of the Budget. This will be covered in the Lombard column next Monday, which will incorporate my Teenager's Guide to the Trade Figures.

Unlike the most quoted City analysts, I have never advocated tax increases nor called for a so-called tough Budget. Contrary to the conventional wisdom, these would not be helpful either for short-term demand management or for improving the long-term savings balance.

If the UK Budget can be balanced over a whole economic cycle, this would be a big improvement on anything seen since Neville Chamberlain (I mean Chamberlain as Chancellor, not his subsequent performance as a Prime Minister who disastrously tried to run his own foreign policy). It would also be an improvement on the fiscal performance of nearly all the other Group of Seven countries.

The Chancellor should not be criticised for failing to introduce something that would have been neither necessary nor desirable. But unfortunately, instead of meeting his fiscal critics head on, John Major insists against the evidence that his has been the toughest Budget for 10 years, a claim with which he cannot be allowed to get away. It seems to be based on the discretionary tax changes announced in the Budget which, instead of remitting revenue, are expected to bring in an extra £10m in the coming financial year. Such a yardstick not only neglects expenditure. It also does not even count the Revenue side properly. This method of assessment should have been buried with fine-tuning.

The best starting point for assessing fiscal policy is still the overall Budget balance. This is expected to change very little, from a Public Sector Debt Repayment (in plain English a surplus) of 27.1m in 1990-91 to one of 26.5m in 1991.

But on closer analysis the neutrality looks more like a loosening. The numbers compare with originally projected

The big gamble is where the Chancellor has followed the analysts

surpluses of £14.6m and £10.6m respectively for these two years. Moreover, some £35m of the 1989-90 shortfall reflects an overrun in local authority spending, an unexpectedly large take-up of personal pensions and lower privatisation receipts. Most of these factors will, according to the Red Book, go at least partially into reverse in 1990-91. Yet the surprise is not expected to recover.

I agree with the Red Book authors who say that tax rates should be set on the basis of medium- to long-term considerations. But let us not pretend that a logically justified minor relaxation amounts to a tough Budget. It does not.

The big gamble in the Budget is one where the Chancellor has followed the analysts.

Comments on Major

There was some discussion in this office on Budget night about what The Sun's headline would be the next morning. Observer inclined to the view that it would find Chancellor Major's statement so micro, that it would choose something entirely different for its main story.

We were nearly right. The Sun's top story, with a sidebar to the won to appreciate. This conveniently overlooks the fact that such a policy neutralised US pressure on Korea which, unlike Japan, was not caught last year as an unfair trader under the "super-301" clause of US trade legislation.

There are two options for the Korean economy. The outgoing team of economic liberals believed that there should be no going back to export subsidies and that labour-intensive sectors would have to switch in favour of higher-value-added industries.

Opponents' complaints

Their opponents complain that liberalisation and restructuring are being attempted at an unsustainable pace and that exporters require more help through easier monetary policy and a further depreciation. This would boost exports, profits and capital investment although there would be some dangers apart from another row with the US — of losing much of the expected gain in competitiveness through rising inflation, with exports and economic growth declining together.

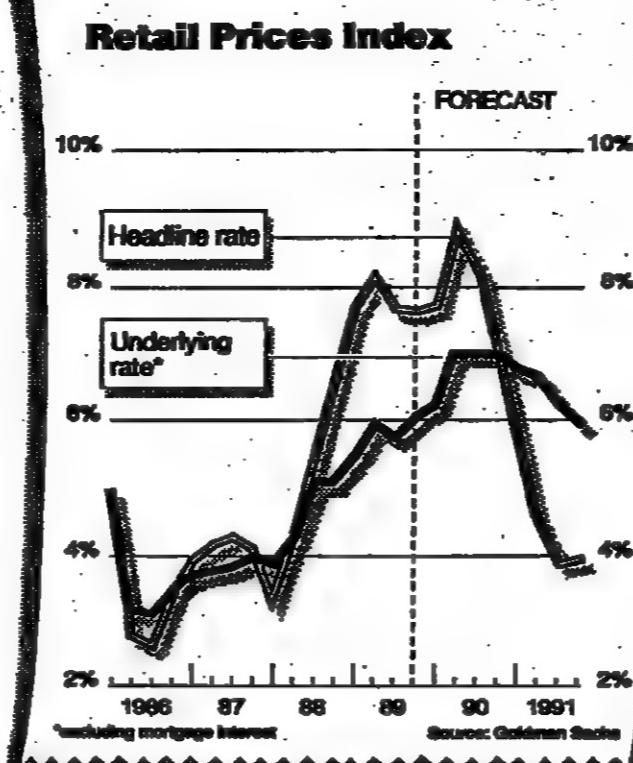
The liberals have not been helped by buying from the US trade lobbies. Seoul and Washington will both probably have to learn that the next phase of South Korea's development will be bumpy. On the fundamentals, Korea should be able to sustain another five or 10 years of super-growth before, like Japan, settling into maturity, with 5 or 6 per cent GDP growth then ranking as excellent and 15 per cent as neither desirable nor achievable. But the country's new-found democratic politics are putting wage push, labour unrest and demands for welfare expenditure in the way of continued super-growth.

Liberalisation continues to offer the best chance of combining rapid economic growth with political reform at home and acceptability abroad. Seoul must be encouraged to press on with its proposed economic and financial reforms, including the establishment of an inter-bank exchange rate market. And, as Korea reforms, the US should respond less cynically.

ECONOMIC VIEWPOINT

The neglect of sterling

By Samuel Brittan



He has increased the Excise duties by slightly more than inflation. This will be mainly based on the self-inflicted wound of the 1 per cent rise due to the poll tax. As a result the peak spring headline increase in the RPI is likely to exceed 9 per cent.

This will be bad for inflationary expectations, and for wage pressure. But a much worse effect will be to add to the Chancellor's political difficulties if he has to raise base rates. Last October's increase to 15 per cent aroused enough of a Pogromists howl among the Tory tabloids.

Nor was there any clear monetary objective for those who prefer the rock-strenuous parochial route to low inflation. The only response to the failure to attain the Government's chosen target for M0 (notes and coin) was to raise the target range for 1990-91 by 1 per cent to 15 per cent and explain that even this will not be achieved for many months.

Moreover, this is to take the Red Book at face value. One knows that there have already been high-level ministerial discussions on much more money for local authorities to offset the effects of the ridiculous poll tax. Numerous other public sector bidders are queuing up for more and the political climate does not encourage too much resistance.

City economists who have worried about how the Government should dispose of a long-term surplus, and whether there were any undesirable feedback effects from

reaching gilt securities, can sleep more soundly in their beds. There isn't no surplus left.

The warnings over fiscal policy are still only similes. They were basically wrong on Tuesday, not with the Budget — which is an overrated British anachronism — but with the Budget Speech and accompanying Financial Statement, was the continuing lack of any policy towards sterling.

Nor was there any clear monetary objective for those who prefer the rock-strenuous parochial route to low inflation.

The only response to the failure to attain the Government's chosen target for M0 (notes and coin) was to raise the target range for 1990-91 by 1 per cent to 15 per cent and explain that even this will not be achieved for many months.

It is ironical that the very same self-appointed members of the Thatcherite Praetorian Guard who are most against a sterling policy or joining the EMS are also the most critical of reliance on interest rates to curb inflation.

For the main prospect of reducing the 7 per cent interest rate differential between, say, Germany and Britain would be to have a firm, non-depreciation pound. This would be an unhappy compromise between the pro-Europeans and the competitive pound school among Labour advisers. It is a prospect that the present Government could prevent if — to use an awful cant phrase — it uses an awful cant phrase.

Of the five conditions laid down in Madrid for full EMS membership, the four which involve other countries have been practically fulfilled. The

remaining one, significantly lower inflation, involves the UK. When it was first enunciated last summer by Nigel Lawson as part of the short-lived deal with Mrs Thatcher, it looked as if the headline inflation rate would peak at the then prevailing rate of about 8.3 per cent (which, indeed, it would have done without Mrs Thatcher's poll tax and Mr Major's Excise duty increase).

To insist further on the lower inflation condition is to risk falling into a vicious spiral whereby inflation begets depreciation, which begets further inflation as the time never looks "ripe" for membership.

To get out of this spiral, a shock to expectations is required. This shock can take the form either of a 1980 type recession — which the Red Book shows the Government is desperately anxious to avoid — or by sterling to the EMS anchor. The latter needs to be done soon, and frankly as a quasi-emergency measure.

A commitment to join the EMS before the election could help start in three different stages. Firstly, the mere announcement of entry within a definite period would affect market expectations and modify the present prospect of indefinite medium-term depreciation. Base rates would then become more effective in supporting sterling.

Secondly, if the UK joined with the wide 6 per cent margin that the Italians originally enjoyed, and the Spanish still do, and near the top of the range, UK interest rates could still remain higher than continental ones, but a horrendous gap would no longer be required to limit sterling's depreciation.

Thirdly, when the UK moved to the normal 2 per cent margin the interest rate gap would narrow further — but not close — and a firm exchange rate would become the main anti-inflationary prop.

There are several dangers in waiting for Labour Government to take Britain into the EMS after the next election. Labour still may not win; and a re-elected Mrs Thatcher would be in a strengthened position to find fresh excuses for postponement.

Labour is likely to join at too low a rate, which will postpone the counter-inflationary benefits and risks discrediting the idea. This is especially problematic if the Thatcher Government continues with its present policy of not so benign neglect of the pound.

Finally, Labour may instead of using the EMS as a counter-inflationary anchor — as the French Socialists have done since 1983 — try to employ it as a downward crawling peg to maintain a so-called competitive pound. This would be an unhappy compromise between the pro-Europeans and the competitive pound school among Labour advisers. It is a prospect that the present Government could prevent if — to use an awful cant phrase — it uses an awful cant phrase.

Foggitt appears on stronger ground when he defends the cut in top tax rates during the 1980s. He claims that detailed computer analysis of individual taxpayer behaviour (which was not practical in earlier decades) has shown that tax rates above 40-50 per cent are counter-productive: revenue does not rise because people rearrange their affairs, declare less income and take more leisure. Supply-siders regard this as a discovery on a par with Einstein's theory of relativity.

Surely, however, many economists were always aware of the strength of Foggitt's interventionist instincts. For example, in discussing the voluntary sector, he asks: "What do I mean by generous treatment?" Automatic tax deductibility for all charitable contributions simply "does not make the grade." No, in order to encourage budding Rockefellers and Carnegies, Lindsey proposes a double tax deduction for anybody who gives at least 5 per cent of income to charity. He also backs far more generous incentives for retirement saving than Reagan dared propose, not to mention around \$1bn in additional tax subsidies for child care.

My guess is that Lindsey will strike a chord. Fiscal neutrality is about as appealing as chastity. In the 1980s, the tax barnacles swept away in the 1980s will start reappearing. Governments will relish using the tax code as a flexible tool for moulding individual behaviour and aspirations.

BOOK REVIEW

Reaganomics revisited

THE GROWTH EXPERIMENT

By Lawrence B Lindsey

Basic Books, 250 pages, \$29.95

the disincentive effects of higher rates of taxation. Ronald Reagan was not the first supply-side president. In 1963, John F Kennedy proposed sizeable tax cuts — including a reduction in the top rate from 91 per cent to 70 per cent — not merely as a boost to demand, but also to "encourage the initiative and risk-taking on which our free system depends."

A commitment to join the EMS before the election could help start in three different stages. Firstly, the mere announcement of entry within a definite period would affect market expectations and modify the present prospect of indefinite medium-term depreciation. Base rates would then become more effective in supporting sterling.

Secondly, if the UK joined with the wide 6 per cent margin that the Italians originally enjoyed, and the Spanish still do, and near the top of the range, UK interest rates could still remain higher than continental ones, but a horrendous gap would no longer be required to limit sterling's depreciation.

Thirdly, when the UK moved to the normal 2 per cent margin the interest rate gap would narrow further — but not close — and a firm exchange rate would become the main anti-inflationary prop.

There are several dangers in waiting for Labour Government to take Britain into the EMS after the next election. Labour still may not win; and a re-elected Mrs Thatcher would be in a strengthened position to find fresh excuses for postponement.

Between 1980 and 1987, says Lindsey, tax cuts accounted for only 21 per cent of the cumulative increase in the budget deficit. The rest of the red ink reflected higher spending. Fair enough. But again the revelation is hardly embarrassing for Reagan's critics. The culprit was defence spending, which rose an astonishing 55 per cent in real terms (increases in other programmes accounted for only 18 per cent of the deficit). A defence build-up of this scale clearly should have been financed by higher taxes. Had Reagan acted responsibly and like Japan and West Germany accepted the importance of macroeconomic stability, the US's economic prospects would be far brighter today.

Lindsey appears on stronger ground when he defends the cut in top tax rates during the 1980s. He claims that detailed computer analysis of individual taxpayer behaviour (which was not practical in earlier decades) has shown that tax rates above 40-50 per cent are counter-productive: revenue does not rise because people rearrange their affairs, declare less income and take more leisure. Supply-siders regard this as a discovery on a par with Einstein's theory of relativity.

Surely, however, many economists were always aware of the strength of Foggitt's interventionist instincts. For example, in discussing the voluntary sector, he asks: "What do I mean by generous treatment?" Automatic tax deductibility for all charitable contributions simply "does not make the grade." No, in order to encourage budding Rockefellers and Carnegies, Lindsey proposes a double tax deduction for anybody who gives at least 5 per cent of income to charity. He also backs far more generous incentives for retirement saving than Reagan dared propose, not to mention around \$1bn in additional tax subsidies for child care.

My guess is that Lindsey will strike a chord. Fiscal neutrality is about as appealing as chastity. In the 1980s, the tax barnacles swept away in the 1980s will start reappearing. Governments will relish using the tax code as a flexible tool for moulding individual behaviour and aspirations.

SMART MOVE
When you've relocated within 5 miles of Liverpool, 25 miles of Manchester and the M6, M57, M58 and M62 puts the UK (North & South) in easy reach
You're in the Knowsley



Contact: Jack Miller at the Department of Planning and Development on 051-443 2251
Knowsley Borough Council, Municipal Buildings, Archway Road, Huyton, Merseyside L36 9UX

OBSERVER



arrived on my desk carried no mention of the British Budget whatsoever.

Perhaps it was a really horrid Budget after all.

Derby money

Ever Ready's sponsorship of the Derby seems to be paying mutual dividends. Bettery sales are booming in the UK — £35m were sold last year, creating a market worth £270m, and Ever Ready, the Hanson subsidiary, claimed a half share of it.

It was announced yesterday that the Derby, in its turn, will be worth a total purse this year of £100,000. Providing security holds up, that makes it a £1m race for the first time. The winning owner will take £25,000.

Although none of them is highly favoured, seven of

"THE SOVIET people want a central bank that will sometimes say 'no' to the Government." In words that would be music to the ears of Dr Karl Otto Pöhl, President of the Bundesbank, Mr Victor Geraschenko — appointed Chairman of the State Bank of the USSR (the Soviet Union's central bank) only last August — announces his desire to see a transformation of the historic relationship between the Government and the monetary system.

Mr Geraschenko is a former Director of the Moscow Narodny Bank, in London. From his international experience, Mr Geraschenko has imbued ideas that seem revolutionary in Westminster and Whitehall, let alone the Kremlin. Certainly, his bluntness is remarkable. He asserts, for example, that "the decision to put the price reform under the table is unforgivable." Similarly, he points out that "the internal price system is such that we cannot work out a realistic rate of exchange for the ruble."

"Our proposals for changes in interest rates cannot work without the price reform. How can a bank give loans if the enterprise is not making any profit?" Mr Geraschenko asks. Nowadays, he notes, enterprises only pay interest at about 2 per cent, "which is why enterprises have a huge stock of materials which they can then use for barter purposes." The State Bank proposes, instead, interest rates of 5 per cent on short term credit (of up to a year) rising to 9 per cent for credit of more than three years.

These proposals are already heavily criticised, so "maybe we will introduce the reforms in stages. But for industrial enterprises we will be able to introduce the new interest rate structure in the second half of this year. I hope that we will then be able to enterprises, who will then sell part of the idle stock they have accumulated. We must make these changes, despite all the problems. I do not think we will be able to work out a proper price

The Soviet Union is likely to go through a period of inflation that will be difficult to control.

system if we are costing finance to enterprises at 1.2 per cent."

None the less, "the banking system in the classical Western form is unable to work here. For a long time the banking system was little more than a settlement house." Even with price and interest rate reforms, he argues, "I do not think we will be able to follow an ideal banking system, in which the bank manager will be able to say 'no' to enterprises. The previous centralisation under the pretext of 'rational' development means that many enterprises are monopolies. They are virtual dictators." Accordingly, "we will have both administrative methods and bargaining between enterprises and the Government for a

Soviet banker with revolutionary ideas

As Mikhail Gorbachev prepares to unveil radical economic reforms, Victor Geraschenko talks to Martin Wolf

comparatively long period of time."

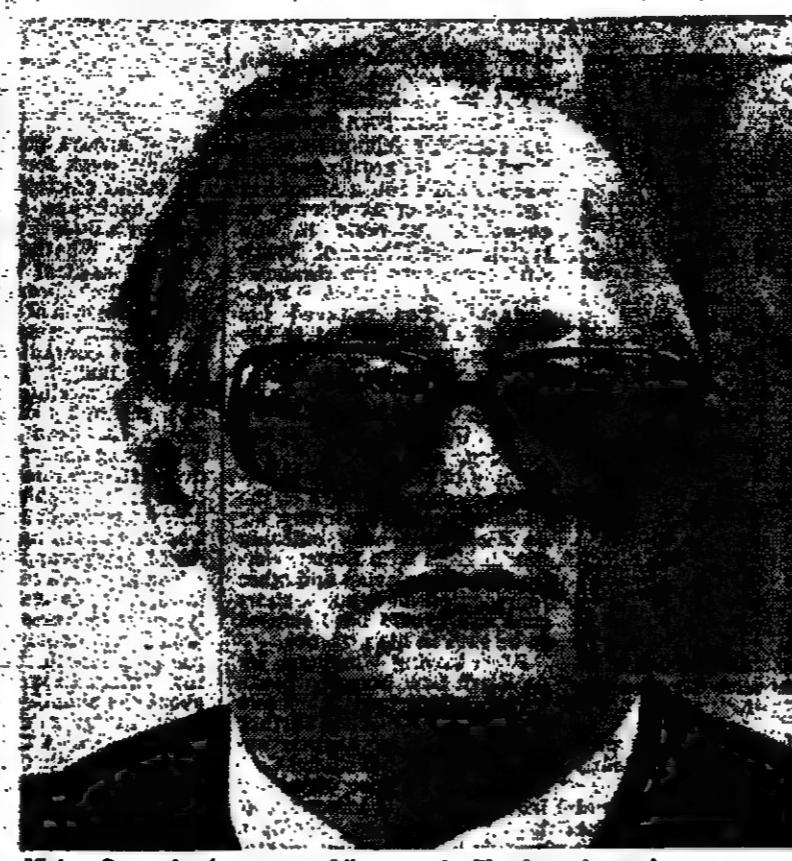
Just as there has been no real economic reform, Mr Geraschenko confirms that "we did not achieve any significant positive results with the restructuring in banking. Before this, the system was simple. The State Bank of the USSR was not only the central bank, but also the institution for short term credit in all areas. But while decentralising our economy and industry, we had the idea that we need to form a central bank that would not be involved in day-to-day banking business, alongside new specialised banks. Nowadays, enterprises can choose their bank. This led to some kind of competition, but not a real competition in my opinion; it is artificial competition."

The current chaotic economic situation of the Soviet Union, Mr Geraschenko ascribes to "the changes introduced in 1987, under the belief that if enterprises were free to choose what to produce and how to satisfy market demand, everything would work perfectly." In consequence, "comes over wages was lost. Thus, in 1988 pay increases from the average funds rose by 10.9 per cent, while industrial output increased by only 1.7 per cent." The popular name for such behaviour, he notes, is "group egoism."

"Unfortunately, the tax on wages increased that was introduced in the autumn session of the Supreme Soviet will not work, because there are too many exceptions." Mr Geraschenko also argues that "we cannot use known methods of deflation, especially when we remember the bulk of investment is financed through the budget." Furthermore, deflation could be profoundly destructive when prices are so distorted.

There has been a lot of discussion in the press and the Party Plenum of the necessity or desirability of monetary reform. In my opinion monetary reform will not solve the problem." Mr Geraschenko notes that three-quarters of the liquidity in the hands of the public is in Savings Bank accounts. Only 2.8m of these accounts have more than Rbl 10,000 (a little over \$1,000 at the official exchange rate) and these larger accounts possess only just over 10 per cent of the deposits in the Savings Bank. Thus, monetary reform will affect the bulk of ordinary savers.

"Some people in trade unions say that a money reform would take money from the grey economy, but I do not think it would achieve this. The wealth of people engaged in the



Victor Geraschenko: aware of the opportunities for enhanced power for the State Bank within a radically reformed economic system

grey economy is in durable goods, such as objects of art and houses."

Not so Mr Geraschenko is any more enamoured of the Ministry of Finance's proposals for financing the planned fiscal deficit of Rbl 60bn in 1990. The Ministry of Finance is planning to issue Treasury Obligations in 1990 up to this amount. It proposes that the interest rate should be 5 per cent and plans to start repayment in 1995.

Personally, I am not sure that this type of issue will work. I think the interest rate needs to be higher and the maturity shorter." But Mr Geraschenko is confident that enterprises, which have roughly Rbl 120bn with the banking system, will buy these securities, because at the moment they are getting just half a per cent on their liquid funds (while individuals are receiving between 2 and 3 per cent in the Savings Bank).

Mr Geraschenko is also critical of the bonds that will guarantee their purchaser a car in 1992, pointing out that this will simply diminish trade turnover in 1992 when the cars are to be made available.

The Chairman's favoured method of soaking up excess liquidity — estimated by the State Bank at Rbl 120bn, which is below the Rbl 165bn estimate of the State Committee on Statistics — is the sale of housing. He is less enamoured of the sale of equity in enterprises, to which his objection is not so much ideological, but rather that there is not enough private liquid wealth to make the purchases at what he would regard as a reasonable price.

"Since 1986 we have invested more than Rbl 500bn in housing. Rents must be raised as part of the price reform, since we are still charging rents established in 1927, which do not even cover maintenance costs. Of

course we need to correct salaries, too. Then the banks should buy the housing from government and resell it to the public. A housing market will also motivate people to work."

The question of rents remains the political objections to price reform. "Why is price reform difficult?" asks Mr Geraschenko. "We think the flats we get from enterprises or councils are free. But they are not free. We have now lost two years. The reason was the huge change in the electoral set up and the fear of popular criticism. But so what? Economic reform will not work without price reform. The later price reform starts, the more time we will lose."

Turning to Soviet external economic relations, Mr Geraschenko remarks that "here we have the debris of many unsolved economic problems. First of all the exchange rate is unrealistic. We have more than 2,000 different exchange coefficients.

"Of course, many people in the Soviet Union say we need to make the rouble convertible tomorrow, that this will solve all our problems. But I think this is ridiculous. Who will save the dollars?

"When we decentralised foreign trade in 1987, a big interest was created among enterprises in finding things to sell to earn hard currency. But this change has had many negative features, too. Enterprises are competing with one another abroad when they are not meeting the demand of the local market; they are selling raw materials or goods that they have in their warehouses because of cheap credit from the banking system, while other enterprises are employing the same type of materials and semi-finished products.

"We need to monitor the whole situation, which is why the Bank for Foreign Economic Relations has a monopoly right to license accounts abroad or borrowing abroad. The Council of Ministers is well aware of the situation. We need to be careful and to be sure that we can repay.

"We also need to take into consideration that two-thirds of our trade is with the Comecon area." Here, Mr Geraschenko notes, the Soviet Union will want to move to world prices and hard currency settlement, but its partners will need a period of adjustment. "We cannot have a 150 per cent turn-around immediately."

Clearly, Mr Geraschenko is aware of the opportunities for enhanced power for the State Bank within a radically reformed economic system. Already, he talks like an exceptionally blunt member of the fraternity of central bankers, mixing scepticism about particularly radical proposals with belief in normal economics.

Most immediately relevant, perhaps, is his warning that the Soviet Union "is likely to go through a period of inflation that will be difficult to control." Mr Gorbachev and his advisers are now hard at work preparing a radical economic reform package, which is expected to be finalised in early May. Will Mr Geraschenko's hopes for an independent central bank and the economic reform itself survive the reaction?

LOMBARD

Rare success for newest nation

By Michael Holman

EVERYONE deserves a pat on the back as Africa's last colony celebrates independence under a constitution that should serve as a model for the continent, be it South Africa or Zambia. Whether African leaders, western governments and aid organisations will put into practice the lessons to be drawn from Namibia's introduction to democracy remains to be seen.

President Sam Nujoma, Namibia's first president, has been as magnanimous in victory after nearly three decades of guerrilla war, as President F.W. de Klerk was gracious in his speech formally ceding South Africa's control.

The 7,500 strong United Nations monitoring force will praise for successfully overcoming a near-disastrous start to the transition to independence which began last April, when guerrillas of Mr Nujoma's South West Africa People's Organisation crossed the border with neighbouring South Africa.

Cuba is extricating itself from the region with honour satisfied.

Above all, the superpowers can treat the outcome as one of the benefits of their rapprochement, for Washington and Moscow played key roles in negotiations for Namibia's independence which had been deadlocked for a decade.

It is a rare African success story, matching the Lancaster House negotiations in 1978 which brought Rhodesia — now Zimbabwe — to independence the following year. It helps point the way to a post-apartheid South Africa, and offers hope for the resolution of other seeming intractable conflicts in the region: in Angola, and in Mozambique. But much depends on whether the lessons of Namibia are implemented.

The first step must be taken by the region's African leaders. The principles incorporated in Namibia's constitution — a multi-party system, a justiciable bill of rights, a free press, a time limit on presidential tenure (two five-year terms in Namibia's case) — should be adopted by the factions in Angola and Mozambique.

As for the constitutions of other states in southern Africa, on the continent's dictators that their time is running out.

LETTERS

Finding a better way than the poll tax

From Professor F.J. Jones.

Sir, The most satisfactory local tax would be one which does not discourage industry while being sufficiently onerous to remind the citizen of his civic responsibilities. Otherwise local authorities will inevitably become profligate.

The rates were condemned partly because they were paid only by a third of the population and partly because they amounted to a regressive tax discouraging improvements while rewarding dilapidation. Even by welfare standards, they proved unjust, because pensioners and widows paid as much as families with two or more wage-earners.

Poll tax at least ensures that all adults face up to their public responsibilities and it should in the process help to break the town-hall profligacy. Any safety net for the poor should be met by central government and local authorities should be debarred from dabbling in extra welfare.

The Labour Party's so-called real tax refers to the former rating-system while simultaneously reintroducing a second tier of welfare through a progressive local income tax. Such a scheme would not only discourage initiative but would

also remove all sanctions against municipal profligacy.

The most satisfactory local tax system is the one advocated by the former Liberals. It was called site-value rating and its aim was to derate buildings while levying a tax based on the annual economic rent of land.

It has all the virtues and none of the vices of the rating system. It is a self-limiting because it is based on economic rents, not on the artificially calculated rents of the earlier system. It is impossible to avoid it and it encourages initiative because it is intended to have equal severity on developed and undeveloped land, thereby forcing unused land on the market.

A subsidiary effect is to alleviate unemployment, especially in the building trade, by removing a major bottleneck to local development — the chronic shortage of land.

One defect is that only land values are rated, but since land values are created by the community and not by individuals it is not unjust that land rents should form the basis of local taxation.

Frederic J. Jones,
Department of Italian Studies,
University College, Cardiff

Pressures on the ECGD

From Mr Campbell Duxford.

Sir, Members of my committee, including representatives of industry, commerce and banking, welcomed the Trade Secretary's announcement last December of the retention of government departmental status for the Project Group of the Export Credits Guarantee Department. This signalled the Government's continued support for UK export promotion and a commitment to reducing the balance of payments deficit.

We also note that the Bank of England's new policy on country debt provisioning (the matrix) will affect the Bank's ability to support ECGD multilaterals with commercial loans and place them at a competitive disadvantage with foreign banks not constrained by the matrix. For the exporter, these developments would combine to create prohibitively expensive ECGD cover.

To win private contracts, UK exporters need government support. Such contracts are crucial at a time when we are running the world balance of payments deficit on record.

Campbell Duxford,
Chairman,
Export Finance Committee,
London Chamber of Commerce,
69 Cannon Street, EC4

Water: pay now drink later

From Mr Douglas Mann.

Sir, My water rate is payable in advance, of course. This may have been suitable for such undertakings in the past, but now that water has been privatised am I required to pay

in advance for water that I might consume? Could the same principle not be applied to gas and electricity?

Douglas Mann,
30 South Road,
Hyde, Kent

Race Ahead With The World's Fastest i486/25 Computer.

When it's blazing speed that you need, the AST Premium® 486/25 is the only sensible choice. Its Industry Landmark rating of 114™ makes the AST Premium 486/25 the world's fastest computer based on Intel®'s latest and greatest B6 version of its i486™ chip. In fact, it's more than twice as fast as a typical 33 MHz 386® system. Or, if you're still using an IBM® AT®, it's about 50 times faster. And that's equal to 15 MIPS.

Of course, ultimate speed is not the

only reason industry experts praise the AST Premium 486/25 and other AST systems. AST also provides innovative features like our revolutionary Cupid-32™ technology. Included on all AST Premium Cupid-32

systems, it allows you to upgrade your AST computer to faster processing by merely replacing one board with another — the whole process takes a matter of minutes. So, when 33 MHz, 486 performance, or other advanced technology is ready, you'll be able to take advantage of it immediately.

And for name-brand quality, service and value, AST is a brand that's hard to top. We've built our worldwide reputation on uncompromising compatibility, consistent reliability and by continually responding to our customers with timely, high-performance solutions.

For the best in performance and value, people who know computers ask for AST. For your complimentary video about AST call the AST Information Service on

0923 210490.



AST premium performance family - Cypress Heathbreak 1025, Alton Parkgate, Irvine, CA 92713 (714) 722-9282; in Europe and the Middle East call 44 159 6265; in Japan call 3 319 0770; in Far East and Hong Kong offices at 852 5 866-4333 or Canada call 416-262-7574; in America call 0 200 2200. AST is a supplier to U.S. government agencies. General Services Contract number GS00048/C26412.

AST
COMPUTERS
The No. 1 Alternative

A consultation, not a collision, course for the Community's rules

From Mr Nico Wegter.

Sir, In his article ("Community rules on a collision course," February 28) Professor Messerlin deals with the supposedly potent effects of anti-dumping measures on the tendency of firms to form cartels and mergers which limit competition.

With the exception of PVC and LDPE, no anti-dumping cases overlapped with any of the approximately 250 competitive law decisions taken between 1980 and 1988. The "almost one fourth" of "twin" anti-cartel and anti-dumping cases cited by Professor Messerlin clearly derive from his personal arithmetic. This also served to credit European Community producers of PVC/LDPE with profits purportedly created by anti-dumping proceedings. The texts of the regulations show that proceedings were terminated by the acceptance of undertakings from the affected exporters — all from

the European Commission. It is obvious that consultation between the responsible services of the Commission takes place whenever doubts concerning the application of competition law in the Community's internal market arise in connection with anti-dumping proceedings.

However, a distinction has to be drawn. In anti-dumping investigations, only the established factual situation in the market is normally relevant to the decision made, while even a proven attempt to set up an illegitimate form of market organisation by means of existing cartels or collective behaviour may have consequences in competition law.

Nico Wegter,
External Relations Spokesman,
The European Commission,
Brussels

From Mr Ian M. Shrimpton.
Sir, I support Professor Messerlin and Jeremy Lever

FINANCIAL TIMES COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1990

Thursday March 22 1990

INSIDE

BP turns an eye to eastern opportunity

The 1990s herald a new look for British Petroleum, not least because of the arrival last week of Robert Horton (left) as chairman of the group. "The policy of consolidation which my predecessor put in train is more or less at an end," he said. Steven Buller reports on BP's plans for expansion, which include an investment of between \$1bn and \$2bn in the Far East by 1995. Page 34

Trading places

Martin Greenberg, the newly-elected chairman of Bell at New York's Commodity Exchange, is in a hurry to get out of the job he started only last week. "If it were simple, I'd do it by Monday," he says while planning a merger of the Commodity Exchange with the New York Mercantile Exchange; and under an agreement reached earlier this year, a Mercantile person would be its chairman. Page 36

Bond aims for calmer waters

Alan Bond has narrowly steered his flagship Bond Corporation away from a wind-up action threatened by Bell Resources, the independently controlled subsidiary. Bell has agreed to buy Bond Brewing Holdings, which makes Swan, Tooheys and Castlemaine XXXX lagers, for a revised A\$1.85bn (US\$1.4bn), subject to satisfactory finance and shareholder approval.

Chris Sherwell reports on what could be a critical move for Bond Corp. Page 27

Nomura prepares a package deal

Nomura Securities is said to be preparing the largest-ever repackaging of highly-leveraged senior debt for resale to investors. Concern from banking regulators is encouraging lenders to remove provisions from their balance sheets. Nomura Cohen looks at what appears to be a promising route for banks wishing to diversify themselves of these loans. Page 25

Tension builds in Spain

The combative stance taken by Cubiertas y MZQ towards its Spanish construction industry rival, Ferrovial, has been answered by a hostile takeover bid. Ferrovial, smaller but richer than its target, has been spoiling for this fight. Now analysts believe the bid may succeed, creating Spain's largest construction empire. Page 25

BAT surpasses profit forecast

By Nikki Tait in London

BAT INDUSTRIES, the tobacco-based conglomerate, yesterday unveiled pre-tax profits of £2.04bn (£3.26bn) for 1989 - comfortably surpassing the £2bn forecast made last September during its bid defence against Sir James Goldsmith's Hoylake consortium.

But the group also revealed the heavy cost of fighting Sir James. Expenses on this score amounted to £55m during 1989 alone - and there will be further significant amounts to come...

Some £35m related to defence fees themselves, plus the cost of developing the conglomerate's current restructuring plan which aims its business down to two activities, financial services and tobacco. A further £21m arose as a result of BAT's opposition to the possible change of ownership of its US insurance subsidiary, Farmers Group, and the cost of fighting this through the US regulatory process.

Heavies before the nine US state insurance commissioners began only in 1990 and BAT said that further expenses would fall in the current year. Mr Pat Sheehey, BAT chairman, declined to speculate on what the final costs might be, given the uncertain length of the regulatory battle.

BAT also disclosed that details of its second demerger - that of the paper operations, Wiggins Teape Appleton - would get under way on May 10, when the listing particulars would be published. Details, Page 31; Lex, Page 22

SKF purchases US bearings maker

By Robert Taylor in Stockholm

SWEDEN'S SKF, the world's leading roller bearings company, has acquired CR Industries (Chicago Rawhides) of the US, the leading US manufacturer of fluid sealing devices for automotive and machinery applications. Terms were not disclosed.

CR Industries, based in Elgin, Illinois, is a wholly-owned subsidiary of the Luxembourg-registered company Ilmt. It has an annual turnover of SKr1.7bn (£270m) and employs 3,000 people. Anti-trust laws until then had made it difficult for SKF to expand through acquisitions from its US base near Philadelphia. At that time, SKF accounted for only 10 per cent of rolling bearing sales in the US.

It is estimated that 25 per cent of SKF's sales go to the US market. A large part of these sales is met by SKF's US plants. Last year the value of the group's US turnover was about SKr1.5bn, as Japan, where it manufactures

products for the Japanese car industry. It is also an important producer of equipment for the aircraft industry.

SKF hopes the transaction will be completed in early April. The company's US strategy, designed to expand and improve its performance in the difficult US market, began in earnest in June 1985 when it announced the formation of a new operational division for roller bearings in North America.

Anti-trust laws until then had made it difficult for SKF to expand through acquisitions from its US base near Philadelphia. At that time, SKF accounted for only 10 per cent of rolling bearing sales in the US.

It is estimated that 25 per cent of SKF's sales go to the US market. A large part of these sales is met by SKF's US plants. Last year the value of the group's US turnover was about SKr1.5bn, as Japan, where it manufactures

Peugeot pulls out of Derby deal

By William Dowdell in Paris

DERBY INTERNATIONAL, owner of Raleigh Industries, the British bicycle maker, has failed to take over Peugeot Cycles, because of an apparent last-minute change of mind by the French owners.

The deal would have united Raleigh with France's largest bicycle group and created the biggest bicycle maker outside the Far East.

It was supposed to have been finalised earlier this month, but Peugeot, the car group which owns the loss-making cycle company, did not turn up at the completion meeting in Paris, said Derby International.

Derby was informed by the Peugeot Group that, following a change of policy, it had decided to keep the business. "Peugeot has given a categorical assurance that it has no intention of selling to anyone else," said the UK company.

The car group was now committed to the long-term develop-

The new chief executive of London's International Stock Exchange minces no words about his staff: "There are an awful lot of people here who are doing not much more than serving committee which have no resources, no accountability, no responsibility, and don't actually do anything except make noise."

Mr Peter Rawlins was brought in last autumn to shake up the organisation and the new broom swept into action yesterday. It swept through the exchange's towering office block in the heart of the City and in the process cut 350 of the exchange's 2,250 jobs. This is only the first sweep: before the end of the year the managing director in charge of the exchange's three new operating divisions will have taken a further look and cut back further.

Many of those who didn't lose their jobs will find themselves doing something very different from what they did before. It is all part of a deliberate attempt to shake to its core what had become a complacent organisation. "It will make some people think, and I hope it will challenge a lot of people - that is the intention," says Mr Rawlins.

The shock waves from this upheaval are likely to reverberate through the Stock Exchange tower for some time, and will not have been popular with the old guard. Rather than the former nine executive directors, there will be just three. The large central divisions over which some of these directors presided are being broken up.

In future, the market will have three parts, each responsible for a different function: a primary markets division, fulfilling the exchange's responsibilities as a regulatory agency and providing services to issuers; a trading markets division, charged with the task of running "the most cost effective and efficient secondary markets in the European time zone"; and a settlements division.

Each will take on a high level of responsibility for its own computerised services, its own rules and regulations, and its own development. Of the managing directors of these divisions, Mr Rawlins says: "They will be able to run their businesses as businesses with accountability - a new word in this place. They will be left to get on with it, within a reasonably clearly defined operating and financial framework."

Apart from some job upheavals at all levels of the exchange, this change is intended to have two other beneficial effects. First it does away with the bulk of the 100 or more committees of which Mr Rawlins complains. After the changes, to take effect on April 2, there will be a more modest 15 to 20 committees at the exchange.

At the same time that these obstacles are being removed from the efficient operation of the exchange, the role of its ruling council has been redefined: it has agreed that in future, like the board of a company, it will largely delegate decision making. Mr Rawlins says: "The role of the

council will be what it should have been all along - policy and strategy oversight. We won't have major committee sessions dealing with the nitty-gritty."

The second effect of the shake-up will be a dramatic change in the exchange's emphasis for computer experts. "We have goodness knows how many computer systems underpinning our various trading markets - Sean, Sean, Sean, Sean, Sean, Sean," says Mr Rawlins. "One thing is clear: what we need is strong and sensible use everywhere."

Apart from some job upheavals at all levels of the exchange, this change is intended to have two other beneficial effects. First it does away with the bulk of the 100 or more committees of which Mr Rawlins complains. After the changes, to take effect on April 2, there will be a more modest 15 to 20 committees at the exchange.

At the same time that these obstacles are being removed from the efficient operation of the exchange, the role of its ruling council has been redefined: it has agreed that in future, like the board of a company, it will largely delegate decision making. Mr Rawlins says: "The role of the

marked preference for using outside experts. "Our business is facilitating securities trading and settlement - I don't think it is technology."

Having produced the blueprint for sorting out the exchange, Mr Rawlins will have time to concentrate on a number of major strategic questions that currently face it. Two are particularly important: whether one of the exchange's three new divisions, settlements, should be moved out of London; and whether the exchange's central market should be split into two.

"It seems to me like one great big grandiose plan to suddenly go communistic with international trade, which is fine as long as everyone is stuck on a physical floor," says Mr Rawlins.

Such talk is likely to add spice to the Paris exchange - of a pan-European "let's" for dealing in the 300 or so most internationally traded stocks in the continent.

On the first, Mr Rawlins appears unenthusiastic about the idea of conceding an equity stake in the new settlement operation to outsiders, despite the grumblings of banks who want a stake and the fact that the exchange's chairman, Mr Andrew Hugh Smith, last year declared a willingness to concede this point.

Mr Rawlins argues that ownership is no longer an important issue. In recent months, the

kind of stock market that users would be happy paying for.



Peter Rawlins: 350 jobs go in shake-up

Spring cleaning the ivory tower

Peter Rawlins tells Richard Waters of his plans for the central market

council will be what it should have been all along - policy and strategy oversight. We won't have major committee sessions dealing with the nitty-gritty."

The second effect of the shake-up will be a dramatic change in the exchange's emphasis for computer experts. "We have goodness knows how many computer systems underpinning our various trading markets - Sean, Sean, Sean, Sean, Sean, Sean," says Mr Rawlins. "One thing is clear: what we need is strong and sensible use everywhere."

Apart from some job upheavals at all levels of the exchange, this change is intended to have two other beneficial effects. First it does away with the bulk of the 100 or more committees of which Mr Rawlins complains. After the changes, to take effect on April 2, there will be a more modest 15 to 20 committees at the exchange.

At the same time that these obstacles are being removed from the efficient operation of the exchange, the role of its ruling council has been redefined: it has agreed that in future, like the board of a company, it will largely delegate decision making. Mr Rawlins says: "The role of the

Companies are increasingly looking for sophisticated ways to finance growth.

They are increasingly finding RoyScot.

Over the decade from 1978 to 1988 the proportion of industrial and commercial assets acquired by instalment credit has risen steadily from under 10 per cent. to approaching 40 per cent.

In monetary terms, it means the market is now worth around £14.5 billion, compared to around £1.5 billion in 1978.

The days of businesses automatically opting for a loan or an overdraft are going, not growing.

Today, more than one third of all company cars are acquired by leasing or contract hire. Comparatively little known ten years ago, contract hire alone now accounts for nearly 20 per cent. of them.

The rapid expansion of the factoring and invoice discounting market, to a value of around £10 billion at the end of 1989, is a further illustration of the increasing sophistication with which companies finance their growth.

One company is in the forefront of all these increasingly important trends. That company is RoyScot.

Our Annual Review tells you all about our business. And more importantly, you'll find out what ours can do for yours.

For your copy call our Company Secretary, Alan Talbot, on 0242 224455 or write to him at our Registered Office, The Quadrangle, The Promenade, Cheltenham, Gloucestershire GL50 1PK.

RoyScot Finance Group

IT'S OUR BUSINESS TO HELP YOUR BUSINESS GROW.

A member of The Royal Bank of Scotland Group.
RoyScot Finance Group Ltd.

Registered in England No. 2011165.

This announcement appears as a matter of record only.



Cilva Holdings PLC

a consortium composed of

Lease International S.A. General Motors Corporation

and

Avis Inc.

has acquired

Avis Europe plc

The undersigned acted as financial partner of

Lease International S.A.

G Generale Bank

March 1990.

This announcement appears as a matter of record only.

December 1989

£67,514,400

28,131 Package Units
conveying the right to receive ordinary shares

Anglian Water Plc
Northumbrian Water Group Plc
North West Water Group Plc
Severn Trent Plc
Southern Water Plc
South West Water Plc
Thames Water Plc
Welsh Water Plc
Wessex Water Plc
Yorkshire Water Plc

The undersigned arranged the private placement with US institutional investors of ordinary shares in Package Units as part of the privatisation of the Water Industry of England and Wales.

Salomon Brothers Inc Shearson Lehman Hutton Inc.

November, 30, 1989

We are pleased to announce the incorporation of

TEB EKONOMİ ARAŞTIRMALARI A.Ş.

A Turkish Company registered
with the
U.S. Securities and Exchange Commission
as an Investment Advisor
dedicated primarily to providing research on
the Turkish Securities Market.

Address:
Cumhuriyet Cad. 18/4
Elmaçuk 80230 Istanbul/TURKEY
Telephone: (1) 134 43 93
Telex: (1) 131 35 65

INTERNATIONAL COMPANIES AND FINANCE

BTR comes under fire in Massachusetts

Karen Zagor surveys hostility to the British company's bid for Worcester's Norton

When a protester set fire to an American flag last year, the conservative backlash forced a Supreme Court ruling on free speech. But there was no audible outrage on Monday when a Union Jack was burned in Worcester, Massachusetts to protest BTR's proposed \$1.6bn takeover of Norton Company.

The British industrial conglomerate's unpopular move in Worcester was spelled out in the banners carried by the 3,000-strong crowd in front of City Hall, which proclaimed: "Boston Tea Party II," "Ban the Brits," "No Bloody Way" and "Baseball Motherhood and Apple Pie To Hell with Tea and Cricket."

According to a columnist for the local Telegram and Gazette newspaper: "There hasn't been as much anti-British sentiment in these parts since Isaiah Thomas was printing anti-English misives during the Revolutionary War."

The virulence of this reaction is partly attributable to pure xenophobia, triggered by increasing foreign investment in the US. "Other foreign takeovers have left a bad taste," said Mr Jordan Levy, Worcester's Mayor. But BTR's handling of other US acquisitions - particularly its \$45m purchase in 1988 of Worcester Controls, another local company - has contributed to the fears of the Worcester community.

The main point of contention is the decision to move Worcester Controls' manufacturing plant to Minnesota. In fact, Worcester Controls' local management takes credit for the decision to move operations away from

the expensive north-east to the south, where wages and expenses are lower.

Despite assurances to the contrary, Norton workers are worried that under BTR's control, the company will similarly be pressured to improve margins by cutting labour costs - a process which could, they say, lead to the closing of the Worcester plant.

The recent shutdown of another BTR acquisition in Chicago, when manufacturing was moved to Mexico, is seen as further evidence that Norton's days in Worcester might be numbered under the British conglomerate.

BTR, for its part, has stated that it has no plans to close any of Norton's manufacturing facilities "in Massachusetts or elsewhere," and promised that the group's corporate headquarters would remain in Worcester.

Norton was founded in Worcester in 1885 and has always been under local management. The company gives sizeable contributions to local charities, sponsors school and arts programmes and helps city government by lending its expertise to help with computer training or financial investments. The city's biggest employer, with a workforce of nearly 3,500, it ranks 264 in the Fortune list of the 500 largest US industrial corporations with sales of \$1.4bn.

"Norton is an excellent company, an industry leader with major market share in all of its businesses," according to Mr Eli Lustgarten, vice president of PaineWebber.

Analysts have seen Norton as a vulnerable takeover target for some time. "Norton is a



Credit: A protester burns the Union Jack during a Norton rally

good company with good performance plastics and chemical process products, and not deemed exciting.

Furthermore, Norton has no direct competitor with whom to compare its performance. While BTR believes that Norton's overall profit margins can be quickly improved, the company's margins for sandpaper, for example, where it com-

petes directly with Minnesota Mining & Manufacturing (MM&P), are better than the margins for the company as a whole, according to Mr Lustgarten. "BTR is correct in its assessment that the operating margins of Norton could be meaningfully improved," said Mr Ruf.

Analysts have expressed disappointment with the company's fourth-quarter results, when income from continuing operations dropped 31 per cent from \$13.4m to \$9.2m. Although the decline was partly attributed to unusual expenses and a softening in demand for higher margin abrasive products, the operating environment was not hostile enough to warrant the fall in earnings, they believe.

Norton stands to make a big profit from the \$500m sale of its Eastern Christensen oil-field services subsidiary, to Baker Hughes. Only six months before the proposed sale was announced, Norton bought back a 50 per cent stake in the company for only \$15m. The move has been viewed positively by BTR, which has made several disposals of its own in oil-field services recently.

"If we were to lose Norton, I hate to think of the impact it would have," said Mr Mulford. "One entire sector of the city is the Norton manufacturing plant."

Mr Levy met with BTR's chief executive, Mr John Calfee, on Monday. According to Mr Levy, the meeting was "cordial," but he has not been convinced that a BTR takeover would be in the best interests of the community.

USX attacks proposed spin-off

By Anatole Kalotay in New York

USX, the Pittsburgh-based energy and steel group, yesterday attacked the break-up plan presented to its shareholders by Mr Carl Icahn, the corporate raider and takeover specialist who owns 13.3 per cent of the company's equity.

Under Mr Icahn's plan, which will be put to the vote at the company's annual meeting on May 7, the steel and energy businesses would be divided, reversing the diversification pursued by USX management since the late 1970s.

Nonetheless, failure to secure Japanese financial participation in the 767X would be a blow for Boeing, which is already lagging behind the European Airbus consortium and the US McDonald Douglas group in the growing market for 300-seat medium-to-long range wide-body aircraft.

Boeing has been involved in intense talks with potential customers over its new aircraft but these have dragged on and Boeing has had to delay the launch of the new aircraft.

Mitsubishi confirmed yesterday there was a strong risk the Japanese may not participate as equity partners in the 767X programme, although talks were continuing.

Boeing has also indicated it would look for alternative risk-sharing partners if it failed to secure a deal with the Japanese. Aeritalia, the Italian

strength of the corporation's two major businesses enhances its borrowing power and flexibility and also its ability to resist business downturns and disruptions that could adversely affect a single business," the board said.

In addition, USX executives have argued that the \$800m of tax losses still carried in the steel business could continue to shelter profits from the

energy business for several years to come.

The board strongly urged shareholders to vote against Mr Icahn, although USX noted that his resolution was non-binding and therefore the board would not be legally obliged to follow the results of the vote.

The board's main objection to the Icahn plan was the original argument for diversification into the energy business. The energy and steel industries could continue to complement one another, offsetting cyclical variations and increasing the group's financial strength.

The combined financial strength of the corporation's two major businesses enhances its borrowing power and flexibility and also its ability to resist business downturns and disruptions that could adversely affect a single business," the board said.

In addition, USX executives have argued that the \$800m of tax losses still carried in the steel business could continue to shelter profits from the

Japanese may pull out of Boeing 767X programme

By Paul Berlin and Paul Abrahams

NEGOTIATIONS between Boeing and three leading Japanese groups to take a 25 per cent equity stake in the US aircraft manufacturer's programme to develop a new wide-body twin-engine airliner have reached a critical stage with growing signs that the Japanese may not participate as risk sharing equity partners in the \$45m project.

Boeing has been negotiating for the past five months with Mitsubishi Heavy Industries, Kawasaki Heavy Industries and Fuji Heavy Industries to invest in the 767X to spread the financial risks of launching the new 350-seat airliner and to enhance its chances of securing major orders from Japanese airlines.

Boeing confirmed yesterday there was a strong risk the Japanese may not participate as equity partners in the 767X programme, although talks were continuing.

Boeing has also indicated it would look for alternative risk-sharing partners if it failed to secure a deal with the Japanese. Aeritalia, the Italian

strength of the corporation's two major businesses enhances its borrowing power and flexibility and also its ability to resist business downturns and disruptions that could adversely affect a single business," the board said.

In addition, USX executives have argued that the \$800m of tax losses still carried in the steel business could continue to shelter profits from the

Bronfman brothers may restructure investments

By Robert Gibbons in Montreal

EDEPER Enterprises, the main investment holding company of Peter and Edward Bronfman, the Canadian entrepreneurs, is considering restructuring some of its holdings to improve shareholder values.

Edper controls Brascan, the financial services, resource and consumer goods group, a clutch of companies including some in manufacturing and real estate through Heed Holdings. Only 5 per cent of Edper's stock is publicly held, following a C\$110m (US\$93.3m) equity issue last year at C\$27.5 a share. However the stocks have been languishing at around C\$24 in the market this year.

Mr Trevor Eytton, Edper president, has estimated that Edper was worth at least C\$38 a share, based on present mar-

ket value of the securities owned. He has for some time complained of an excessive market discount on the shares of Brascan and the other holding companies.

The restructuring may affect minority holders of two mining companies, Westmin Resources and Brascan and the Great Lakes Group, which may be asked to exchange their shares for cash or shares in other Edper companies. The aim would be to simplify the group and ensure realistic market valuations of assets.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 28, up 72 per cent from a year earlier. The group has already been through one round of restructuring in the past year.

Edper has reported C\$26.4m or 64 cents a share in earnings for the first quarter ended February 2

INTERNATIONAL COMPANIES AND FINANCE

RFI falls 9% to FFr930m

By William Dawkins and Kevin Done in Paris

RENAULT Vehicles Industries (RFI), Europe's third largest truck maker, yesterday reported a 9 per cent decline in last year's net profits, to FFr930m (\$165m), well below the FFr1.5bn RFI had been predicting as recently as last autumn.

The company has been hit by heavier than expected losses in both its US and British operations. Mr Jean-Pierre Capron, who took over as chairman and chief executive last autumn, said that in spite of these problems, RFI was still the only truck maker to record an increase in both sales and margins in its European market and the benefits of further job reductions.

Turnover at RFI, a subsidiary of the state-owned Renault car group, which recently announced an alliance with Volvo, the Swedish car and truck maker, rose 1.3 per cent to FFr1.5bn last year. Net profits slipped from just over FFr1.5bn to FFr930m.

European truck demand would decline this year, leading to virtually unchanged group profits for 1990, Mr Capron forecast. Losses would diminish in the US and Britain, but continental European profits would fall. Demand in the UK truck market has plunged in recent months and new orders in France and Spain

DAF warns of downturn in spite of 17% net rise

DAF, the Anglo-Dutch truck and van maker, yesterday confirmed a 16.7 per cent rise in net profits last year - but warned that profits would fall in the first half of this year, largely as the result of a steep downturn in the UK truck market, writes John Griffiths.

DAF, which embraces the former UK state-owned Leyland trucks and Freight Rover vans operations, depends on the UK for 40 per cent of its turnover. The market for trucks over 3.5 tonnes has plummeted by around one-third since the start of this year.

Nixdorf chief sees cut in losses for 1990By Andrew Fisher
in Frankfurt

NIXDORF, the troubled West German computer company which is being acquired by competitor Siemens, expects its losses to fall sharply in 1990, having just been through a year which Mr Horst Neukirch, the chief executive, described as "by far the most difficult in its history."

Mr Neukirch said turnover fell by 2 per cent to DM5.25bn (\$5.6bn) in 1989, down on forecasts of about DM5.6bn, which would have been a 6 per cent rise. "The reason for this was the severe changes in the data processing market, as recorded on the RFI group and conversion of some debt into equity."

RFI and Volvo were meeting while discussing the possibility of sharing research activities, said Mr Capron. Their combined research capabilities would match those of Daimler-Benz, Europe's biggest truck maker.

RFI's European sales rose from FFr1.5bn to FFr1.8bn, being 6.7 per cent of RFI's group turnover, while the division's net profits jumped 51 per cent from FFr30m to FFr1.5m. Operating margins in Europe rose from the previous year's 5 per cent of turnover to 10 per cent. Meanwhile, RFI's share of the European market for trucks above 5 tonnes fell slightly to 12 per cent from 12.3 per cent a year previously.

Klockner-Werke to pay dividend

Egon Hoyer

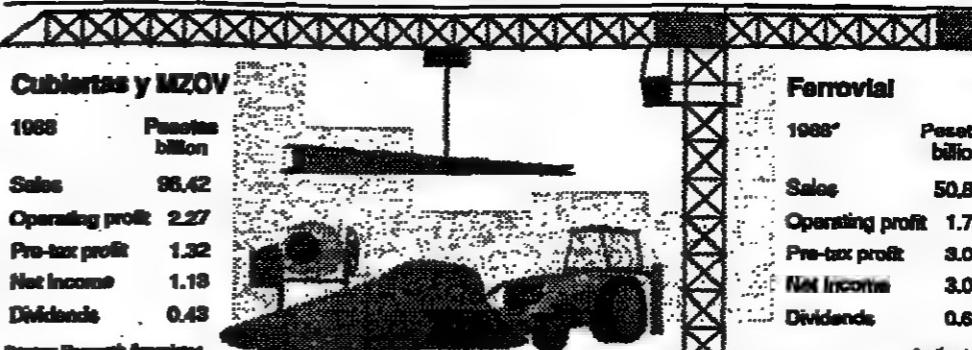
KLOCKNER-WERKE, the West German steel company, posted a group net profit of DM6.15bn (\$61.6m) in the year ended September 30, after breaking even a year earlier, AP-DJ reports.

Group sales rose 18 per cent to DM7.11bn from DM6.12bn a year earlier. The company repeated that it plans to pay a dividend for fiscal 1990 for the first time in more than a decade.

Indosuez's stockbroking

Building empires prepare to raise the roof

Peter Bruce on a bitter battle between Spain's two large construction companies

Construction companies compared

Source: Research Associates

For this fight. Indeed, the takeover has all the promise of a massive Spanish power play - for Cubiertas is not without friends.

The target has hired Bankers Trust and Goldman Sachs to mount a defence, which will probably involve making a counteroffer if the Spanish stock market commission allows the Ferrovial bid to run. About 39 per cent of Cubiertas is openly quoted on the stock markets in Spain.

Most of the rest, apart from Ferrovial's hostile stake, is held by Ruiz-Giménez, another large and secretive constructor with 12.3 per cent, Banco Pastor, Mr Carlos Solchaga and Mr Miguel Boyer. He also has a stake of close to 4 per cent in Banco Hispano Americano and Mr De Pino and Mr Claudio Boada, Hispano's chairman, are old friends.

Bankers Trust, the American sec-and-half improvement in business did not occur so turnover growth of the first six months could not be sustained.

Domestic sales for the full year were down 7 per cent, while foreign sales rose by 4 per cent. The order backlog fell by 15 per cent. Uncertainty about Nixdorf's future hit business badly in the fourth quarter, he added.

Nixdorf ran into problems about two years ago. It has strived to cut operating costs, but incurred high research and development expenses as it changed direction.

BANQUE INDOSUEZ, the merchant banking arm of France's Suez group, has wasted no time crying over the failure of its efforts to team up with Morgan Grenfell, the London merchant bank, writes George Graham in Paris.

Helped partly by a FFr2.55bn (\$43.1m) capital gain on the sale of its Morgan Grenfell shares to Deutsche Bank, Indosuez recorded a 25 per cent increase in net profits last year.

Group sales rose 18 per cent to DM7.11bn from DM6.12bn a year earlier. The company repeated that it plans to pay a dividend for fiscal 1990 for the first time in more than a decade.

The acquisition of Gartmore, the UK fund management company, for £155m will give Indosuez the presence it needs in this sector, Mr Jeancourt-Gallieni said, while the recent recruitment of Mr Richard Sanjour, the financial armchair formerly with Drexel Burnham Lambert, would enable it to build up its activities in futures and in structured financing in the US.

Mr Jeancourt-Gallieni said he was highly satisfied with the development of Indosuez's operations in London, its own banking activities, a small mergers and acquisitions team, the W.L. Carr broking operation and now Gartmore.

There is no agreement but we would like that," he said.

The power engineering industry believes GEC Alsthom has already formed a joint venture company with Northern Engineering Industries (NEI), the heavy engineering

\$40bn a year, about 10 per cent of the country's gross domestic product and the industry employs more than 7 per cent of the working population. General contractors have production backlog of nearly 20 months and average return on assets in the sector has risen two full percentage points to 7.4 per cent.

Ferrovial has come out of this boom in much better shape than Cubiertas y MZOV. A recent report by the independent Madrid analysts Research Associates, said low margins at Cubiertas "point to profitability margins which are approximately half its competitors." Cash flow at Cubiertas in 1988, according to the report, was 2.4 per cent of sales while Ferrovial managed cash flow of nearly 9 per cent.

Ferrovial, which has also branched out into public services, has a near obsession for keeping costs and its break-even point low. Ferrovial has developed a very deep and large know-how in dealing with the State and other public entities. Such know-how is instrumental in optimising contract cash flows and in minimising marketing costs," said Research Associates.

Whether these connections will help Mr De Pino now is anyone's guess. Cubiertas officials were insisting yesterday that cash flow last year had nearly doubled and that pre-tax profits had risen 17.5 per cent to FFr2.8bn but early odds are running against them.

ABB says it wants closer relationship with R-R

By Nick Garnett

ASEA Brown Boveri, Europe's largest electrical engineering group, is seeking to extend its relationships with Rolls-Royce of the UK in power engineering.

Mr Percy Barnavik, ABB's president and chief executive, said there were advantages for both companies in being more deeply involved together.

"There is no agreement but we would like that," he said.

The power engineering industry believes GEC Alsthom has already formed a joint venture company with Northern Engineering Industries (NEI), the heavy engineering

subsidiary of Rolls-Royce, in gas turbine power stations for the UK. It also has a 35 per cent share of International Combustion, NEI's British boilermaking business.

The Polish Government yesterday approved ABB's acquisition of Zameck, the Polish turbine manufacturer.

The power engineering industry believes GEC Alsthom has already formed a joint venture company with Northern Engineering Industries (NEI), the heavy engineering

a commitment to quality, reliability and innovation

LONG TERM CREDIT CORPORATE FINANCE INVESTMENT BANKING ASSET MANAGEMENT LIFE ASSURANCE COMMERCIAL BANKING

Internationally the IMI Group provides investment banking and asset management services through the following main foreign subsidiaries:

IMI Securities Corp (USA)

(member of the New York Stock Exchange)

IMI Capital Markets (UK) Ltd

(member of the Securities Association)

IMI Securities Ltd (UK)

(member of the International Stock Exchange)

IMI Bank A.G.

(member of the Frankfurt Stock Exchange)

IMI Capital Markets (Lux) SA

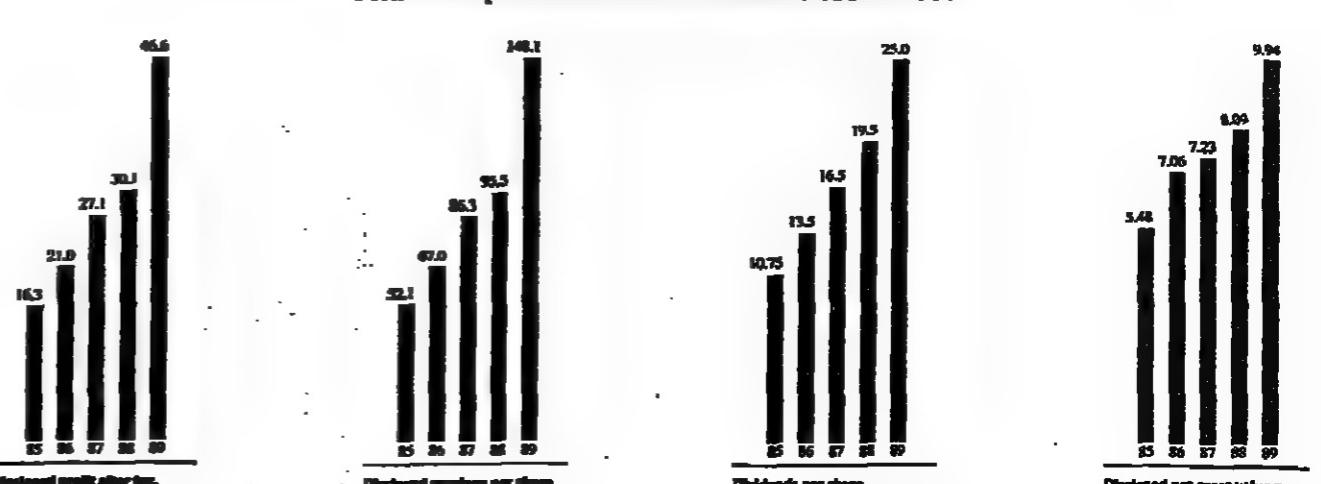
(member of the Luxembourg Stock Exchange)

Consolidated Highlights at March 31, 1990:		(Dollars in Millions, 1 U.S. \$ = 1,368,150 Lire)
OUTSTANDING LOANS		23,934
ASSETS UNDER MANAGEMENT		14,821
SHAREHOLDERS' EQUITY		3,312
ALLOWANCES		612
NET INCOME		362

IMI - Head Office in Rome - 25, Viale dell'Arco

Disclosed profits after tax up 55% to £46.6m.**Disclosed earnings per share up 55% to 148.1p.****Disclosed net asset value per share increased by 22%.****Dividend increased by 28% to 25p.**

Schroders plc Financial Performance 1985 - 1990



Copies of the Annual Report for 1989 will be available from The Secretary, Schroders plc, 120 Cheapside, London EC2V 6DS



LONDON • NEW YORK • TOKYO • ZURICH • SINGAPORE • HONG KONG • SYDNEY
AND 14 OTHER COUNTRIES

DFL 50.000.000,-
Floating Rate Serial Notes II/III
due 1990/91

FRIESCH-GRONINGS
HYPOTHEEK BANK N.V.
(Incorporated with limited liability in
the Netherlands)



In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from March 19th 1990 to September 17th 1990 the Notes will carry an interest rate of 9½ percent per annum.

The interest payable on the relevant date, September 17th 1990 against coupon no. 9 will be Dfl. 464.48.

We also inform you that serial II of said notes is payable at 100% on March 19th 1990.

Agent Bank

CREDIT LYONNAIS BANK
NEDERLAND

INT'L COMPANIES AND FINANCE

Electrafina benefits from consolidation

By Our Financial Staff

ELECTRATINA, the Belgian energy holding company controlled by Groupe Bruxelles Lambert (GBL), reported a consolidated net profit of BFr5.85bn (\$167m), a 40 per cent increase on the average combined profit of the old Electrafina and Cometrat in 1988, prior to their merger early last year.

Electrafina said its 1989 results were largely influenced by the consolidation, on an equity basis, of its 20 per cent of oil company Petrofina and 21 per cent of energy group Tractebel.

Electrafina said it would propose an after-tax dividend of BFr12 for ordinary shareholders of record before July 1, 1990. For shareholders before July 1, the company will propose a BFr6.61 payout.

Electrafina said that, compared to last year's payout for Cometrat and Electrafina, the proposed 1989 dividend represents a 38 per cent increase in return on capital.

Under a carve-up of the energy sector agreed last year with Société Générale de Belgique, Belgium's leading holding company, GBL is to become leading shareholder in Petrofina with 25 per cent, and remain second largest shareholder in Tractebel, after La Générale, with 26 per cent.

Dr Ghiringhelli said the bank had not yet decided

Svizzera Italiana lifts net income by 36.4%

By John Wicks In Zurich

BANCA della Svizzera Italiana (BSI), the Swiss bank, boosted parent company net earnings by 23.7 per cent last year to SFr57.6m (\$37.8m) from SFr46.6m in 1988, following a 15.2 per cent growth in published assets from SFr7.25bn to SFr8.12bn.

Consolidated figures, which BSI has released for the first time, show that net earnings rose by 34 per cent to SFr7.5m and the balance sheet total by 19.5 per cent to some SFr11.1bn.

BSI will propose at its April 25 annual general meeting to increase dividends for 1989 from SFr70 to SFr80 per bearer share and series A participation certificates of SFr500 nominally value and from SFr14 to SFr16 per registered share and series B certificates of SFr100 nominal value.

In Zurich yesterday, Dr Giorgio Ghiringhelli, chief executive, said he was confident the bank would record "good results" again in 1990, with what could be a further 10 per cent rise in profits.

At the shareholders' meeting, the board is also to propose the conversion of 1,257 remaining series A participation certificates into the same number of registered shares and 5,428 series B certificates.

Dr Ghiringhelli said the bank had not yet decided

whether to follow the example of other Swiss companies and completely abolish the category of (non-voting) participation certificates.

However, he added, the fact that no new certificates had been created as part of last year's capital increase could be taken to "indicate the bank's position" in this question.

Net commission income went up by 23 per cent in 1989 from SFr120.8m to SFr155.8m and net interest income by 18.5 per cent from SFr56.8m to SFr65.1m. Elsewhere, earnings from currency and precious metals trading went up by 21.3 per cent from SFr57.2m to SFr65.2m. The 1989 figures include those of the Geneva-based Banque Romande, since integrated into BSI.

Among foreign operations, Dr Ghiringhelli disclosed that the London branch had passed the break-even point last year after losses in 1988, and shown "very satisfactory results." The branch had been set up at the end of 1987 to replace a former representative office.

A breakdown of the parent bank's balance sheet shows a sharp rise of 30.1 per cent for clients' funds from SFr6.5bn to SFr8.5bn, while the due-to-banks total was reduced by 24.8 per cent from SFr2.62bn to SFr1.52bn. Loans and advances to clients rose by 22.4 per cent.

INTERNATIONAL APPOINTMENTS

Lazard appoints Japanese adviser

By Chris Sherwell in Sydney

MR ROD Price, the former chief executive officer of Industrial Equity Ltd (IEL), is to fill the same position at Pioneer International, the Australian building materials and services group.

The announcement, made by Sir Tristan Antico, Pioneer's founder and chairman, ended three months of uncertainty for the group since Mr De Quirk retired early because of ill-health.

Sir Tristan himself stepped down as managing director and chief executive two years ago, despite his non-executive role retaining a powerful influence over the group's direction.

Mr Price will start his new job in mid-April as Pioneer moves to complete the A\$450m-A\$500m disposal of its various mineral interests, including its failed investment in Giant Resources.

The proceeds are being used to reduce borrowings, but Sir Tristan indicated that the group had acquisitions in mind for its principal businesses, which are in building materials at home and abroad and, through the Ampol group, in oil exploration, refining and marketing.

Previously, Mr Stevens was head of the treasury group at the London branch of The National Bank of Kuwait.

Pennzoil chief executive

PENNZOIL, the relatively small Houston-based oil company which gained the world's attention with its long-running lawsuit against Texaco that Pennzoil finally won with a \$1bn damages settlement two years ago, named executive vice president and chief operating officer Mr James L. Pate president and chief executive.

He succeeds Mr Randolph B. McDonald, who is retiring. Just a month ago, Mr Pate, 54, was elected to the chief operating officer role. Mr Hugh Liedtke, 58, is chairman.

Mr Pate, since joining Pennzoil in 1976, has held posts such as chief economist, treasurer and senior vice president, finance. In 1974, he was appointed by President Ford as US assistant secretary of commerce, and later as a special adviser to the White House.

He succeeds Mr Philip G. Berach, who will be 60 next month and had been chief executive since 1988.

Mr Berach, who retains his other role of chairman, will now concentrate on long-range planning and on developing growth strategies for the foot-wear and women's apparel retailing businesses.

TLC Bechtel International, the food and beverage conglomerate controlled by Wall Street investor Mr Reginald Lewis, named Mr Mark Thorne vice president - finance and chief financial officer.

He replaces Mr Kevin Smith, who is pursuing other business interests. Previously, Mr Thorne worked at the accounting firm of Deloitte & Touche, where he was a senior audit manager on the TLC account.

SHEARSON Lehman Hutton, the US securities house controlled by American Express, has appointed senior managing director Mr Philip Caldwell to its board of directors.

Mr Caldwell, who joined Shearson in 1986, previously served as chairman and chief executive of Ford Motor from 1988 until retiring from there in 1988. He had succeeded Henry Ford II as chairman.

In a separate announcement, Shearson named Mr Ronald J. Yoo as a vice chairman. Mr Yoo also becomes a director of Shearson's broker-dealer unit.

ANZ names chief economist

AUSTRALIA and New Zealand Banking, one of the top three commercial banks in Australia, appointed Mr Ian Little as group chief economist.

He replaces Mr Andrew Mohr, who will be taking up a senior appointment in Sydney with ANZ's retail banking operations.

Mr Little, before joining ANZ in 1986 as senior economist, worked in Sydney in the research department of the Reserve Bank.

AT WANG Laboratories, the troubled US minicomputer maker, Mr Ken Ollis, vice president for applications engineering, has been appointed vice president and general manager for Europe, Africa and the Middle East.

He will be responsible for all sales and marketing activities in these geographic areas.

Mr Ollis replaces Mr Arend Vliegert, who asked to be relieved of his responsibilities

for personal reasons. Mr Ollis' appointment is for at least the remainder of the fiscal year, and no decision regarding a permanent replacement for Mr Vliegert has been made.

MAYTAG, the US household appliances maker which owns the Hoover company, appointed Mr Leonard Hadley, an executive vice president, to a newly created post of chief operating officer.

Mr Hadley is currently president of the company's appliance group.

GAF, a US specialty chemicals concern, said Mr Irwin Engelmann will join the company on April 2 as executive vice president and chief financial officer, and as a director.

Mr Engelmann is resigning with effect from April 1 as president and chief operating officer of Citytrust Bancorp, although he will remain with the company as a director.

YOUR PASSPORT TO SUCCESS



From home to office, or from Rochdale to Rio, your work can now travel with you.

With the 1400 HD and 1400 FD portable computers from Tandy, where you happen to be in the world is no longer important.

The 1400's will accompany you wherever you want to go while taking up very little space. However, they still contain many of the features you would associate with a desktop office PC, including a full size keyboard, 80-character by 25-line LCD display and built-in 768K RAM. The 1400 HD also includes a 20 megabyte hard disk as standard.

So whether you are writing a magazine article on a 125 or a company report on a 747, the Tandy 1400 provides the perfect travelling companion.

For further information **FILL IN THE COUPON BELOW OR DIAL 100 AND ASK FOR FREEPHONE TANDY COMPUTERS.**

Tandy 1400 HD. £1699.00 Excluding VAT

Tandy 1400 FD. (Pictured) £799.00 Excluding VAT

VAT at 15% to be added to the above prices

InterTAN U.K. Ltd., Tandy Centre, Leamore Lane, Walsall, WS2 7PS. For Further Information Dial 100 And Ask For Freephone Tandy Computers.



At Tandy, we don't just sell technology, we also show you how to use it. Our Business Point Stores and Dealers provide friendly and professional advice on all aspects of computer use.



For further information on the Tandy 1400 FD/HD, send to Tandy Computer, InterTAN U.K. Ltd., Leamore Lane, Walsall, WS2 7PS

Name	Company	Position
Address		
Post Code	Tel.	Please enclose a domestic stamp

TANDY
COMPUTERS
Problem Solved

INCOME BONDS

NOTICE OF NEW RATE

Beginning on 4 May 1990 the rate of interest payable on Income Bonds will go up from 12.5% pa to 13.5% pa.

DEPOSIT BONDS

The same change will apply to Deposit Bonds (no longer on sale).

NATIONAL SAVINGS

Issued by the Department for National Savings on behalf of the Treasury.

INTERNATIONAL COMPANIES AND FINANCE

Bell to buy Bond Brewing Holdings

By Chris Sherwell in Sydney

BOND CORPORATION, the troubled flagship of entrepreneur Mr Alan Bond, yesterday struck a deal agreement over its Australian brewing and broadcasting assets with Bell Resources, its independently controlled subsidiary - averting a wind-up action which the offshoot had threatened.

An announcement following protracted negotiations between the two companies said Bell Resources would buy Bond Brewing Holdings, which makes Swan, Tooheys and Castlemaine XXXX lagers, for a revised A\$1.88bn (US\$1.4bn), subject to satisfactory finance and shareholders' approval.

The brewing sale is the third to be proposed by the two companies since last May, when Bond said it would sell to Bell Resources its worldwide brewing assets for A\$1.6bn. That was revised to A\$1.88bn for the Australian assets in December.

The sale is critical because it would give Bond Corporation a much-needed surplus on its brewing assets, and would repay a A\$1.2bn "deposit"

The agreement between Bell Resources and Hongsheng Bank also provides that Bell

taken from Bell Resources through a controversial channelling of funds to Bond Corporation.

The second part of yesterday's deal gives Bell Resources a 40 per cent stake in Bond Media, together with better security over Bond Brewing's shares, in return for dropping its wind-up petitions.

Under an agreement with Bond Corporation and Hongsheng and Shanghai Banking Corporation, a significant Bond creditor, Bell Resources will purchase 213m Bond Media shares for 40 cents a share. Payment will be through a reduction of the amounts already due to Bell Resources from Bond companies.

Significantly, the offer is well above the 10-cent-a-share bid by Mr Kerry Packer's Television Corporation of Australia, and potentially undermines its chances of success. It is also well above the recent market levels of 12 cents.

The agreement between Bell Resources and Hongsheng Bank also provides that Bell

Resources will pay A\$21m to gain first mortgage security over the Bond Media shares instead of second mortgage and first mortgage security over Bond Brewing shares instead of third mortgage.

Bell Resources and Bond Corporation said they would "immediately commence discussions aimed at regularising certain financial arrangements" between them, an apparent reference to outstanding payments due to Bell Resources which triggered its petitions in early February to wind up Bond Corporation.

Yesterday's developments were precipitated by deadlines for Bond Corporation to complete its brewing assets sale with Bell Resources and decline to the courts that it remained solvent. A further deadline looms next week, when Bond is due to repay Mr Packer A\$200m due on its original 1987 issue of the Channel Nine television network.

A bank syndicate led by National Australia Bank has meanwhile decided to appeal to

the High Court in Canberra against the decision by the full bench of the Victorian Supreme Court to remove receivers appointed to Bond Brewing.

The syndicate, which is owed A\$830m, sought and won

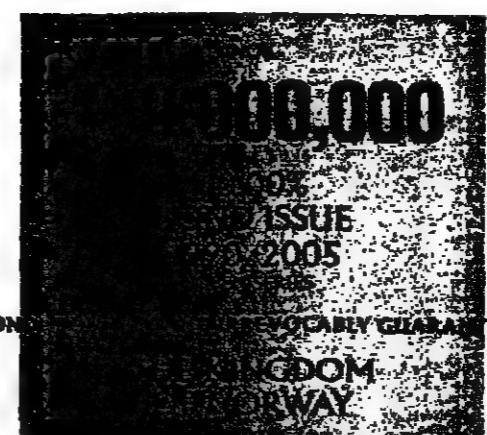
the appointment by a judge of the Victorian court in December, and the decision was confirmed in February. But earlier this month the full bench upheld Bond Corporation's objections and rescinded the decision. Bond Corporation is pursuing a separate claim for damages against the banks.

Bond International Gold, control of which Mr Bond sold last year to Lac Minerals of Canada, incurred a net loss of US\$26.4m for the six months to December, on revenues of \$125m and what it described as a "lower than planned" 26,722 oz share of gold produced, Our Financial Staff writes.

The company, which has changed its year-end, lost \$9.5m in the previous full year to June on sales of \$265m.

Norges Kommunalbank

INCORPORATED IN THE KINGDOM OF NORWAY



ISSUE PRICE: 100%
INTEREST: 10.00% F.A.
PAYABLE ANNUALLY IN ARREARS
ON MARCH 16
CALL: MARCH 16, 1992
AT CALL PRICE 100.00%
AND THEN EVERY YEAR THEREAFTER AT DIFFERENT CALL PRICES
REDEMPTION: MARCH 16, 2005
LISTING: OSLO STOCK EXCHANGE

LEAD MANAGED BY
PRE

CO-LEAD MANAGED BY

LANDSBANKEN A/S MIDT-NORGE FONDS A/S A/S NORDLANDSBANKEN SVENSKA HANDELSBANKEN A/S

Norges Kommunalbank

NOK 1.000.000.000

10 per cent notes 1989/1993

Open series

(Previously sold NOK 650.000.000)

unconditionally and irrevocably guaranteed by

The Kingdom of Norway

Issue Price 100 per cent.

A/B/C
Union Bank of Norway **K CHRISTIANIA FONDS AS**

Bayerische Hypotheken- und Wechselbank
Bayerische Landesbank Girozentrale
Daiwa Europe Ltd.
Midt-Norge Fonds A/S
Sparebanken Nordland
SR-Fonds A/S

Bank of Tokyo Capital Markets Limited
Mitsubishi Finance International plc
Nikko Securities Co. (Europe) Ltd.
Swedbanken Group
Yamazaki International (Europe) Ltd.

2-day Conference Advanced Risk Management

Copenhagen, May 9-10, 1990

- ★ Asset/Liability Management Techniques
by Randall Hiller, Harvard Business School
- ★ Modelling of Interest Rate Risk
by Georges Courtal, Citicorp
- ★ Multicurrency Portfolio Management
by Andrew Kalotay, Salomon Brothers
- ★ Managing Currency Risk
by Lee Thomas III, Investcorp

For detailed programme and further information, please contact Ms. Marianne Laursen or Mr. Svenn Plesner at SimCorp's office in Copenhagen.

SimCorp
Simulation Planning Corporation A/S

Kompassgade 20 - DK-1208 Copenhagen K - Denmark - Phone +45 33 12 83 00 - Telefax +45 33 12 13 92

Record profits for Jardine group

By Angus Foster in Hong Kong

JARDINE MATTHEWS HOLDINGS, the Bermuda-based trading company controlled by the Keswick family, yesterday reported record profits for 1989 boosted by strong growth from its Hong Kong and regional operations.

The company said profits after tax and minorities jumped 42 per cent to HK\$1.58bn (US\$202.6m).

Extraordinary items, mainly from the sale of businesses as part of group restructuring, added a further HK\$534m.

Sales, however, grew only 1.8 per cent to HK\$15.06bn. The discrepancy seemed partly attributable to Jardine Fleming, the company's half-owned securities house, which lifted profits 45 per cent to \$225m but is thought to have recorded

much slower growth in turn-over.

Jardine Matthews is recommending a final dividend of 74 cents to give total dividends for the year of 85 cents, a 46 per cent increase over last year.

In spite of Jardine Matthews' links with Hong Kong, the group made 46 per cent of total profits outside the colony and China. In 1988, a marked increase from the 31 per cent contribution last time.

The results also mark the fourth successive year Jardine Matthews has achieved impressive profit growth. The company seems to have recovered fully from the mid-1980s when high borrowings and a property crash forced a fire sale of assets and a restructuring.

Jardine Fleming in Taipei venture

By John Elliott in Taipei

JARDINE FLEMING, the financial services joint venture between Jardine Matheson of Hong Kong and Robert Fleming of London, plans to set up a new stockbroking firm in Taipei once it has pulled out of an existing partnership with local businessmen.

Three other foreign companies in the partnership, which each have 5 per cent stakes alongside Jardine Fleming's 10 per cent, are also pulling out. They are Rockefeller and Co of the US, the South Africa-

executive

around NZ\$25m (US\$1.6m).

Mr Maier, a Yale law graduate, has worked for Citibank for the past 15 years and has headed its New Zealand operations since 1986. He replaces the two former treasury managers, Mr Don Francis and Mr Tom Davies of accountants Deloitte, Haskins and Sells, and the acting chief executive, Mr Keith Sutton. All three are expected to work with Mr Maier. Mr Maier is to continue to operate under the Reserve Bank Act which instructs him to maintain public confidence and avoid damage to the financial system.

If it is assumed that Mr Maier

will continue the role of his predecessors in overseeing an orderly winding down that would achieve a 7.5 per cent return for investors. The process is expected to involve some sort of debt compromise under which creditors would waive some of their investment in return for greater control of the company.

Some 1,000 smaller New Zealand investors would be paid out first, allowing a scheme of arrangement to be put in place which would stabilise DFC's finances and allow it to trade during the slowdown. According to Mr Francis, the wind-down could take four years.

Turnover was \$677.8m compared with \$585.8m. A 3 cents a share dividend is being paid, up from 1 cent.

The rental market for commercial and residential properties was expected to firm, it said. Capital values of properties were likely to stabilise.

The upturn in the hotel industry is expected to continue for some time in view of the good growth rate in tourist arrivals coupled with the shortage of hotel rooms.

DFC may continue as merchant bank

By Terry Hall in Wellington

THE APPOINTMENT this week of a new statutory manager to run DFC New Zealand, the failed former government investment bank, is seen as a long-term initiative which could see it continue to operate as a merchant bank on a reduced scale.

Plans to restructure DFC are expected to be put before creditors soon. It is understood that the appointment of Mr Sandy Maier, the statutory manager who also assumes the position of chief executive, was approved by the DFC advisory committee, most of whom are Japanese, and other international creditors who are owed

around NZ\$25m (US\$1.6m).

Mr Maier, a Yale law graduate, has worked for Citibank for the past 15 years and has headed its New Zealand operations since 1986. He replaces the two former treasury managers, Mr Don Francis and Mr Tom Davies of accountants Deloitte, Haskins and Sells, and the acting chief executive, Mr Keith Sutton. All three are expected to work with Mr Maier. Mr Maier is to continue to operate under the Reserve Bank Act which instructs him to maintain public confidence and avoid damage to the financial system.

If it is assumed that Mr Maier

will continue the role of his predecessors in overseeing an orderly winding down that would achieve a 7.5 per cent return for investors. The process is expected to involve some sort of debt compromise under which creditors would waive some of their investment in return for greater control of the company.

Some 1,000 smaller New Zealand investors would be paid out first, allowing a scheme of arrangement to be put in place which would stabilise DFC's finances and allow it to trade during the slowdown. According to Mr Francis, the wind-down could take four years.

Turnover was \$677.8m compared with \$585.8m. A 3 cents a share dividend is being paid, up from 1 cent.

The rental market for commercial and residential properties was expected to firm, it said. Capital values of properties were likely to stabilise.

The upturn in the hotel industry is expected to continue for some time in view of the good growth rate in tourist arrivals coupled with the shortage of hotel rooms.

Crédit National advances due to increased activity

By George Graham in Paris

CRÉDIT NATIONAL, the French long-term credit bank, has reported a 60 per cent increase in net profits last year to FF16.5bn (\$12.6m).

The bank, which lost the last of its privileges as distributor of state-subsidised industrial loans at the end of 1987, said it had experienced a considerable increase in activity last year, with new credit agreements increasing by 25 per cent to FF33.3bn and drawings-down increasing by 35 per cent to FF16.3bn.

Mr Paul Mentré, Crédit National chairman, said lending to the service sector had increased to account for nearly 40 per cent of his bank's activity. The financial sector had diminished in importance for Crédit National, with

exception of the mechanical, motor, aviation and transport segment, with aviation finance particularly strong.

Crédit National's net banking income increased by 11 per cent to FF1.95bn, while operating profits rose by 17 per cent to FF1.65bn.

The bank's principal subsidiaries - Financière St. Domingue, which provides equity and development capital to companies, and Domibail, in the leasing sector, improved their profits by 40 per cent and 50 per cent respectively.

Dupont-Denain, the stockbroker in which Crédit National raised its stake to 51 per cent, earnings fell due to difficult conditions in the bond market, in which it specialised, but remained profitable.

NOTICE OF PREPAYMENT

BANCA POPOLARE DI MILANO
NEW YORK BRANCH

US\$30,000,000

Negotiable Floating Rate Certificates of Deposit

Due April 1991

Notice is hereby given that in accordance with the conditions of the above Certificates of Deposit (the "Certificates"), Banca Popolare di Milano, New York Branch ("the Bank") will prepay all the outstanding Certificates on 23 April 1990 (the "Prepayment Date"), at their principal amount.

Payment of the principal amount, together with accrued interest will be made on the Prepayment Date against presentation and surrender of the Certificates at the London Office of the Paying Agent, Morgan Guaranty Trust Company of New York, 1 Angel Court, London EC2R 7AE.

Interest will cease to accrue on the Certificates on the Prepayment Date.

Agent: Morgan Guaranty Trust Company

JPMorgan

Dated 23 March 1990

Citicorp Finance PLC

£150,000,000

Guaranteed Floating Rate Notes Due December 1997

Unconditionally Guaranteed by

CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 15.6% and that the interest payable on the relevant Interest Payment Dates, June 21, 1990 against Coupon No. 18 in respect of £10,000 nominal of the Notes will be £393.21.

March 22, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

CORRECTION NOTICE

NBD BANCORP, INC.

US\$100,000,000

Floating Rate Subordinated Notes due 2005

Notice is hereby given that for the interest period 20th March 1990 to 20th June 1990 the interest rate has been fixed at 14.5%. Interest payable on 20th June, 1990 will amount to US\$222.61 per US\$10,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York, London

NEW HOMES ADVERTISING

appears every Saturday in the Weekend FT.

For further information please call Genevieve Marengi on 01-873 4827

THE FORMOSA FUND

DISTRIBUTION OF INVESTMENT PROFIT FOR 1989

Kwang Hua Securities Investment and Trust Co., Ltd., the manager of the Formosa Fund, announces that pursuant to article 24 of the securities investment trust contract, it has determined that no investment profits shall be distributed with respect to the year ending December 31, 1989.

As no profits shall be distributed, the right of the beneficiaries to request redemption and to register transfers of ownership of units of the fund shall not be suspended.

The original of this announcement is filed for reference at the office of the fund manager, Kwang Hua Securities Investment and Trust Co., Ltd., and may be consulted to verify the accuracy of this copy.

The results for the year ended December 31, 1989 as certified by the accountants for the Formosa Fund, Chiang, Le, Lin, Touche Ross, are set out herein.

STATEMENT OF INCOME AND EXPENSES AND ACCUMULATED DISTRIBUTABLE INVESTMENT INCOME

INCOME	
CASH DIVIDENDS	\$18,675,927
INTEREST	26,507,400
STOCK DIVIDENDS - REALIZED	25,834,170
TOTAL INCOME	71,117,497
EXPENSES	
FUND MANAGER'S FEE	52,159,806
FUND CUSTODIAN'S FEE	6,952,535
AMORTIZATION	2,722,170
TAX	10,661,125
OTHERS	2,513,934
TOTAL EXPENSES	75,009,570
NET INVESTMENT LOSS FOR THE YEAR	(3,892,073)
INCOME EQUALIZATION ON UNITS REDEEMED	1,435,266
ADD: BEGINNING BALANCE AS PREVIOUSLY REPORTED	(5,538,772)
LESS: INCOME DISTRIBUTED IN 1989	-
TOTAL INCOME AVAILABLE FOR DISTRIBUTION	(7,995,579)

BALANCE SHEET

ASSETS	
INVESTMENT - AT MARKET VALUE	\$2,743,064,127
SHORT-TERM NOTES	352,244,770
DEPOSITS IN BANKS	92,655,167
INTEREST AND DIVIDENDS RECEIVABLE	2,326,501
OTHER CURRENT ASSETS	34,778
CAPITALIZED EXPENSES LESS AMORTIZATION	2,729,374
TOTAL ASSETS	3,193,074,717
LIABILITIES	
ACCOUNTS PAYABLE FOR STOCK SUBSCRIPTION	9,192,000
ACCRUED MANAGER'S FEE	3,754,515
ACCRUED CUSTODIAN'S FEE	500,695
TAXES PAYABLE	10,548,850
OTHER CURRENT LIABILITIES	1,837,817
TOTAL LIABILITIES	25,533,877
NET ASSETS	
REPRESENTED BY:	\$3,167,240,840
CAPITAL ACCOUNTS	\$3,175,236,419
TOTAL INCOME AVAILABLE FOR DISTRIBUTION	\$3,167,240,840
UNITS ISSUED	978,000
NET ASSET VALUE PER UNIT	\$3,245.1

Correction Notice



Thomson-Brandt International B.V.
U.S.\$200,000,000 7% Convertible Notes due 1991
Convertible into
U.S.\$200,000,000 Floating Rate Notes due 1991.
All unconditionally guaranteed by

Thomson S.A.

For the three months 20th March, 1990 to 20th June, 1990 the Notes will carry an interest rate of 8.6% per annum with an interest amount of U.S.\$220.42 per U.S.\$10,000 Note payable on 20th June, 1990. Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London Agent Bank

SAATCHI & SAATCHI FINANCE N.V.

Registered Office:
Prof. Korn Kampweg 5, Willenslaan
Curaçao, Netherlands Antilles

NOTICE OF THE ANNUAL GENERAL MEETING OF SHAREHOLDERS

Notice is hereby given that the Annual General Meeting of Shareholders of SAATCHI & SAATCHI FINANCE N.V. (the "Company") will take place at the office of the Company at Schottergatweg-Oost 130, Salina, Curaçao, Netherlands Antilles on March 30, 1990 at 9.30 a.m.

The agenda for the meeting is as follows:

- Report by the Management
- Adoption of the financial statements for the financial year which ended September 30, 1989
- Declaration of Profit
- Discharge (discharge) of the Management
- Appointment of auditors for 1989/1990
- Any and all matters which may properly come before the Meeting

The annual report and accounts of Saatchi & Saatchi Finance N.V. will be available for public inspection from March 30, 1990 at the office of the Company at Schottergatweg-Oost 130, Salina, Curaçao, Netherlands Antilles.

Marine Midland Bank N.A.

U.S.\$125,000,000

Floating Rate Subordinated Capital Notes due 1996
For the three months 21st March, 1990 to 21st June, 1990 the Notes will carry an interest rate of 8.6% per annum with a coupon amount of U.S.\$220.42 per U.S.\$10,000 Note and U.S.\$1,102.06 per U.S.\$50,000 Note. The relevant interest payment date will be 21st June, 1990.

Listed on the London Stock Exchange

Bankers Trust Company, London

Agent Bank

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRS) IN OKUMURA CORPORATION

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRS) IN NIPPON FIRE & MARINE INSURANCE CO., LTD.

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRS) IN SHARP CORPORATION

NOTICE IS HEREBY GIVEN that a cash dividend will be paid to shareholders of record date March 31, 1990. Furthermore, it has been declared that the shares will be traded ex-dividend on the Japanese Stock Exchanges with effect from March 27, 1990. Subject to approval of the dividends, a further notice will be published, after receipt of the dividends by the Depositary, stating the amount and actual date of payment of such dividend together with the procedure to be followed for obtaining payment.

Coupons No 28 will be used for collection of this dividend.

CITIBANK N.A., London, March 22, 1990 Depository.

BOOKS

The WEEKEND FT publishes a Books Page every week.

To advertise here and reach the right market please contact CATRIONA JAMIESON on 01-873 3576 or 01-407 5758

PRIME EQUITY GROWTH FUND
SICAV
2, boulevard Royal
L-2933 LUXEMBOURG
R.C. Luxembourg B-26457

TO THE SHAREHOLDERS
The shareholders of PRIME EQUITY GROWTH FUND are advised that an interim distribution of YEN 33.29 per share will be paid on March 22, 1990 to shareholders on record on March 15, 1990.

Shares have been traded ex-dividend since March 16, 1990.

The Board of Directors

SANWA AUSTRALIA LEASING LIMITED
SANWA AUSTRALIA FINANCE LIMITED
A\$100,000,000
Guaranteed Floating Rate Note

In accordance with the conditions of the notes, notice is hereby given that for the three-month period 20th March 1990 to 20th June 1990 (92 days) the notes will carry an interest rate of 15.3525%. Relevant interest payments will be as follows:

Notes of A\$100,000
A\$69,67 per coupon.

THE SANWA BANK LIMITED
Agent Bank

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRS) IN NIPPON SHIMPO & CO., LTD.

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRS) IN SHARP CORPORATION

NOTICE IS HEREBY GIVEN that a cash dividend will be paid to shareholders of record date March 31, 1990. Furthermore, it has been declared that the shares will be traded ex-dividend on the Japanese Stock Exchanges with effect from March 27, 1990. Subject to approval of the dividends, a further notice will be published, after receipt of the dividends by the Depositary, stating the amount and actual date of payment of such dividend together with the procedure to be followed for obtaining payment.

Coupons No 28 will be used for collection of this dividend.

CITIBANK N.A., London, March 22, 1990 Depository.

INTERNATIONAL CAPITAL MARKETS

Deutsche Bank warrants issue warmly received

By Norma Cohen

DEUTSCHE BANK yesterday launched a DM500m offering of 10-year subordinated debt bearing warrants to buy shares in Daimler-Benz, and quickly increased it to DM600 due to fierce demand.

The deal allowed West Ger-

many's largest bank to use its 28 per cent stake in the motor and industrial group to raise Tier II regulatory capital at an interest rate below that of the market.

The issue carries a coupon of 8 per cent and is priced at 107. Each DM500 carries seven warrants, each to buy one share of Daimler-Benz at DM1,000. Daimler-Benz's share price closed at DM601 yesterday.

Although technically a domestic issue, the bonds are being distributed via a sub-underwriting and selling syndicate of about 100 international banks.

Deutsche Bank has used the technique before, in 1988, to raise debt in the Swiss market bearing warrants to buy shares in Continental, the tyre maker. Then the bank thought the share price of Continental was depressed because the markets

knew of Deutsche Bank's large equity holding in the company and feared a sale.

This time, the bank has acquired an option on Daimler-Benz shares and does not intend to reduce its holding, if all the warrants were exercised, shares allotted would total 1% per cent of the company's share capital.

Meanwhile, the offering was received enthusiastically, with the lead manager quoting the bonds with warrants at 122 to 123, way above launch price.

Ex-warrant bonds were trading at 92% to yield about 9.3 per cent.

Eurosterling bond prices sank yesterday in line with losses late on Tuesday in the UK gilt market. Prices were further weighed down by comments yesterday from UK Chancellor of the Exchequer John Major that he would raise interest rates further if necessary.

However, Hambros Bank yesterday launched a £150m five-year floating-rate note for Woolwich Equitable Building Society which is putable after two years.

The issue carries a margin of over the three-month London interbank offered rate (Libor) for the first two years, rising to 10 basis points thereafter.

In Switzerland, Hydro-Quebec issued a SF100m 10-year

Separatist talk costs Quebec traders dear

Renewed separatist sentiment in Quebec is starting to ripple through the financial markets, as the June deadline for Canada's Meech Lake constitutional accord looms and the dispute grows between the various signatories.

Mr Robert Bourassa, the Quebec premier, pushed the rumour mill into overtime in January when he alluded to the possibility of a new political superstructure for Canada. His comments, coming at a time of extreme political sensitivity, have pushed the province's borrowing costs sharply higher since the beginning of the year.

The drama centres on the approaching deadline — June 23 — for ratification of the Meech Lake constitutional accord by Canada's 10 provinces. The principal aim of the accord is to bring Quebec into the constitutional fold. But the Quebec provincial Government has set five minimum conditions for joining, including

Ted Jackson in Toronto explains why the province's borrowing spreads have widened dramatically since the start of the year

recognition of Quebec as a distinct society.

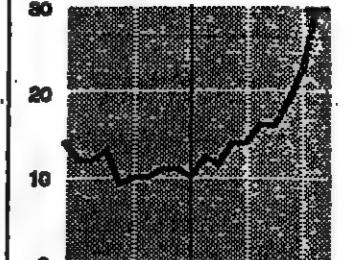
A number of other provinces, notably Manitoba and Newfoundland, have problems with different aspects of the accord, and their opposition has informed the Quebec provincial Government. In an internal memorandum, suggestive of the way Quebec separatist rhetoric is heating, the Bank of Montreal said the souring of the Meech Lake negotiations made the separation of Quebec from Canada all but inevitable.

The brunt of investor concern, both international and domestic, has fallen on the Quebec bond market, where longer dated yields have widened dramatically. Ten-year Hydro-Quebec Eurobonds now yield about 30 basis points more than Ontario Hydro 10-year Eurobonds, making the widest spread in many years. Six weeks ago the spread was 10 basis points.

It has become difficult, if not impossible, for institutional

Quebec's borrowing costs

10 year yields Cusibro Hydro vs Ontario Hydro (basis points)



bond teams to sell Quebec government bonds outside the province in Canada.

"It was last year that the unloading first started," says a prominent manager of a Toronto bond desk. A Montreal-based Quebec government bond trader says he has lately seen selling of Quebec bonds from "all over the world."

Although the Province of Quebec bond issue, floated in late February, was increased in size to US\$500m from US\$300m following strong demand, the province's borrowing costs in the Yankee market have risen relative to those of the other provinces.

Yankee bond traders say that over the past three weeks' rates on Quebec long-term bonds have jumped about 20 basis points, whereas other provinces have seen their long-term borrowing costs rise just 10 basis points.

However, plenty of voices say the press reports have been exaggerated. "It's business as usual here," says an incoming Quebec government bond dealer. "Don't listen to what those guys in Toronto are saying."

A recent research report from Merrill Lynch, the lead manager to the recent Quebec Yankee bond issue, suggested that the long-term effects of an independent Quebec would be negligible on the province's economy as well as on US investor sentiment.

Other reports have highlighted the strength of Quebec's diversified economy, but none have quantitatively addressed the likely short-term consequences if Quebec decides to alter its relationship with Ottawa.

Mr Bourassa has increased this year's Quebec budget for the celebration of St Jean Baptiste Day, Quebec's national holiday on June 24. According to the poll released

Treasuries hit by profit-taking

By Janet Bush in New York and Andrew Freeman in London

US TREASURY bonds registered modest losses at mid-session yesterday, reflecting profit-taking on the dollar as well as caution in advance of details of next week's sales of two-year and four-year notes.

Short-term maturities were

GOVERNMENT BONDS

quoted as much as 1 point lower, while the Treasury's benchmark long bond stood 1/4 point below Tuesday's close to yield 8.47 per cent.

The prospect of new supply next week, expected to total about \$15bn, has kept pressure on the short end of the yield curve which has underperformed the long end, leading to a marked flattening of the yield curve in recent sessions. The curve is now inverted between the two-year and 30-year areas. The yield on the 8.6 per cent issue due to mature in 1992 was quoted at 8.64 per cent at midday.

The dollar was quoted at Y153.90, up from earlier high in New York of Y154.50, and at DM1.709 from DM1.715 earlier.

The mood was more cautious yesterday than on Tuesday when bonds rallied strongly in reaction to strength in the dollar and on strong Japanese demand. Traders were somewhat sceptical about Tuesday's price gains which came despite a discouraging consumer

prices release for February. Japanese stock and bond markets were closed yesterday for a national holiday, removing the key influence on the US market in recent weeks.

IN THE UK, government bonds settled after the sharp sell-off that followed Tuesday's Budget. Traders described the gilt market as soggy, but said it had recovered from its low.

Overnight gilts were around 2 points below their pre-Budget levels. Prices fell by a point after yesterday's opening, before the closing of short positions led to a mild recovery.

The benchmark 11% per cent gilt maturing 2003-07 was trading towards the close at around 97 1/4 point lower on the day to yield 12.15 per cent. At one stage it dropped to yield 12.2 per cent.

Sterling was vulnerable against other currencies.

THE WEST German government bond market had another lively day, with volatility more in evidence than clear direction as prices on the cash market were flat around 1/4 point higher than Tuesday's levels.

The benchmark 7% per cent Bund maturing in 2000 was fixed at 94.10 to yield 8.66 per cent, and later rose by another 10 pence.

Trading was described as technical, reacting to the Daimler-Benz Eurobond issue and news that the Bundesbank was draining some DM5.5bn from the market in its latest repurchase allocation.

Record debt repackaging planned by Nomura

By Norma Cohen

NOMURA SECURITIES is understood to be preparing the largest-ever repackaging of highly leveraged senior debt, mostly of US corporations, for resale to investors.

Concern from banking regulators in the US and Japan, in particular, is encouraging lenders to look for ways to remove highly leveraged transactions from their balance sheets.

The sale of these debts to special-purpose companies, which buy them from banks with funds loaned by investors, is seen as the most promising route for those banks to rid themselves of this exposure.

The issuing vehicle to be established by Nomura, Restructured Assets backed by Senior Obligations (ROSA), is expected to issue some \$600m of bonds, of which about 20 per cent will carry a Aaa credit rating from Moody's Investors Service. This tranche is intended to pay interest at about 20 basis points over London Interbank Offered Rates (Libor).

Another 50 per cent of the bonds will be rated A-3 by Moody's and is expected to pay interest at 75 basis points over Libor.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

Finally, the issuing vehicle will sell equity, totalling about 20 per cent of the corporation's assets, that will give investors an interest in principal repayments on the loans.

Also said to be under way is a \$140m offering of securitized highly-leveraged loans underwritten by Merrill Lynch.

Nomura's offering will not be the first to be backed by highly leveraged debt.

Continental Bank has privately placed three such issues of debt backed by commercial and industrial loans, the largest of which was a \$345m deal completed last year.

None of the deals, however, were structured to include a Aaa credit rating on any of the tranches and did not include a tranche for equity investors.

UK COMPANY NEWS

Largest increase in profits from inorganic and organic speciality products

Growth in subsidiaries lifts Laporte 12%

By Clare Pearson

LAPORTE, the speciality chemicals company, yesterday unveiled a 12 per cent increase in pre-tax profits to £107m in the year to end-December. Turnover was up from £515.3m to £615.3m.

Before exceptional items, the profit increase was 17 per cent to £100.3m (£55.6m). The net effect of land disposals and businesses reorganisations last year was a deficit of £5.7m, against £2.7m in 1988.

After a slightly lower tax charge at 34.1 per cent (36.5 per cent), earnings per share were 50.4p (43.4p). The final dividend is lifted to 10.7p, making 22.3p (18.3p) for the year.

The results reflected strong growth in the subsidiaries while Laporte, the petrochemicals business jointly owned with Schenck, recorded profits growth after falling back in 1988.

On the current year outlook, Mr Ken Minton, chief executive, said: "We have a strategy of increasing earnings by about 15 per cent per annum, and I see no reason to change that target."

High interest rates peg Mowat to £854,000

By Andrew Hill

HIGH INTEREST rates hit profits at Mowat Group, the USM-listed property and leisure company, in the six months to December 31, when it made £654,000 before tax.

Mowat has changed its year-end to June 30, making comparison with the last reported interim period difficult. In the six months to September 30 1988, the group made £2.04m before tax.

However, Mr Brian Taylor, chairman, said yesterday that although operating profits had risen in the first half, interest charges of £2.35m had cut the pre-tax figure by about half on a like-for-like basis. In the previous reported six-month period interest charges were £1.06m.

Turnover was £14.5m, against £13.6m, and earnings per share were 0.64p (1.63p). The An unchanged interim dividend of 0.64p was declared.

Laporte's share of Interrox's profits rose to £33m (£21.5m). This was after higher fixed costs associated with capital expenditure to expand hydrogen peroxide capacity in overseas markets.

Interrox enjoyed continued buoyant demand for hydrogen peroxides. The petrochemicals business revised thanks to a stabilisation of the market penetration of liquid detergents in Europe.

Helped by a big acquisition in Canada, and very strong demand for organic chemicals, the biggest profits increase came in inorganic and organic speciality products. Here pre-tax profits rose to £19.2m (£10.6m), while margins firms to 20.2 per cent, up from 14.1 per cent.

Absorbents and building and timber products produced pre-

tax profits of £12.5m (£11.1m) and £13.9m (£13.1m) respectively. All the smaller subsidiaries, apart from trading, improved profits.

Capital expenditure in sub-

sidiaries, largely funded by internal cash flow, amounted to £25m. Some £4m was spent



Dick Dickinson (left), finance director, and Ken Minton - a strategy of increasing earnings by about 15 per cent per annum

on acquisitions. Laporte has this year added to its environmental division with the £23m purchase of Reddish Savilles, a detergents and brewing aids company, from Brent Champlains International.

on acquisitions. Laporte has

this year added to its environmental division with the £23m purchase of Reddish Savilles, a detergents and brewing aids company, from Brent Champlains International.

Fleming plans to convert fund

By Niamh Tait

IN AN UNUSUAL reversal of normal trends in the investment trust sector, Robert Fleming, the investment banking and fund management group, yesterday announced plans to turn one of its offshore open-ended funds into a listed investment trust.

Fleming said that it believed this was the first time that an open-ended fund - where new units are issued regularly to investors wishing to put money into the fund and bought back from those wanting to sell - had been turned into a closed-end trust, where the capital structure is fixed.

There have, by contrast, been many moves in the opposite direction, as fund managers and predators have tried to eliminate the traditional investment trust discount.

The price of units in an open-ended fund is directly related to the underlying net

asset value, whereas the price of investment trust's shares can vary significantly from this figure.

Fleming conceded that the circumstances in this case are unusual. The open-ended fund, Fleming European Fledgling Fund, specialises in holding stakes in smaller European companies and this policy will be continued once it becomes an investment trust.

In contrast to many investment trusts, specialist European funds have tended to trade close to, or even at a premium to, underlying net assets.

Fleming claims that this enthusiasm for European trusts did not exist when it launched the fund in 1987. It would, therefore, have been difficult to launch a new closed-ended vehicle at that stage.

Now, fund managers say that they see an advantage in having a stable investment portfolio, which will not have

to adapt to regular inflows and outflows of money.

This is partly because the fund is already invested in some relatively illiquid stocks and markets, and also because fund managers anticipate investment opportunities in unquoted securities in eastern Europe.

To effect the change, the open-ended fund - which had assets of £50.3m (£31.5m) at March 16 - will be put into liquidation. It will then be acquired by the newly-formed trust company, which will issue shares and warrants to investors.

Investors will receive five shares and one warrant - exercisable into one share at 100p between 1994 and 1997 - in the new trust for every 500p of net assets attributable to their existing holdings. No new money is being raised in the process.

The shares of the new trust will be introduced to the market on April 24.

Budgens agrees sale of 51 shops for £12.5m

By Maggie Urry

BUDGENS, the food retailer, has agreed the sale of 51 small shops to Betta Stores, a newly-formed company, for £12.5m plus stock of £2m. The deal will leave Budgens with 32 shops with an average size of 4,500 sq ft.

The balance - 1.9m ordinary shares not taken up - have been sold in the market at a premium.

The rights issue, a symptom of the financial pressure faced by highly geared property companies from current interest rates and quiet demand for space, staves off Rosehaugh's immediate liquidity problems.

Borrowing on the balance sheet will be reduced from £410m to £225m and could be cut back further if property sales are made.

Also Rosehaugh, at the centre of a sprawling web of asso-

Rosehaugh £125m rights success with 96.9% acceptances

By Paul Cheeswright, Property Correspondent

ROSEHAUGH's plan for a cash injection of £125m from its shareholders was answered yesterday when it was announced that acceptances for its deeply discounted one-for-one rights issue reached 96.9 per cent.

The balance - 1.9m ordinary shares not taken up - have been sold in the market at a premium.

The rights issue, a symptom of the financial pressure faced by highly geared property companies from current interest rates and quiet demand for space, staves off Rosehaugh's immediate liquidity problems.

Borrowing on the balance sheet will be reduced from £410m to £225m and could be cut back further if property sales are made.

Also Rosehaugh, at the centre

cates and subsidiaries, has been tightening up its management.

Although some City analysts doubt whether the cash injection is adequate, Rosehaugh has been saying that it remains comfortable even if it does not sell another property for a year. Speculation that Rosehaugh will at some stage sell its share of the Broadgate office complex in the City to Stanhope Properties, its joint venture partner, refuses to go away.

The rights issue was priced at 200p per share, compared with 450p just before the issue announcement. The price was pitched at a level at which it would have been difficult for the institutions not to buy and the issue was not underwritten.

Yesterday, the shares gained 2p to 252p.

Pembridge sells DRG's cartons side to Manville

By Vanessa Houlder

PEMBRIDGE INVESTMENTS, the Bermuda-based vehicle that last year took over DRG, the paper and packaging company, has agreed to sell the cartons business to Manville Corporation, the US building materials and forest products group, for an undisclosed sum.

Mr Fletcher said the sale would reduce Budgens' debt, which is about £22m, reducing the group's gearing level perhaps to under 30 per cent by April year end.

He is also hopeful of getting money from the group's old deposit in Rudslip, west London.

He said the effect of the sale on Budgens' profits would be slightly negative in the short term, but the smaller stores were less profitable than the larger ones, and profits will be boosted in the longer term.

There should be no significant property profit on the sale.

Betta Stores is being financed by £4.75m of equity capital underwritten by Lloyds Development Capital and a £7m loan from Bank of Scotland.

Budgens will have an option to buy 5 per cent of Betta Stores if it is taken over or goes public.

company in the UK, has sales of about £35m. It employs 620 people in Bristol and serves the frozen food, confectionery and detergent markets.

In the last fortnight Pembridge has also announced the sale of Papeterie de la Couronne, a French envelope maker, to funds advised by LBO France, Spectral Technology Group, a ultraviolet lamp and print-drying specialist, has been sold to a consortium consisting of some of its management and those of Colordry, a rival print-drying specialist.

Manville, which is primarily involved in fibreglass and forest products, has been seeing opportunities in Europe partly because of the weaker pound.

Manville said that DRG Cartons would help it expand its international marketing position.

Manville emerged from Chapter 11 bankruptcy proceedings in November 1988 and is now 50 per cent owned by trusts set up to pay asbestos-related claims that caused the 1982 bankruptcy filing.

MITHRAS Investment Trust plc

£66,000,000

An issue of up to £60,000,000 loan stock 1990-2010 and £6,000,000 share capital will be subscribed in equal proportions by

The Founders

P-B Interfunding (UK) Limited

a subsidiary of The Prudential Insurance Company of America

Financiere Indosuez S.A./Indosuez Finance (UK) Limited
Legal and General Assurance Society Limited
P-B Interfunding (UK) Limited



MITHRAS will invest in mezzanine loans and equity participations, mainly in unquoted companies.

In addition, the Founders' groups each have the capability to invest in mezzanine loan facilities, equity and debt participations in excess of their commitments to MITHRAS.

MITHRAS will not apply for a listing on The International Stock Exchange until it has invested a substantial proportion of its funds.

Manager

Legal & General Ventures Limited

This announcement has been issued by Legal & General Ventures Limited, a member of IMRO, and Financiere Indosuez Limited and P-B Interfunding (UK) Limited, members of TSA.



E. D. & F. MAN LIMITED

\$250,000,000

3 Year Extendable Revolving Credit Facility

Arranged by
Chemical Bank

Provided by

Banque Nationale de Paris p. l. c.
Barclays Bank PLC

Bayerische Vereinsbank Aktiengesellschaft, London Branch

The Chase Manhattan Bank, N.A.

Chemical Bank

Citibank, N.A.

Crédit Agricole, London Branch

The Hongkong and Shanghai Banking Corporation Limited.

National Westminster Bank PLC

Rabobank Nederland, London Branch

Societe Generale, London Branch

Union Bank of Switzerland, London Branch

Amsterdam-Rotterdam Bank N.V., London Branch

Bankers Trust Company, London

Bank Mees & Hope NV

Bank of America NT & SA

Banque Francaise du Commerce Exterieur, London Branch

Banque Indosuez

BHF-BANK, London Branch

CIC-Union Européenne, International et Cie, London Branch

Creditanstalt-Bankverein, London Branch

NMB Postbank Groep NV, London Branch

Swiss Bank Corporation

Agent
Chemical Bank

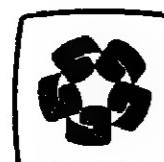
CHEMICAL BANK INVESTMENT BANKING

This announcement appears as a matter of record only.

March 1990

This announcement appears as a matter of record only.

US\$50,000,000



Banamex
Banco Nacional de México

Interbank Deposits Securitization

The undersigned structured, arranged and provided the senior financing for this transaction.



FIRST CHICAGO
The First National Bank of Chicago

Business and Investment in Eastern Europe and the USSR

A major international conference will be held on this topic on April 5-6 at the May Fair Inter-Continental Hotel in London. First day includes a reception and dinner; second day, there will be an embassy reception for conference guests. Price is £65 for one attendee and £95 for each additional attendee (VAT not included).

Speakers include Dr. Janusz Martonyi, State Counsellor for Privatization, Hungary; Mr. Z. Piotrowski, President, Polish Foreign Investment Agency; Lev Weinberg, Chairman, USSR Joint Venture Assoc.; Dmitri Penzin, USSR Ministry of Foreign Affairs; Dr. Istvan Tompa, Deputy Minister of Finance, Hungary; Janusz Kaczurka, Undersecretary of State, Ministry of Foreign Trade, Poland; Dr. Janusz Lukacs, Institute of Sociology, Hungarian Academy of Sciences; Dr. Filippo Lombardo, Mg. Dir., Pressindustria SpA; Peter Ross, Pres. and CEO, IBB Schroder; additional speakers from Russia, Czechoslovakia, Hungary and Poland; and a number of other financial and business experts.

Sponsors: Morgan Grenfell; Inter-Continental Hotels; Jones, Day, Reavis & Fogg; Brown Univ. Cr. for Foreign Policy Development; and International Executive Reports.

To register or for information: contact Alison Niclaid at Morgan Grenfell in London, phone (1) 526-7053, or fax (1) 526-7130; or contact Mary Saba, conference coordinator, phone (in USA) (301) 983-3149, or fax (301) 628-6618.

FINANCIAL & PROFESSIONAL SERVICES IN S.E. WALES

The Financial Times proposes to publish this survey on:

11 APRIL 1990

For a full editorial synopsis and advertising details, please contact:

Clive Radford
(0272) 282563

or write to him at:

Merchants House
Wapping Road
Bristol
BS1 4KW

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Red meat blamed for fall in Bernard Matthews profit

By Clay Harris, Consumer Industries Editor

BERNARD MATTHEWS, the turkey and meat products group, yesterday reported pre-tax profits of £3.11m for 1989, the third consecutive year in which profits have fallen.

The Norfolk-based company is raising its final dividend to 2p to make a total of 3p (2.5p), even though with earnings per share at 4.5p (5.29p), this reduces cover to 1½ times.

Mr David Joll, chief executive, said the higher dividend reflected "cautious optimism" about the current year.

The 11 per cent decline in profits from £10.24m came on turnover only £550,000 higher at £155.76m. The company's sales have been stuck within £1m of this figure since 1986.

Mr Bernard Matthews, chairman, said sales and profits from turkey meat and added value products rose in the year in spite of a significant first-half decline in demand because of food scares. Red meat was responsible for the fall in profits.

The company is trying to emulate the success of its turkey mini-fries with similar fish-based products launched earlier this month. There are Golden Fishies, a fish-shaped fish finger, and Sea Pearls, a

crumbed fish filled with sauce.

The interest charge nearly doubled to £1.08m (£1.98m), but borrowing had been eliminated by the end of the year, Mr Joll said. The tax charge rose from 34.3 to 37.8 per cent.

Mr Joll said Matthews had no intention to irradiate its turkey meat once the process is approved by the Government. The company was influenced above all by marketing concerns, and the overwhelming evidence was that consumers did not want to buy irradiated meat, he said. Its own flocks were not infected with salmonella or listeria, he added.

COMMENT

After unsuccessful detours, Bernard Matthews has returned to the business it knows and does best: the integrated production of turkey from egg to sausages-filled fillets. This gives every reason to believe that it has turned the corner after the dip-point it reached in late 1988. On whole birds, the weakest sector in the turkey business last year, Matthews was hurt by the death throes of Butterball,

Dolphin warns of downturn after gales

By Clay Harris, Consumer Industries Editor

DOLPHIN MEDIA, the outdoor poster contractor, said gales in January and February demolished 10 per cent of its advertising panels, mainly in London and south-east England.

As a result of this damage, coupled with the lower demand for advertising, profits in the six months to March 31 would be severely

reduced and fall below the £107,000 trading result reported at the interim stage in 1988-89.

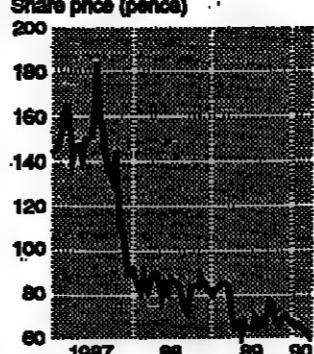
Dolphin is the third largest UK contractor for 48-sheet (20ft wide by 10ft high) posters after MAI and Arthur Maiden. The Manx company's shares are traded on a matched-bargain basis under Rule 535C.

Under normal conditions, Dolphin said, it would expect to generate 25 per cent of annual earnings in the first half.

Mr Simon Williams, chief executive, said he expected full-year trading profits to show a considerable increase, but interest costs would be substantially higher than expected.

Bernard Matthews

Share price (pence)



Britannic buoyed by pensions and equity markets

By Patrick Cockburn

THE SURGE in pensions and the strong performance of equity markets in 1989 were behind a 15 per cent improvement to £15.36m in net profits at Britannic Assurance, the home service life insurer.

The dividend for the year is increased 25 per cent from 16.6p to 20.75p via a proposed final of 14.25p (11p).

"We've had a good year because of the growth in personal pensions and because a very high proportion of our assets are in equities," said Mr Brian Shaw, general manager, of last year's results.

He said that Britannic's dividend increase was determined by its results rather than fear of a bid. However speculative interest looks likely to guarantee another year of growth.

Following the lead already given by Prudential and Refco, Britannic said it was raising the proportion of surplus going to shareholders, as opposed to policyholders, towards 10 per cent over the next few years.

Given its size, Britannic has been highly successful in selling its new-style personal pensions, though it does not expect the growth seen over the last two years to continue at the same level in 1990.

Grampian in W German buy

Grampian Holdings has acquired Meca, an animal health business situated in Goch, West Germany.

The purchase consideration was DM5.57m (£1.98m) cash. Of the total, DM4.5m was paid on completion with the balance of DM1.2m being paid interest free in two equal instalments on the first and second anniversaries.

Net premium income was £267.8m (£198.4m), almost all the increase coming in the ordinary branch where premiums doubled to £124.3m. Earnings grew to 24.8p (21.55p) per share.

Mr Bill Hughes, Grampian's chairman, said the acquisition was a first step in a European development programme.

NEWS DIGEST

43% rise at Tibbett & Britten

TIBBETT & BRITTEN GROUP, which provides transportation and distribution services to the clothing and retail industries, reported a 43 per cent improvement in profits in 1989.

On turnover up 48 per cent at £101.7m (£83.57m), taxable profits climbed to £9.05m (£6.32m). Interest payable fell to £76,000 (£70,000). Earnings grew to 16.7p (11.3p) and the final dividend is raised to a recommended 8.1p for a total of 7.5p (6p) for the year.

Tibbett said that its net asset value at the year-end was more than £40m (£31m) and that at that time the cash balance was £5.5m and gearing less than 14 per cent.

World of Leather plunges into losses

In common with other retailers, particularly in the furniture sector, World of Leather experienced a difficult trading year. From profits of £2.05m, it tumbled to losses before tax of £88,000.

The US quoted company said that high interest rates

had caused a decline in consumer spending, resulting in turnover slightly down at £23.16m (£23.34m). It added that the difficult trading conditions had continued into 1990.

Losses per share were 0.5p (16.8p) and the proposed final dividend is a sharply reduced 0.5p (3.7p) for a total of 1.5p (4.5p) for the year.

English & Scottish net assets increase

English & Scottish Investors increased net assets per share to 16.1p at the end of January 1990, against 14.75p a year earlier.

Net revenue for the year rose from £2.48m to £2.66m, after tax of £1.02m (£1.05m). Earnings per 25p share were 3.29p (3.6p) or 3.29p (3.05p) fully diluted. Last month, the company announced a second interim dividend of 2.1p (1.85p) for a total of 2.75p (2.5p).

Gross revenue climbed from £4.68m to £5.78m.

Modest advance for Hibernian

Hibernian Group, the Dublin-based insurance group, raised pre-tax profits by a modest 5 per cent from £13.07m to £13.88m (£13.4m) in 1989. The US quoted company said that high interest rates

Premium income grew 14 per cent to £125.57m (£110.97m), while underwriting losses increased from £10.32m to £10.43m. There had been some seasonal weather claims and serious losses in the motor account in Ireland.

In the short term, motor underwriting in Ireland was expected to remain difficult.

Investment income rose to £34.11m (£23.29m). After tax of £6.58m (£6.24m), earnings per share were 16.3p (13.6p). The proposed final dividend is 3.25p for a total of 4.5p (4.3p) for the year.

Interest rates hit Arcologic

Arcologic, which makes electric switches and neon signal lamps, went sharply into reverse last year with pre-tax profits tumbling from £612,940 to £217,225 on turnover marginally lower at £2.75m, compared with £3.16m.

Indication of the downward trend could be seen in the October interim report and Mr Rodney Collier, chairman, said that profits in the year to December 31 suffered from high interest rates and increased overheads.

After tax of £66,299 (£209,875) earnings per share emerged at 2.25p (6.04p); the dividend total is maintained at 0.96p with a proposed final of 0.48p (0.52p).

This announcement appears as a matter of record only

gamma holding n.v.
Helmond, Nederland

has acquired a majority shareholding in

TEXTILES

de witte lietaer*

The undersigned acted in this operation as financial advisor to Gamma Holding

G Generale Bank

March 1990

Don't be a don't know.

COMPLETE THIS COUPON AND SEND IT TO MICHAEL RIDGWAY,

MCCARTHY INFORMATION LTD, MANOR HOUSE, ASH WALK, WARMINSTER,

WILTSHIRE BA12 8PY, U.K. TEL: 0985 215151.

PLEASE SEND ME DETAILS OF MCCARTHY INFORMATION SERVICES.

NAME _____

JOB TITLE _____

COMPANY _____

ADDRESS _____

COUNTRY _____

TEL _____

McCarthy
Information
Services

Tate gives commitment to cane sugar refining

By Clay Harris, Consumer Industries Editor

A TAKEOVER of British Sugar by Tate & Lyle should be subject to the condition that Tate continues to refine cane sugar at its current level of 1.1m tonnes a year, according to the World Development Movement, a Third World lobbying group.

Tate and Berisford International, parent company of British Sugar, are engaged in talks about a possible takeover bid. Tate is trying at present to ascertain the value and potential liabilities of Berisford's troubled non-sugar investments.

The WDM's concern about the potential effect of a merger on cane growers in African, Caribbean and Pacific (ACP) countries won an encouraging response from Tate yesterday.

Mr Neil Shaw, chairman, said: "Regardless of what happens in the future, Tate's commitment to cane sugar and the ACP quota into Europe is unchanged and will remain unchanged." In a statement on cane



Neil Shaw, Tate & Lyle chairman

refiners like Tate.

The WDM said: "EC sugar is a highly political industry encompassing a long-standing political commitment to the developing world. If Tate & Lyle is willing to accept the profits that political pricing generates for British Sugar, then it must also accept the political commitment to the ACP that cane refining entails."

The London-based lobby group described Tate's courtship of Berisford as an attempt to "exploit the fact that the profitability of its cane refining operations, rather than to establish a monopoly in the UK, where the two together control 94 per cent of supply".

It argued that there was little scope for additional cost-cutting in a merged company, and – as Tate also does – that the threat of imports from continental Europe and overweening Brussels would prevent predatory pricing.

The talks between the two companies, the WDM said, the UK sugar market was already in a state of monopoly because of European Community quotas and pricing policy which determined margins directly for beet processors like British Sugar and indirectly for cane

Swedish company plans to raise £15m via UK flotation

By Clare Peterson

INTRUM JUSTITIA, a Sweden-based debt collection company, plans to raise up to £15m when it joins the London stock market, a move which is scheduled for June.

In spite of the relatively small amount of money being raised, Intrum is contemplating launching the new shares by

way of an offer for sale rather than a placing with institutional investors.

Intrum is considering the former route because it believes it would help to raise its profile in the UK and promote the Justitia name.

The new money, between £10m and £15m, is expected to

be used for acquisitions particularly in West Germany, France and the Netherlands.

But Mr Gert van Laar, finance director, said it would be raised even if no acquisition opportunities were immediately targeted as part of a plan to expand Intrum's shareholding base.

Intrum expects to float at a market capitalisation, not taking into account the issue new shares, of about £50m.

It claims to be the biggest European company in the highly fragmented business-to-business debt collection industry, which it said gives it an advantage in cross-border as well as domestic collection.

It also claims, following the acquisition last year of Unicor, a London-based debt recovery and export insurance concern, to be the biggest player in the UK market, commanding about 3 per cent of the total.

With the average business debt in the UK no more than 40 days overdue, Intrum sees considerable potential demand for its services.

Results for 1989, announced yesterday, showed pre-tax profits of £4.84m (£2.84m in 1988) on turnover of £27m (£26.1m).

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY: Indices of industrial production, manufacturing output (1985 = 100); engineering orders (£ billion); retail sales volume (1985 = 100); retail sales value (1985 = 100); registered unemployment (including school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Mfg. output	Engg. order	Retail vol.	Retail value	Unempl.	Vacancies
1989	100.0	101.0	123.5	113.5	108.4	3,191	341.6
1st qtr.	100.0	101.0	123.5	113.5	108.4	3,191	341.6
2nd qtr.	100.5	101.5	123.1	113.5	108.7	3,085	322.5
3rd qtr.	101.5	102.5	123.5	113.5	108.7	3,085	322.5
4th qtr.	102.5	103.5	123.5	113.5	108.7	3,085	322.5
January	102.5	103.5	123.5	113.5	108.7	3,085	322.5
February	102.5	103.5	123.5	113.5	108.7	3,085	322.5
March	102.5	103.5	123.5	113.5	108.7	3,085	322.5
April	102.5	103.5	123.5	113.5	108.7	3,085	322.5
May	102.5	103.5	123.5	113.5	108.7	3,085	322.5
June	102.5	103.5	123.5	113.5	108.7	3,085	322.5
July	102.5	103.5	123.5	113.5	108.7	3,085	322.5
August	102.5	103.5	123.5	113.5	108.7	3,085	322.5
September	102.5	103.5	123.5	113.5	108.7	3,085	322.5
October	102.5	103.5	123.5	113.5	108.7	3,085	322.5
November	102.5	103.5	123.5	113.5	108.7	3,085	322.5
December	102.5	103.5	123.5	113.5	108.7	3,085	322.5
January	102.5	103.5	123.5	113.5	108.7	3,085	322.5

OUTPUT: By sector; sectoral consumer goods, investment goods, intermediate goods (machines and tools); engineering output; metal manufacture, textiles, leather and clothing (1985 = 100); building trade (000s), monthly averages.

	Consumer goods	Invest. goods	Int. goods	Engg. output	Metal manuf.	Textiles	Leather	Clothing
1989	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr.	101.7	102.7	102.5	111.5	104.2	108.4	102.5	102.5
2nd qtr.	102.5	103.5	103.5	113.5	105.1	108.7	102.5	102.5
3rd qtr.	103.5	104.5	104.5	113.5	106.2	108.7	102.5	102.5
4th qtr.	104.5	105.5	105.5	113.5	107.3	108.7	102.5	102.5
January	104.5	105.5	105.5	113.5	107.3	108.7	102.5	102.5
February	105.5	106.5	106.5	113.5	108.4	108.7	102.5	102.5
March	106.5	107.5	107.5	113.5	109.5	108.7	102.5	102.5
April	107.5	108.5	108.5	113.5	110.6	108.7	102.5	102.5
May	108.5	109.5	109.5	113.5	111.7	108.7	102.5	102.5
June	109.5	110.5	110.5	113.5	112.8	108.7	102.5	102.5
July	110.5	111.5	111.5	113.5	113.9	108.7	102.5	102.5
August	111.5	112.5	112.5	113.5	115.0	108.7	102.5	102.5
September	112.5	113.5	113.5	113.5	116.1	108.7	102.5	102.5
October	113.5	114.5	114.5	113.5	117.2	108.7	102.5	102.5
November	114.5	115.5	115.5	113.5	118.3	108.7	102.5	102.5
December	115.5	116.5	116.5	113.5	119.4	108.7	102.5	102.5
January	116.5	117.5	117.5	113.5	120.5	108.7	102.5	102.5

EXTERNAL TRADE: Indices of export and import volume (1985 = 100); visible balance current terms (Km); terms of trade (1985 = 100); official reserves.

	Export volume	Import volume	Visible balance	Current terms	CH terms	Trade balance	Reserves (£m)
1989	100.0	100.0	-4,000	+4,000	9,000	5,000	12,700
1st qtr.	100.0	100.0	-4,000	+4,000	9,000	5,000	12,700
2nd qtr.	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
3rd qtr.	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
4th qtr.	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
January	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
February	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
March	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
April	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
May	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
June	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
July	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
August	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
September	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
October	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
November	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
December	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700
January	102.5	102.5	-4,000	+4,000	9,000	5,000	12,700

FINANCIAL: Money supply (M1, M2 and M4) annual percentage change; bank starting loans to private sector; building societies' net inflow; consumer credit; all seasonally adjusted. Clearing Bank base rate (end period).

MALTA

The Ideal Offshore Centre at the cross-roads of Europe, Africa, and the Middle East.



- Stability - A sovereign European State. A parliamentary democracy within the Commonwealth.
- Low or Nil income tax - maximum 5%. No withholding, capital gains or other taxes. Favourable tax treaties.
- Measurably lower operating costs.
- No exchange control.
- Strict confidentiality for lawful business.

- Qualified professionals in Law, Accountancy, Banking and Insurance.
- A highly educated, adaptable and multi-lingual workforce.
- Substantial investment in advanced telecommunications systems.
- An ideal, easily accessible location. Direct flights to 30 major cities.

In Malta you will be in the best of company... in a perfect climate.

For more information please contact:



MALTA INTERNATIONAL BUSINESS AUTHORITY

Palazzo Spinola, P.O. Box St. Julians 29, Malta.
Tel: (356) 319055 Fax: (356) 336851 Telex: 1692 MIBA MW

This notice is issued in compliance with the requirements of the Council of The Stock Exchange.
It does not constitute an invitation to the public to subscribe for or purchase my securities.



The Albert Fisher Group PLC

(Incorporated in England and Wales. Registered No. 052661)

Placing of 28,983,198 new ordinary shares
of 5p each at 110p per share with Corporate Partners

Rights issue of 137,670,192 new ordinary shares
of 5p each at 110p per share

and

Bonus issue of 58,725,448 warrants to subscribe for
58,725,448 ordinary shares of 5p each
at a price of 185p per share

Particulars of the warrants are available in the Exetel statistical service and copies of the Listing Particulars may be obtained during usual business hours up to and including 26 March 1990, for collection only, from the Company Announcements Office of The Stock Exchange and up to and including 5 April 1990 from:

J. Henry Schroder Wag & Co. Limited, 120 Cheapside, Barclays Bank PLC, 120 Cheapside, London EC2V 6DS Registration and New Issues, P.O. Box 34, Rowes & Pitman Ltd., Octagon House, Godicrook Park, Northwich, Cheshire CW9 7RD

22 March 1990

Alfa-Laval Posts 34-percent Profit Increase

Substantial earnings improvement

Net sales in 1989 of the Alfa-Laval Group, the Sweden-based supplier of industrial, food processing and agricultural plants and equipment, amounted to MSEK 15,227, up 23 percent compared with 1988. Order bookings in the same period rose 24 percent to MSEK 16,775.

Consolidated income after net financial items increased 34 percent to MSEK 1,412. Profit per share after full taxes was SEK 15.80, compared with SEK 11.90 a year earlier. Return on equity capital after full taxes improved from 18.1 to 21.9 percent.

At year-end 1989, total liquid funds amounted to MSEK 4,250, compared with MSEK 3,976 at the same date a year earlier. At the same time, liquid funds were MSEK 284 higher than total external borrowing.

Dividend up 34%

The Board of Directors has decided to propose a dividend increase from SEK 3.90 to SEK 5.25 per share.

The complete preliminary report on Alfa-Laval's operations in 1989 can be obtained from Alfa-Laval AB, Box 12150, S-102 24 Stockholm, Sweden. Int +46 8 80 99 00.

Key figures (MSEK)

	1989	1988	Change, %
Order bookings	16,775	13,553	+ 24
Net sales	15,227	12,401	+ 23
Order backlog	6,370	4,822	+ 32
Operating income after depreciation	1,310	915	+ 43
Income after net financial items	1,410	1,053	+ 34
Return on equity capital, percent	21.9	18.1	
Profit per share, SEK	15.80	11.90	+ 33

Forecast

During the first two months of 1990, invoicing was 17 percent higher than in the corresponding period in 1989. Newly acquired companies accounted for 7 percentage units of the increase.

It is anticipated that the trend of consolidated net sales in 1990 will meet the 15 percent growth target. Income is expected to increase at approximately the same rate.

ALFA-LAVAL

UK COMPANY NEWS

Robert Horton, the new chairman, says consolidation is more or less at an end
BP to expand in its four operating divisions

By Steven Butler

MR ROBERT Horton, chairman of British Petroleum, yesterday said that BP was entering an expansionary phase that would see the group grow significantly during the decade, particularly in the Far East and western Europe.

Mr Horton, who took over as chairman last week from Sir Peter Walter, said that Monday's announcement of 1,150 job losses at BP corporate headquarters was the last retrenchment for the foreseeable future, aside from several hundred job losses at the group's regional corporate offices. Fifty job cuts in Cleveland, headquarters of BP America, were announced yesterday.

"The policy of consolidation which my predecessor put in train is more or less at an end," he said, in a wide-ranging discussion of his plans as BP chairman.

Although BP under Sir Peter expanded with the final acquisition of Standard Oil, the US oil company based in Cleveland, Ohio, and the takeover of Britt, each of BP's four main business divisions - exploration and production, oil marketing, refining, chemicals, and nutrition - were subject to severe cost-cutting measures that involved job losses and asset disposals.

Mr Horton said that BP's

growth would not involve diversification, but that BP would expand through its four operating divisions. The share of the company's business accounted for by US assets would probably fall from about 50 per cent today to 40 per cent because of higher growth outside the US.

BP was expected to invest between \$1bn and \$2bn over the next five years in the Far East. This investment, likely to take the form of joint ventures rather than acquisition, was unlikely to go to Japan, which Mr Horton said was a difficult market, but would probably concentrate on countries such as Taiwan, Malaysia and Papua New Guinea. This would mainly be in chemicals and in refining and marketing, although Papua New Guinea offered exploration opportunities.

Led by Mr Ian Hartigan, a team at BP headquarters was formulating a strategy for Far East expansion.

BP was also actively exploring opportunities in eastern Europe and the Soviet Union, although it was too early to speak about possible investment levels. Soviet oil and gas reserves were interesting.

A marketing presence was planned for East Germany, and expansion in Hungary. Other potential opportunities were in



Robert Horton: BP entering an expansionary phase

Czechoslovakia and Romania.

There are so many opportunities available for our know-how and our money. I'm not interested in going in on a contracting basis," Mr Horton said.

BP currently does about \$500m of trading business in the region.

Potential opportunities were also opening in the Middle East, where oil producers were speaking about the need for capital and technology. BP was

about to establish an office in Tehran before the Salman Rushdie affair soured relations with Iran.

"Clearly the regime in Iraq poses problems," he added. "But there is a lot of oil there."

Mr Horton said US investors held about 6.5 per cent of BP's shares, which he hoped to raise to 15 per cent as a near-term goal.

He complained however, of BP's exclusion from the Stan-

NEWS DIGEST

Sharpe & Fisher disappoints

SHARPE & Fisher, the building supplies and property investment group, lifted pre-tax profits by 12 per cent from £2.65m to £2.92m in 1989.

This was struck after an exceptional debit of £803,000 (nil) with the below-the-line extraordinary debit of £20,000 (nil) related to reorganisation costs. The company said that even if the exceptional had been stripped out, the resulting 28 per cent rise would not have substantially below its original expectations.

This shortfall was caused mainly because of the doubling of interest rates over the past 18 months and the consequent and severe effect on the core building supplies business.

Turnover in this division was up at £48.35m (£45.8m), with profits up at £1.77m (£1.7m).

Property investment contributed to expand and had received record orders for the autumn/winter season.

The fall - from £61.000 to £54.000 - came on turnover down to £12.16m (£13.35m).

However, Mr Jack Soifer, chairman, said the group had "performed satisfactorily considering the effect of continuing high interest rates and the current pressures on the retail sector."

While the core business continued to expand and had received record orders for the autumn/winter season, the Coconut Club brand was hit by poor deliveries and its home market continues to suffer.

A maintained interim dividend of 4.9p is payable from earnings of 3.8p (4.8p) per share.

Gabicci declines 24% to £644,000

A 24 per cent fall in interim profits was yesterday reported by Gabicci, the USM-quoted casual wear group.

The fall - from £261,000 to £204,000 - came on turnover down to £21.16m (£21.35m).

However, Mr Jack Soifer, chairman, said the group had "performed satisfactorily considering the effect of continuing high interest rates and the current pressures on the retail sector."

While the core business continued to expand and had received record orders for the autumn/winter season, the Coconut Club brand was hit by poor deliveries and its home market continues to suffer.

A maintained interim dividend of 4.9p is payable from earnings of 3.8p (4.8p) per share.

Mild winter helps

Shorco advance 40%

SHORCO GROUP HOLDINGS, the USM-quoted specialist plant hire company, lifted taxable profits by 40 per cent to £965,000 in 1989.

The increase from the previous year's outcome of £590,000 came on turnover ahead some 29 per cent to £26.18m (£24.81m).

Mr John Robertson, chairman, said the mild winter had resulted in strong demand across all the group's products.

Earnings per share advanced to 21.1p (15.1p) or 20.7p (14.4p) fully diluted. A recommended final dividend of 2.5p brings the total to 4.5p (3.75p) adjusted for the scrip issue last May.

Renishaw up sharply to £5m in first half

RENISSAW, the designer and manufacturer of advanced precision metrology and inspection equipment and computer aided design and manufacturing systems, lifted its pre-tax profit by £1.5m to over £5m in the six months ended December 31 on turnover up from £17.5m to £23.11m.

The proportionate tax charge moved up from 30.2 to 34.3 per cent of the gross - currently £1.73m against £1.07m - and the board said that it had been estimated at the rate expected

to 21.1p (15.1p) or 20.7p (14.4p) fully diluted. A recommended final dividend of 2.5p brings the total to 4.5p (3.75p) adjusted for the scrip issue last May.

Mild winter helps

Shorco advance 40%

SHORCO GROUP HOLDINGS, the USM-quoted specialist plant hire company, lifted taxable profits by 40 per cent to £965,000 in 1989.

The increase from the previous year's outcome of £590,000 came on turnover ahead some 29 per cent to £26.18m (£24.81m).

Mr John Robertson, chairman, said the mild winter had resulted in strong demand across all the group's products.

Earnings per share advanced to 21.1p (15.1p) or 20.7p (14.4p) fully diluted. A recommended final dividend of 2.5p brings the total to 4.5p (3.75p) adjusted for the scrip issue last May.

Renishaw up sharply to £5m in first half

RENISSAW, the designer and manufacturer of advanced precision metrology and inspection equipment and computer aided design and manufacturing systems, lifted its pre-tax profit by £1.5m to over £5m in the six months ended December 31 on turnover up from £17.5m to £23.11m.

The proportionate tax charge moved up from 30.2 to 34.3 per cent of the gross - currently £1.73m against £1.07m - and the board said that it had been estimated at the rate expected

to 21.1p (15.1p) or 20.7p (14.4p) fully diluted. A recommended final dividend of 2.5p brings the total to 4.5p (3.75p) adjusted for the scrip issue last May.

Tullow Oil in black with £190,000

TULLOW OIL, the USM-quoted Irish oil and gas exploration company, replaced £186,000 last year after much lower exceptional debits of £153.746.

Turnover increased 41 per cent from £153.746 to £217.13m (£16.8m).

Mr Tom Toner, chairman, said the company was excellently placed to increase reserves based on the quality of its current exploration acreage. Licences have been negotiated in Spain and South Yemen and talks were at an advanced stage for licences in Syria and Pakistan. The development of production interests in Senegal continues.

Turnover was down from £12.00m to £11.54m and earnings per share were 6.3p against losses of 0.7p.

With earnings of 23.36p (26.1p) the dividend total has been raised from 8p to 8.5p with a recommended final of 7.1p (6.1p). Turnover was down from £12.00m to £11.54m and earnings per share were 6.3p against losses of 0.7p.

The board said that all things considered similar results are expected to be achieved in 1990.

The board said that all things considered similar results are expected to be achieved in 1990.

The board said that all things considered similar results are expected to be achieved in 1990.

The board said that all things considered similar results are expected to be achieved in 1990.

The board said that all things considered similar results are expected to be achieved in 1990.

The board said that all things considered similar results are expected to be achieved in 1990.

The board said that all things considered similar results are expected to be achieved in 1990.

The board said that all things considered similar results are expected to be achieved in 1990.

</

COMMODITIES AND AGRICULTURE

Gold price plunges \$6.75 through support point

By Kenneth Gooding, Mining Correspondent

GOLD YESTERDAY crashed downwards through \$385 a troy ounce, an important technical support point. The price plunged \$6.75 an ounce to close in London at \$391.75. That followed a \$4.25 fall on Tuesday.

Analysts suggested gloomily that the price would not return to \$400 an ounce for some time.

The London price at one point fell to \$389 an ounce, forced down by selling which followed a sharp drop in New York in the last half an hour of trading on Tuesday night.

"There was blood on the streets," said Mr Andrew Smith, analyst at UBS Phillips & Drew. He said the next important support point for gold was \$385 an ounce. Once \$385 was breached, the next stop was \$360.

However, "gold has fallen so far so fast that the only way is up in the short term. It might hold in the low \$390s but it won't see \$400 again quickly."

he added.

Ms Rhona O'Connell, precious metals analyst at Shearson Lehman Hutton, suggested that the recent fall in gold's price had been caused partly by disillusionment on the part of speculators who had expected the price to continue to rise strongly and partly by short selling (speculators selling gold they did not own in the hope of picking it up at a lower price later).

Tokyo markets were closed yesterday for a holiday and that contributed to yesterday's fall, said Ms O'Connell. But demand for physical metal in the Far East had slowed recently.

Even so, demand from the Far East would probably hold the price above \$385 an ounce, she said.

Mr Robert Weinberg, analyst at James Capel, insisted that gold was still in a long-term bull market. He pointed out that in the three months from September last year the price rose by \$60 an ounce so some retracement was to be expected.

In the 1985 gold bull market investors had to wait nearly a year for the second upward surge in the price, Mr Weinberg recalled. "Perhaps we will need to be patient this time, but I doubt it."

LME STOCKS REPORT EXPERIMENT

The London Metal Exchange, which dominates world terminal market trade in non-ferrous metals, hopes to reduce price volatility by reporting its stock figures twice weekly from April for an experimental period of six months.

Figures will be released at 9 am London time on Tuesday and Friday of each week rather than once a week on Monday.

Surprise at diamond price rise

By Kenneth Gooding

DE BEERS, the South African group which dominates world diamond trading, surprised most analysts yesterday by announcing a price increase for rough (uncut) diamonds averaging 5.5 per cent.

The group's London-based Central Selling Organisation (CSO), which accounts for more than 80 per cent of the world's rough diamond trade, said the increase was in line with global inflation. Its suppliers faced rising costs for mining and sorting stones.

However, the 5.5 per cent is only an average and rough stones, which are very much in demand at the moment, will go up by more than this when the increase takes effect at the next diamond "sight" or sale next Monday.

Particularly affected, according to the CSO, are diamonds of one carat and below, known as the medium range of polished stones and which sell, when polished, at prices between \$400 and \$3,500 each.

The rapid growth in rough diamond sales seen in the late

1980s came to a halt last year, and the CSO reported in January a 2 per cent fall from the record \$4.172bn in 1988 to \$4.065bn. Analysts said that two very big price increases, of 18.5 per cent in May 1988 and of 15.5 per cent in March 1989, were mainly responsible for slowdown.

However, the CSO said yesterday its "sights" in January and February had been "reasonably large."

The CSO said the rise would give the trade confidence because traders knew the organisation would not make any move unless it believed

the rise was sustainable. It estimated that world-wide diamond jewellery retail sales increased by about 4 per cent in US dollar terms last year over 1988's \$20bn. In the two biggest markets, sales in the US were flat but there was 15 per cent increase in Japan when measured in the local currency. Demand in western Europe remained strong, particularly in Italy and

France.

There had also been record exports of polished stones from Israel, up 2 per cent on 1988, and India, up 12 per cent.

Mr Eman Worthington, head of the mining team at the Warwick Securities financial services group, said the timing of the price increase was "fairly surprising. We felt the CSO would wait until the second half of this year before making a move to catch up with inflation."

"But we had heard that the first two sights this year were very strong. Obviously the diamond market is still pretty buoyant."

Soviets do not expect grain deal yet

US AND Soviet negotiators will not complete a grain trade pact at meetings in Vienna this week but will probably finish one in time for a June super-power summit, according to Mr Oleg Klimov, chairman of Exportkhoz, the Soviet grain buying agency, reports *Kremlin*.

He said a new grain agreement would probably be signed by June because "we have a deadline by that time." He

explained that a grain deal would be possible only when a broader bilateral trade agreement had been completed.

The wider trade pact is needed before Washington can grant the Soviet Union Most Favoured Nation (MFN) trade status, which would give Moscow more advantageous trade terms.

US negotiators say the trade and grain negotiations are not

linked, however.

Asked to describe the first day of the second round of grain trade talks, Mr Klimov said, "they went very smoothly." There had been what he described as "some small surprises, but he added that discussions took place in a friendly atmosphere. One US official said: "There is a possibility we could finish this week but it is not a certainty."

The interest will be in the sidelines - can producers put a strategy together of their own, outside the ICCO, for raising or stabilising prices?" said one delegate.

MARKET REPORT

COPPER prices advanced on the LME yesterday, helped by the strength of the dollar. The tone was aided by a buy recommendation from Ted Arnold, metals specialist with brokers Merrill Lynch, with an objective of \$2,650 a tonne within the next two months. Arnold's recommendation was based on the view that workers at Noranda's 195,000-tonnes-a-year Horne smelter would reject the company's final wage offer yesterday. By mid-session copper was ahead on Comex - analysts said that the shooting of a former Chilean junta member had sparked concerns about the

political situation in Chile, the world's biggest copper producer. The dollar's strength also helped lead to some of this week's losses, although it retreated in the afternoon under pressure from belated profit-taking following last week's advance to 10-year highs. London robusta coffee went into reverse again as the market continued to await news from Brazil regarding its export policy. However, one trader said roaster Intransit was evident whenever prices dipped, suggesting the market had underlying trade support at current levels.

Compiled from Reuters

London Markets

SPOT MARKETS

Crude oil (per barrel FOB) + or -

Dubai \$15.95-4.40/- + .000

Brent Blend \$15.55-4.40/- + .000

W.T. (1 per cent) \$15.95-2.00/- -.005

Oil products (NME prompt delivery per tonne CIF) + or -

Petroleum Gasoline \$214-215 + 1

Gas Oil \$190-191 + 1

Heavy Fuel Oil \$21-83 + 1

Naphtha \$167-169 + 1

Petroleum Asphalt Estimate + or -

Other + or -

Gold (per troy oz) \$281.75 + .75

Silver (per troy oz) \$27.75 + .75

Palladium (per troy oz) \$467.75 + 13.00

Aluminum (from market) \$1,026.75 + 10

Copper (US Producer) \$334.10 + 10

Lead (US) \$60.50 + 10

nickel (US) \$47.00 + 10

tin (US) \$1,026.75 + 10

Zinc (US Prime Western) \$3.12 + 2.75

Cattle (live weight) \$10.51p + 2.5%

Sheep (dead weight) \$21.91p + 7.5%

Pigs (live weight) \$3.00p + 0.5%

London daily sugar (raw) \$383.0w + 0.2

London daily sugar (white) \$456.0w + 0.5

Tate and Lyle export price \$357.0w + 4.5

Barley (English feed) \$110.75 + 0.75

Maize (US No. 3 yellow) \$151.50w + 0.75

Wheat (US Dark Northern) \$153.0w + 1

Rubber (Apr) \$7.30w + 0.75

Rubber (May) \$7.30w + 0.75

Rubber (Jul) \$7.30w + 0.5

Cocoa oil (Philippines) \$265.0w + 7.5

Coffee (Philippines) \$27.75 + 1.75

Soybeans (US) \$175 + 4

Cotton "A" index 78.10c + 0.5

Wooltop (84 Super) \$78p + 0.5

£ a tonne unless otherwise stated. p-percentage, w-weekly, m-monthly, f-monthly, b-bi-monthly, q-quarterly, y-yearly, s-semi-annual, t-tri-annual, a-annual, r-ringling/bkg, x-Feb/Mar, i-Mar/Apr, v-Apr/Jun, w-Apr/May, x-Apr/y-May, M-Market Commission average fatstock price, * change from a week ago, **London physical market, BCF Rotterdam, ♦ Bullion market close, n-Malaysian centavo

Finance threatens cocoa pact extension

By David Blackwell

THE INTERNATIONAL Cocoa Organisation's full council is to meet this morning for the first time since last September, when an attempt to revive the moribund agreement ended in complete failure.

Mr Robert Weinberg, analyst at James Capel, insisted that gold was still in a long-term bull market. He pointed out that in the three months from September last year the price rose by \$60 an ounce so some retracement was to be expected.

In the 1985 gold bull market investors had to wait nearly a year for the second upward surge in the price, Mr Weinberg recalled. "Perhaps we will need to be patient this time, but I doubt it."

The problems facing the organisation appear now to be even more formidable. Producer countries have paid no leviés to the organisation since September and total arrears stand at nearly \$140m. The 240,000-tonnes buffer stock contains 2,500 tonnes suffering from a deterioration of more than 10 per cent, and a further 16,000 tonnes with deterioration at between 5 and 10 per cent.

At the same time the pressure is on the delegates to agree at least on an extension to the agreement, which does not officially expire until September. If there is no extension, the rules of the organisation require that the buffer stock be sold off over a maximum period of 4½ years.

"There is no agreement in principle for an extension in this meeting, it will be running an enormous risk that the whole thing will founder altogether in September," said one delegate.

Both producers and consumers are in general belief that there should be an extension of two years with no economic provisions and with a freeze on the buffer stock. However, the buffer stock manager has only enough money to finance the stock for one year (\$15m), and the problem remains of how to finance a second year.

Two options are open - the first is to sell the deteriorating part of the stock without replacing it, and the second is to seek some gesture from debtors.

The biggest debt is owed by the Ivory Coast, the biggest producer, with arrears of more than \$84m, followed by Brazil at \$21.5m, Ghana at \$14.8m and Nigeria at \$8.3m. The extent of the debts can be measured against the fact that since the beginning of the agreement in 1986-87 the producers have paid only \$48.5m between them. Most consumers are still paying the \$80 a tonne levy on their imports from countries outside the ICCO.

Meanwhile, much interest will be centred on the producers' activities away from the main ICCO meeting, which is scheduled to continue at the Berners Street headquarters until Friday week.

The interest will be in the sidelines - can producers put a strategy together of their own, outside the ICCO, for raising or stabilising prices?" said one delegate.

To rise the fines it levies by up to 1,000

Comex chief talking himself out of a job

Barbara Durr on the planned merger of two New York exchanges

MURRAY GREENBERG, the newly elected chairman of the board at New York's Commodity Exchange (Comex), is in a hurry to put out of the job he started only last week. He would like to see the merger of Comex with the New York Mercantile Exchange (Nymex), "asap", as he put it. And an agreement reached earlier this year on a board structure for the new entity, a Nymex person would be its chairman.

Mr Greenberg, a futures broker and chairman of Sterling Commodities Corporation, said that negotiations for the merger were already well advanced. The agreement on governance struck between the two exchanges had been considered one of the highest hurdles for the merger plan. In late January, both exchanges' boards endorsed a proposal from their executive committees that would give the new exchange's board a Nymex chairman, a Comex vice-chairman, 16 Nymex members, eight Comex members and six external members.

"Now we have to sit down and talk about infrastructure, that is, trading methods, data processing, lots of details," Mr Greenberg said. While the agreement on governance is in place, some of these details could still turn into formidable obstacles. For example, each exchange has a strong tradition that would have more space for trading and the trading floor's ancillary services.

What Mr Greenberg in particular and Comex in general will contribute to the merger, assuming that it goes ahead, is a strong emphasis on discipline. Policing of trading floor activity has become the top issue in the futures industry since an undercover FBI investigation into trading fraud in Chicago's two major exchanges came to light last year. Mr Greenberg was chief of Comex's supervisory committee, which is in charge of discipline, where he said he did not make any friends.

"We're interested in enforcement," Mr Greenberg said. "We want people to come here for a safe trade."

The first and foremost reason for the merger, according to Mr Greenberg, is money. The combination of the two exchanges would bring an economy of scale that would pare down costs on personnel by reducing duplicated efforts.

In addition, Mr Greenberg said that the money saved from such reductions could permit development of new products, hiring of economists and an upgrading of member benefits and facilities. Comex and Nymex and New York's other three exchanges, now crowded into one floor of the World Trade Center, are jointly looking for a new building that would have more space for trading and the trading floor's ancillary services.

What Mr Greenberg in particular and Comex in general will contribute to the merger, assuming that it goes ahead, is a strong emphasis on discipline. Policing of trading floor activity has become the top issue in the futures industry since an undercover FBI investigation into trading

fraud in Chicago's two major exchanges came to light last year. Mr Greenberg was chief of Comex's supervisory committee, which is in charge of discipline, where he said he did not make any friends.

"We're interested in enforcement,"

Mr Greenberg said. "We want people to come here for a safe trade."

Comex's record on discipline compares favourably with that of other exchanges, particularly Nymex. According to a Government Accounting Office study last year, between 1984 and 1988, before the FBI investigation turned everyone's attention to the problem, Comex penalised 90 traders, while Nymex penalised only 14 traders.

The Chicago exchanges are also developing hand-held electronic trading cards which are expected to be ready for testing at the end of the year. So a race appears to be on for who gets the right device for the industry and can supply other exchanges.

On technology, Mr Greenberg said that Comex would make its advances available to everyone in the industry, not just Nymex if the merger took place. The Comex-Nymex marriage makes technological sense, since Nymex is involved in developing a screen-based trading system.

While diversification has long been a problem for Comex, Mr Greenberg gave no details about its expected new gold-related products.

<p

LONDON STOCK EXCHANGE

Market rebounds from a shaky start

A GENERALLY cool review of the UK Budget from investment analysts in the City of London brought a heavy markdown in share prices at the opening of the London equity sector yesterday. However, the market rebounded satisfactorily to its nearest support level and, helped by a parallel rally in Government bonds, share losses were substantially reduced before the close.

Equity traders arrived early yesterday morning well aware that the market would open sharply down. Morning meetings were heavy with Budget reviews by the leading firms, in almost every case criticising the Budget for undue laxity.

Patent dispute continues

Carlton Communications' decline since the start of the year was given another twist yesterday as Developments in two disputes over patents on Payment Systems, the company's video special effects unit.

Carlton received £1.5m damages in one case from Avesso/Spaceward Microsystems and also obtained an injunction against Electronic Graphics preventing that company from making or selling its product in the UK.

However, Electronic Graphics, one of whose owners, Mr Mike Luckwell, is a former Carlton managing director, said it would continue its action through the Patent Office. The company also plans "to adopt an additional attack from a different direction and hope to make an announcement shortly."

Carlton lost 19 to 88p, while Avesso shed 4 to 8p. Turnover in Carlton was up an unusually high 2.4m shares.

Mr Bruce Jones, an analyst at Kifcat & Aitken, said that a resolution to the dispute looked unlikely in the short term. "Electronic Graphics' continued action cannot help the Carlton share price," he said.

Shares in Carlton Communications are now moving close to the low point of the past eighteen months measured against the FT-SE 100 index.

Ferranti rallies

Business in Ferranti, the slimmed down electronics group, was again active yesterday with 3.3m shares moving through the Sean system and the price rising 3 to 42p. On Tuesday 7.3m shares changed hands. The latest burst of activity came as Mr Eugene Anderson, the new chairman/chief executive, completed a third day of meetings with Ferranti's big institutional shareholders.

Mr Anderson, who built up a considerable fan club among fund managers during his tenure at Johnson Matthey, is said to have reinvigorated the institutionals, saying that Ferranti's long-term future is assured, that the group is trading at a profit and that high borrowings are being eliminated by disposals. The group is thought to be capable of a turnover of 260m in its new post-disposals form, with the emphasis on the software business.

Ferranti shares touched 113 1/4p last year before tumbling in the wake of the alleged 215m fraud involving Internationale.

Account Dealing Dates			
First Dealing Date	Mar 12	Mar 13	Apr 5
Option Dealing Dates	Mar 22	Apr 5	Apr 26
Last Settlement	Mar 23	Apr 6	Apr 27
Assessment Dates	Apr 2	Apr 17	May 2
Next Dealing Dates (any later than above)	2.50 am, from business days earlier		

The day started badly with sterling weaker and UK bonds down heavily again.

The burden of complaint was that the absence of fiscal tightening in the Budget might leave sterling vulnerable and undermine hopes of any early relief on the interest rates front. Goldman Sachs, the US

investment house, said the most likely possibility was that base rates would stay at 15 per cent but that "the next best bet" was that rates would have to rise again. S.G. Warburg saw "no possibility whatever" of any rate cut in the near term, with the chance that currency weakness could force a rate rise. BZW trimmed its year-end forecast from 2,550 to 2,475.

With half an hour of the official opening, the FT-SE Index was 25.6 points down, although there was not much selling either real or attempted.

Indeed, much of the day was taken up with strategy meetings as the leading market

firms decided what advice to give to clients. Mr Bob Sample, of County NatWest, advised "keeping away from domestic stocks and moving towards shares relatively immune to UK factors."

Some brewing issues improved on the back of the relatively favourable treatment in the Budget. Bank shares, however, reacted cautiously to the Budget provisions on lesser developed country debt, although the banks themselves are known to be pleased.

The market, which faces new challenges today in the form of the UK trade figures for February and the important Mid-Staffordshire Parliamentary

by-election, remained inactive throughout the session. Sean volume of 444.4m shares, against Tuesday's 376.2m, included a high proportion of inter-market deals as the big securities houses sorted through their trading books.

A gentle rally was made during the session, which closed with the FT-SE Index at 2,250.3.

The day started badly with sterling weaker and UK bonds down heavily again.

The burden of complaint was that the absence of fiscal tightening in the Budget might leave sterling vulnerable and undermine hopes of any early relief on the interest rates front. Goldman Sachs, the US

investment house, said the most likely possibility was that base rates would stay at 15 per cent but that "the next best bet" was that rates would have to rise again. S.G. Warburg saw "no possibility whatever" of any rate cut in the near term, with the chance that currency weakness could force a rate rise. BZW trimmed its year-end forecast from 2,550 to 2,475.

With half an hour of the official opening, the FT-SE Index was 25.6 points down, although there was not much selling either real or attempted.

Indeed, much of the day was taken up with strategy meetings as the leading market

firms decided what advice to give to clients. Mr Bob Sample, of County NatWest, advised "keeping away from domestic stocks and moving towards shares relatively immune to UK factors."

Some brewing issues improved on the back of the relatively favourable treatment in the Budget. Bank shares, however, reacted cautiously to the Budget provisions on lesser developed country debt, although the banks themselves are known to be pleased.

The market, which faces new challenges today in the form of the UK trade figures for February and the important Mid-Staffordshire Parliamentary

by-election, remained inactive throughout the session. Sean volume of 444.4m shares, against Tuesday's 376.2m, included a high proportion of inter-market deals as the big securities houses sorted through their trading books.

A gentle rally was made during the session, which closed with the FT-SE Index at 2,250.3.

The day started badly with sterling weaker and UK bonds down heavily again.

The burden of complaint was that the absence of fiscal tightening in the Budget might leave sterling vulnerable and undermine hopes of any early relief on the interest rates front. Goldman Sachs, the US

investment house, said the most likely possibility was that base rates would stay at 15 per cent but that "the next best bet" was that rates would have to rise again. S.G. Warburg saw "no possibility whatever" of any rate cut in the near term, with the chance that currency weakness could force a rate rise. BZW trimmed its year-end forecast from 2,550 to 2,475.

With half an hour of the official opening, the FT-SE Index was 25.6 points down, although there was not much selling either real or attempted.

Indeed, much of the day was taken up with strategy meetings as the leading market

firms decided what advice to give to clients. Mr Bob Sample, of County NatWest, advised "keeping away from domestic stocks and moving towards shares relatively immune to UK factors."

Some brewing issues improved on the back of the relatively favourable treatment in the Budget. Bank shares, however, reacted cautiously to the Budget provisions on lesser developed country debt, although the banks themselves are known to be pleased.

The market, which faces new challenges today in the form of the UK trade figures for February and the important Mid-Staffordshire Parliamentary

by-election, remained inactive throughout the session. Sean volume of 444.4m shares, against Tuesday's 376.2m, included a high proportion of inter-market deals as the big securities houses sorted through their trading books.

A gentle rally was made during the session, which closed with the FT-SE Index at 2,250.3.

The day started badly with sterling weaker and UK bonds down heavily again.

The burden of complaint was that the absence of fiscal tightening in the Budget might leave sterling vulnerable and undermine hopes of any early relief on the interest rates front. Goldman Sachs, the US

investment house, said the most likely possibility was that base rates would stay at 15 per cent but that "the next best bet" was that rates would have to rise again. S.G. Warburg saw "no possibility whatever" of any rate cut in the near term, with the chance that currency weakness could force a rate rise. BZW trimmed its year-end forecast from 2,550 to 2,475.

With half an hour of the official opening, the FT-SE Index was 25.6 points down, although there was not much selling either real or attempted.

Indeed, much of the day was taken up with strategy meetings as the leading market

firms decided what advice to give to clients. Mr Bob Sample, of County NatWest, advised "keeping away from domestic stocks and moving towards shares relatively immune to UK factors."

Some brewing issues improved on the back of the relatively favourable treatment in the Budget. Bank shares, however, reacted cautiously to the Budget provisions on lesser developed country debt, although the banks themselves are known to be pleased.

The market, which faces new challenges today in the form of the UK trade figures for February and the important Mid-Staffordshire Parliamentary

by-election, remained inactive throughout the session. Sean volume of 444.4m shares, against Tuesday's 376.2m, included a high proportion of inter-market deals as the big securities houses sorted through their trading books.

A gentle rally was made during the session, which closed with the FT-SE Index at 2,250.3.

The day started badly with sterling weaker and UK bonds down heavily again.

The burden of complaint was that the absence of fiscal tightening in the Budget might leave sterling vulnerable and undermine hopes of any early relief on the interest rates front. Goldman Sachs, the US

investment house, said the most likely possibility was that base rates would stay at 15 per cent but that "the next best bet" was that rates would have to rise again. S.G. Warburg saw "no possibility whatever" of any rate cut in the near term, with the chance that currency weakness could force a rate rise. BZW trimmed its year-end forecast from 2,550 to 2,475.

With half an hour of the official opening, the FT-SE Index was 25.6 points down, although there was not much selling either real or attempted.

Indeed, much of the day was taken up with strategy meetings as the leading market

firms decided what advice to give to clients. Mr Bob Sample, of County NatWest, advised "keeping away from domestic stocks and moving towards shares relatively immune to UK factors."

Some brewing issues improved on the back of the relatively favourable treatment in the Budget. Bank shares, however, reacted cautiously to the Budget provisions on lesser developed country debt, although the banks themselves are known to be pleased.

The market, which faces new challenges today in the form of the UK trade figures for February and the important Mid-Staffordshire Parliamentary

by-election, remained inactive throughout the session. Sean volume of 444.4m shares, against Tuesday's 376.2m, included a high proportion of inter-market deals as the big securities houses sorted through their trading books.

A gentle rally was made during the session, which closed with the FT-SE Index at 2,250.3.

The day started badly with sterling weaker and UK bonds down heavily again.

The burden of complaint was that the absence of fiscal tightening in the Budget might leave sterling vulnerable and undermine hopes of any early relief on the interest rates front. Goldman Sachs, the US

investment house, said the most likely possibility was that base rates would stay at 15 per cent but that "the next best bet" was that rates would have to rise again. S.G. Warburg saw "no possibility whatever" of any rate cut in the near term, with the chance that currency weakness could force a rate rise. BZW trimmed its year-end forecast from 2,550 to 2,475.

With half an hour of the official opening, the FT-SE Index was 25.6 points down, although there was not much selling either real or attempted.

Indeed, much of the day was taken up with strategy meetings as the leading market

firms decided what advice to give to clients. Mr Bob Sample, of County NatWest, advised "keeping away from domestic stocks and moving towards shares relatively immune to UK factors."

Some brewing issues improved on the back of the relatively favourable treatment in the Budget. Bank shares, however, reacted cautiously to the Budget provisions on lesser developed country debt, although the banks themselves are known to be pleased.

The market, which faces new challenges today in the form of the UK trade figures for February and the important Mid-Staffordshire Parliamentary

by-election, remained inactive throughout the session. Sean volume of 444.4m shares, against Tuesday's 376.2m, included a high proportion of inter-market deals as the big securities houses sorted through their trading books.

A gentle rally was made during the session, which closed with the FT-SE Index at 2,250.3.

The day started badly with sterling weaker and UK bonds down heavily again.

The burden of complaint was that the absence of fiscal tightening in the Budget might leave sterling vulnerable and undermine hopes of any early relief on the interest rates front. Goldman Sachs, the US

investment house, said the most likely possibility was that base rates would stay at 15 per cent but that "the next best bet" was that rates would have to rise again. S.G. Warburg saw "no possibility whatever" of any rate cut in the near term, with the chance that currency weakness could force a rate rise. BZW trimmed its year-end forecast from 2,550 to 2,475.

With half an hour of the official opening, the FT-SE Index was 25.6 points down, although there was not much selling either real or attempted.

Indeed, much of the day was taken up with strategy meetings as the leading market

firms decided what advice to give to clients. Mr Bob Sample, of County NatWest, advised "keeping away from domestic stocks and moving towards shares relatively immune to UK factors."

Some brewing issues improved on the back of the relatively favourable treatment in the Budget. Bank shares, however, reacted cautiously to the Budget provisions on lesser developed country debt, although the banks themselves are known to be pleased.

The market, which faces new challenges today in the form of the UK trade figures for February and the important Mid-Staffordshire Parliamentary

by-election, remained inactive throughout the session. Sean volume of 444.4m shares, against Tuesday's 376.2m, included a high proportion of inter-market deals as the big securities houses sorted through their trading books.

A gentle rally was made during the session, which closed with the FT-SE Index at 2,250.3.

The day started badly with sterling weaker and UK bonds down heavily again.

The burden of complaint was that the absence of fiscal tightening in the Budget might leave sterling vulnerable and undermine hopes of any early relief on the interest rates front. Goldman Sachs, the US

investment house, said the most likely possibility was that base rates would stay at 15 per cent but that "the next best bet" was that rates would have to rise again. S.G. Warburg saw "no possibility whatever" of any rate cut in the near term, with the chance that currency weakness could force a rate rise. BZW trimmed its year-end forecast from 2,550 to 2,475.

With half an hour of the official opening, the FT-SE Index was 25.6 points down, although there was not much selling either real or attempted.

Indeed, much of the day was taken up with strategy meetings as the leading market

firms decided what advice to give to clients. Mr Bob Sample, of County NatWest, advised "keeping away from domestic stocks and moving towards shares relatively immune to UK factors."

Some brewing issues improved on the back of the relatively favourable treatment in the Budget. Bank shares, however, reacted cautiously to the Budget provisions on lesser developed country debt, although the banks themselves are known to be pleased.

The market, which faces new challenges today in the form of the UK trade figures for February and the important Mid-Staffordshire Parliamentary

by-election, remained inactive throughout the session. Sean volume of 444.4m shares, against Tuesday's 376.2m, included a high proportion of inter-market deals as the big securities houses sorted through their trading books.

A gentle rally was made during the session, which closed with the FT-SE Index at 2,250.3.

The day started badly with sterling weaker and UK bonds down heavily again.

The burden of complaint was that the absence of fiscal tightening in the Budget might leave sterling vulnerable and undermine hopes of any early relief on the interest rates front. Goldman Sachs, the US

investment house, said the most likely possibility was that base rates would stay at 15 per cent but that "the next best bet" was that rates would have to rise again. S.G. Warburg saw "no possibility whatever" of any rate cut in the near term, with the chance that currency weakness could force a rate rise. BZW trimmed its year-end forecast from 2,550 to 2,475.

With half an hour of the official opening, the FT-SE Index was 25.6 points down, although there was not much selling either real or attempted.

Indeed, much of the day was taken up with strategy meetings as the leading market

firms decided what advice to give to clients. Mr Bob Sample, of County NatWest, advised "keeping away from domestic stocks and moving towards shares relatively immune to UK factors."

Some brewing issues improved on the back of the relatively favourable treatment in the Budget. Bank shares, however, reacted cautiously to the Budget provisions on lesser developed country debt, although the banks themselves are known to be pleased.

LONDON SHARE SERVICE

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free
Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

AUTHORISED UNIT TRUSTS

2000/2001 学年第二学期 期中考试卷

- Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2126

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-1228

Ref.	Price	Offer + w	Yield	Ref.	Price	Offer + w	Yield	Ref.	Price	Offer + w	Yield	Ref.	Price	Offer + w	Yield	Ref.	Price	Offer + w	Yield	Ref.	Price	Offer + w	Yield
National Financial Management Corn PLC	0.945	0.945	-	Providence Capital Life Ass. Co Ltd	1.000	1.000	-	Royal Heritage Life Assurance Ltd - Cont'd.	1.000	1.000	-	Saxa Life Assurance Co Ltd	0.942	0.942	-	Scotia Funds Investment Management	0.942	0.942	-	Capitol House Fund Mgrs (C2) Ltd	0.925	0.925	-
72 Catherine Rd, Aylesbury, HP19 3JX	0.70	0.70	-	Cont'd.	1.000	1.000	-	St. Alliance House, London	0.942	0.942	-	Houston Peppett, Duncow D157000	0.942	0.942	-	PO Box 189, Capitol Hse, 6th St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Managers	1.000	1.000	-	Tet (0247) 470000	0.942	0.942	-	York St., Heller, New	0.925	0.925	-				
Standard Gravels	1.000	1.000	-	Cont'd.	1.000	1.000	-	North America	1.000	1.000	-	Capital House International Growth Funds Ltd	0.942	0.942	-	120 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Executive	1.000	1.000	-	121 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Fixed Int.	1.000	1.000	-	North America	1.000	1.000	-	122 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	123 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Fixed Int.	1.000	1.000	-	Equity	1.000	1.000	-	124 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	125 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	126 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	127 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	128 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	129 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	130 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	131 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	132 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	133 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	134 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	135 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	136 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	137 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	138 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	139 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	140 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	141 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	142 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	143 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	144 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	145 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	146 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	147 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	148 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	149 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	150 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	151 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	152 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	153 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	154 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	155 York St., Heller, New	0.925	0.925	-				
UK Life Ass. Inc	1.000	1.000	-	Cont'd.	1.000	1.000	-	Equity	1.000	1.000	-	Equity	1.000	1.000	-	156 York St., Heller, New	0.925						

FT UNIT TRUST INFORMATION SERVICE

- Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2128

CH 10.....\$471.00
CX 10.....\$1.07

FOREIGN EXCHANGES

Pound comes under pressure

INTERVENTION by the Bank of England failed to prevent sterling weakening on the foreign exchanges yesterday, but the threat of further action by the central bank lifted the currency off the day's lows and allowed it to close above technical support levels of \$1.9500 and DM2.725.

At a post-Budget news conference Mr John Major, the UK Chancellor, said: "If it is necessary to raise interest rates at some stage, I will not shirk from doing so." On the other hand, he added, "I am not prepared to react precipitately to short-term movements."

Mr Major's remarks did not much impact on a market disappointed at the lack of tighter fiscal and monetary policy in the Budget. Concern that year-on-year inflation is likely to be above 7 per cent at the end of the year, according to Treasury estimates, weighed on the pound, while analysts also pointed out that recent official forecasts have tended to underestimate Britain's problems on the inflation front.

Today is likely to provide a further test for the currency with the publication of the UK trade figures. The market is looking for an improvement from the January current account deficit of £1.8bn to a figure of around £1.3bn for Feb-

uary. Political nervousness could also increase if, as expected, the ruling Conservative Party loses today's mid-Staffordshire by-election.

Sterling touched a low of \$1.885, but at the London close rallied a little to \$1.8945, compared with \$1.8610 on Tuesday.

The pound also fell to DM2.725 from DM2.7325; to Y247.75 from Y245.75 from SF72.4250; to SF79.1850 from FF79.2275; and to FF79.1850 from FF79.2275.

Sterling's index declined 0.5 to 85.5, after opening at 85.4.

The dollar was strong. There were no fresh factors to influence the US currency, but it benefited from selling of sterling and depression surrounding the Japanese yen. The dollar also improved in terms of the D-Mark, on renewed fears about the possible inflationary impact of German monetary union.

At the London close the dollar had advanced to DM1.7075

from DM1.6980; to SF71.5210

from SF71.5155; to FF71.7600

from FF71.7275; and to Y151.45 from Y151.85, the highest closing level against the yen since February 1987. The dollar's index rose to 88.3 from 88.5.

The D-Mark traded quietly around the middle of the European Monetary System, but lost a little ground to the French franc and Italian lira.

In Paris the D-Mark was fixed at a six-month low of FF73.3757. The franc was supported by recent encouraging French economic data, and at the London close the D-Mark has fallen to FF73.3755 from FF73.3770.

Friedrich within the Italian coalition Government, following a parliamentary defeat on Tuesday night, had no impact on the lire, which remained around the top of the EMS. The D-Mark fell to L736.90 from L738.50 at the close of trading in London.

At the London close the dollar was strong. There were no fresh factors to influence the US currency, but it benefited from selling of sterling and depression surrounding the Japanese yen. The dollar also improved in terms of the D-Mark, on renewed fears about the possible inflationary impact of German monetary union.

At the London close the dollar had advanced to DM1.7075

from DM1.6980; to SF71.5210

from SF71.5155; to FF71.7600

from FF71.7275; and to Y151.45 from Y151.85, the highest closing level against the yen since February 1987. The dollar's index rose to 88.3 from 88.5.

The D-Mark traded quietly around the middle of the European Monetary System, but lost a little ground to the French franc and Italian lira.

In Paris the D-Mark was fixed at a six-month low of FF73.3757. The franc was supported by recent encouraging French economic data, and at the London close the D-Mark has fallen to FF73.3755 from FF73.3770.

Friedrich within the Italian coalition Government, following a parliamentary defeat on Tuesday night, had no impact on the lire, which remained around the top of the EMS. The D-Mark fell to L736.90 from L738.50 at the close of trading in London.

At the London close the dollar was strong. There were no fresh factors to influence the US currency, but it benefited from selling of sterling and depression surrounding the Japanese yen. The dollar also improved in terms of the D-Mark, on renewed fears about the possible inflationary impact of German monetary union.

At the London close the dollar had advanced to DM1.7075

from DM1.6980; to SF71.5210

from SF71.5155; to FF71.7600

from FF71.7275; and to Y151.45 from Y151.85, the highest closing level against the yen since February 1987. The dollar's index rose to 88.3 from 88.5.

The D-Mark traded quietly around the middle of the European Monetary System, but lost a little ground to the French franc and Italian lira.

In Paris the D-Mark was fixed at a six-month low of FF73.3757. The franc was supported by recent encouraging French economic data, and at the London close the D-Mark has fallen to FF73.3755 from FF73.3770.

Friedrich within the Italian coalition Government, following a parliamentary defeat on Tuesday night, had no impact on the lire, which remained around the top of the EMS. The D-Mark fell to L736.90 from L738.50 at the close of trading in London.

At the London close the dollar was strong. There were no fresh factors to influence the US currency, but it benefited from selling of sterling and depression surrounding the Japanese yen. The dollar also improved in terms of the D-Mark, on renewed fears about the possible inflationary impact of German monetary union.

At the London close the dollar had advanced to DM1.7075

from DM1.6980; to SF71.5210

from SF71.5155; to FF71.7600

from FF71.7275; and to Y151.45 from Y151.85, the highest closing level against the yen since February 1987. The dollar's index rose to 88.3 from 88.5.

The D-Mark traded quietly around the middle of the European Monetary System, but lost a little ground to the French franc and Italian lira.

In Paris the D-Mark was fixed at a six-month low of FF73.3757. The franc was supported by recent encouraging French economic data, and at the London close the D-Mark has fallen to FF73.3755 from FF73.3770.

Friedrich within the Italian coalition Government, following a parliamentary defeat on Tuesday night, had no impact on the lire, which remained around the top of the EMS. The D-Mark fell to L736.90 from L738.50 at the close of trading in London.

At the London close the dollar was strong. There were no fresh factors to influence the US currency, but it benefited from selling of sterling and depression surrounding the Japanese yen. The dollar also improved in terms of the D-Mark, on renewed fears about the possible inflationary impact of German monetary union.

At the London close the dollar had advanced to DM1.7075

from DM1.6980; to SF71.5210

from SF71.5155; to FF71.7600

from FF71.7275; and to Y151.45 from Y151.85, the highest closing level against the yen since February 1987. The dollar's index rose to 88.3 from 88.5.

The D-Mark traded quietly around the middle of the European Monetary System, but lost a little ground to the French franc and Italian lira.

In Paris the D-Mark was fixed at a six-month low of FF73.3757. The franc was supported by recent encouraging French economic data, and at the London close the D-Mark has fallen to FF73.3755 from FF73.3770.

Friedrich within the Italian coalition Government, following a parliamentary defeat on Tuesday night, had no impact on the lire, which remained around the top of the EMS. The D-Mark fell to L736.90 from L738.50 at the close of trading in London.

At the London close the dollar was strong. There were no fresh factors to influence the US currency, but it benefited from selling of sterling and depression surrounding the Japanese yen. The dollar also improved in terms of the D-Mark, on renewed fears about the possible inflationary impact of German monetary union.

At the London close the dollar had advanced to DM1.7075

from DM1.6980; to SF71.5210

from SF71.5155; to FF71.7600

from FF71.7275; and to Y151.45 from Y151.85, the highest closing level against the yen since February 1987. The dollar's index rose to 88.3 from 88.5.

The D-Mark traded quietly around the middle of the European Monetary System, but lost a little ground to the French franc and Italian lira.

In Paris the D-Mark was fixed at a six-month low of FF73.3757. The franc was supported by recent encouraging French economic data, and at the London close the D-Mark has fallen to FF73.3755 from FF73.3770.

Friedrich within the Italian coalition Government, following a parliamentary defeat on Tuesday night, had no impact on the lire, which remained around the top of the EMS. The D-Mark fell to L736.90 from L738.50 at the close of trading in London.

At the London close the dollar was strong. There were no fresh factors to influence the US currency, but it benefited from selling of sterling and depression surrounding the Japanese yen. The dollar also improved in terms of the D-Mark, on renewed fears about the possible inflationary impact of German monetary union.

At the London close the dollar had advanced to DM1.7075

from DM1.6980; to SF71.5210

from SF71.5155; to FF71.7600

from FF71.7275; and to Y151.45 from Y151.85, the highest closing level against the yen since February 1987. The dollar's index rose to 88.3 from 88.5.

The D-Mark traded quietly around the middle of the European Monetary System, but lost a little ground to the French franc and Italian lira.

In Paris the D-Mark was fixed at a six-month low of FF73.3757. The franc was supported by recent encouraging French economic data, and at the London close the D-Mark has fallen to FF73.3755 from FF73.3770.

Friedrich within the Italian coalition Government, following a parliamentary defeat on Tuesday night, had no impact on the lire, which remained around the top of the EMS. The D-Mark fell to L736.90 from L738.50 at the close of trading in London.

At the London close the dollar was strong. There were no fresh factors to influence the US currency, but it benefited from selling of sterling and depression surrounding the Japanese yen. The dollar also improved in terms of the D-Mark, on renewed fears about the possible inflationary impact of German monetary union.

At the London close the dollar had advanced to DM1.7075

from DM1.6980; to SF71.5210

from SF71.5155; to FF71.7600

from FF71.7275; and to Y151.45 from Y151.85, the highest closing level against the yen since February 1987. The dollar's index rose to 88.3 from 88.5.

The D-Mark traded quietly around the middle of the European Monetary System, but lost a little ground to the French franc and Italian lira.

In Paris the D-Mark was fixed at a six-month low of FF73.3757. The franc was supported by recent encouraging French economic data, and at the London close the D-Mark has fallen to FF73.3755 from FF73.3770.

Friedrich within the Italian coalition Government, following a parliamentary defeat on Tuesday night, had no impact on the lire, which remained around the top of the EMS. The D-Mark fell to L736.90 from L738.50 at the close of trading in London.

At the London close the dollar was strong. There were no fresh factors to influence the US currency, but it benefited from selling of sterling and depression surrounding the Japanese yen. The dollar also improved in terms of the D-Mark, on renewed fears about the possible inflationary impact of German monetary union.

At the London close the dollar had advanced to DM1.7075

from DM1.6980; to SF71.5210

from SF71.5155; to FF71.7600

from FF71.7275; and to Y151.45 from Y151.85, the highest closing level against the yen since February 1987. The dollar's index rose to 88.3 from 88.5.

The D-Mark traded quietly around the middle of the European Monetary System, but lost a little ground to the French franc and Italian lira.

In Paris the D-Mark was fixed at a six-month low of FF73.3757. The franc was supported by recent encouraging French economic data, and at the London close the D-Mark has fallen to FF73.3755 from FF73.3770.

Friedrich within the Italian coalition Government, following a parliamentary defeat on Tuesday night, had no impact on the lire, which remained around the top of the EMS. The D-Mark fell to L736.90 from L738.50 at the close of trading in London.

At the London close the dollar was strong. There were no fresh factors to influence the US currency, but it benefited from selling of sterling and depression surrounding the Japanese yen. The dollar also improved in terms of the D-Mark, on renewed fears about the possible inflationary impact of German monetary union.

At the London close the dollar had advanced to DM1.7075

from DM1.6980; to SF71.5210

from SF71.5155; to FF71.7600

from FF71.7275; and to Y151.45 from Y151.85, the highest closing level against the yen since February 1987. The dollar's index rose to 88.3 from 88.5.

The D-Mark traded quietly around the middle of the European Monetary System, but lost a little ground to the French franc and Italian lira.

In Paris the D-Mark was fixed at a six-month low of FF73.3757. The franc was supported by recent encouraging French economic data, and at the London close the D-Mark has fallen to FF73.3755 from FF73.3770.

Friedrich within the Italian coalition Government, following a parliamentary defeat on Tuesday night, had no impact on the lire, which remained around the top of the EMS. The D-Mark fell to L736.90 from L738.50 at the close of trading in London.

At the London close the dollar was strong. There were no fresh factors to influence the US currency, but it benefited from selling of sterling and depression surrounding the Japanese yen. The dollar also improved in terms of the D-Mark, on renewed fears about the possible inflationary impact of German monetary union.

At the London close the dollar had advanced to DM1.7075

from DM1.6980; to SF71.5210

from SF71.5155; to FF71.7600

from FF71.7275; and to Y151.45 from Y151.85, the highest closing level against the yen since February 1987. The dollar's index rose to 88.3 from 88.5.

The D-Mark traded quietly around the middle of the European Monetary System, but lost a little ground to the French franc and Italian lira.

In Paris the D-Mark was fixed at a six-month low of FF73.3757. The franc was supported by recent encouraging French economic data, and at the London close the D-Mark has fallen to FF73.3755 from FF73.3770.

Friedrich within the Italian coalition Government, following a parliamentary defeat on Tuesday night, had no impact on the lire, which remained around the top of the EMS. The D-Mark fell to L736.90 from L738.50 at the close of trading in London.

At the London close the dollar was strong. There were no fresh factors to influence the US currency, but it benefited from selling of sterling and depression surrounding the Japanese yen. The dollar also improved in terms of the D-Mark, on renewed fears about the possible inflationary impact of German monetary union.

At the London close the dollar had advanced to DM1.7075

from DM1.6980; to SF71.5210

from SF71.5155; to FF71.7600

from FF71.7275; and to Y151.45 from Y151.85, the highest closing level against the yen since February 1987. The dollar's index rose to 88.3 from 88.5.

The D-Mark traded quietly around the middle of the European Monetary System, but lost a little ground to the French franc and Italian lira.

WORLD STOCK MARKETS

3pm prices March 21

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

**The world's first
King Size Filter cigarette**



**OFTEN
IMITATED,
NEVER EQUALLED.**

مكتبة الأصل

Continued on Page 47

NYSE COMPOSITE PRICES

**12 Month
High Low Stock** **PY 86**
Dr. YALE 100 High Low
Continued from previous Page

Sales Figures are unadjusted. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual distributions based on the latest declaration.

a-dividend paid straight, b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-new yearly low, e-dividend declared or paid in preceding 12 months, f-dividend in Canadian funds, subject to 15% can-residence tax, g-dividend declared after split-up or stock dividend, h-dividend paid this year, i-not paid, j-not declared, k-no action taken or latest dividend declared, l-dividend declared or paid this year, m-accumulative amounts with dividends in arrears, n-new highs in the past 52 weeks. The high-low range begins with the start of trading. o-next day delivery, P/E price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split, ex-same, t-dividend paid in stock in preceding 12 months, estimated cash amounts on ex-dividend or ex-distribution date, u-new yearly high, v-trading halted, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities suspended by such committee, x-delisted, y-when issued, w-with warrants, x-ex-dividend or ex-rights, z-ex-distribution, m-without warrants, y-ex-dividend and sales limit, yd-yield, z-splits in full.

NASDAQ NATIONAL MARKET

3pm prices March 21

Have your FT hand delivered

COPENHAGEN
(33) 134441

Mikael Heino
for details.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

[View all reviews for The Last King of Scotland](#)

AMERICA

Equities stabilise after Tuesday's profit-taking

Wall Street

AFTER Tuesday's profit-taking, the equity market stabilised and registered modest gains at mid-session in subdued trading, writes Janet Bush in New York.

At 2pm, the Dow Jones Industrial Average was quoted 22.25 points higher at 2,740.99 on low volume of 8m shares. On Tuesday, the index had closed 16.89 points lower at 2,728.22. There was little fresh news with Japanese markets closed for a holiday and no important US economic data expected.

The market focused on the dollar which came off Tuesday's highs on profit-taking and undermined the Treasury bond market. The benchmark long bond was quoted around 7% lower at mid-session while the dollar was quoted at Y154.00 compared with an earlier high of Y159.00 in New York at Y154.50 and at DMI7.655 from DMI7.715 earlier.

Equity traders reported some selling by investors wanting to lock in profits before the end of the first quarter. This followed unconfirmed rumours on Tuesday of heavy selling by Japanese investors. The fall on Tuesday ended a winning streak which took the Dow 51.08 points or three per cent higher in four sessions.

Bombay welcomes surprise tax cuts

By R.C. Murthy in Bombay

INDIAN stock markets heaved a sigh of relief this week and welcomed Monday's National Front Government's budget, the first since it came to power last November after defeating the Congress Party headed by Mr Rajiv Gandhi.

The 30-share index of the Bombay Stock Exchange, which sets the pace for the regional markets, jumped more than 45 points in two days, but lost 4.62 points to close at 731.69 yesterday on heavy offerings by the Unit Trust of India and other mutual funds.

The budget proposed a 10 percentage point reduction in corporate taxation to 40 per cent, although this was qualified by the abolition of investment allowances, and raised

ASIA PACIFIC

Jardine Matheson boosts Hong Kong

THE CLOSURE of Tokyo yesterday for a local holiday gave Hong Kong the opportunity for a strong session, but most other markets remained cautious.

HONG KONG took advantage of Tokyo's closure and advanced in improved turnover after strong results from Jardine Matheson, the trading company. The Hang Seng index rose 65.69, or 1.6 per cent to 2,926.92 in turnover of HK\$1.3bn, up from HK\$932m on Tuesday.

Jardine Matheson gained HK\$1 to HK\$26.30 after reporting a 42 per cent rise in 1989 profits. Property stocks were also strong, with Cheung Kong up 30 cents to HK\$10.80 and Hongkong Land adding 15 cents to HK\$7.40.

NEW ZEALAND weakened as three large stocks went ex dividend. The Barclays Index, which is not adjusted for dividend payments, dropped 3.88, or 1.8 per cent, to 1,746.62.

The market was also disappointed by the Government's economic package which hit the New Zealand dollar.

Fletcher Challenge fell 4.5

Analysts believe that the market is due for a correction after the substantial rally from the low of 2,564.19 on February 23. At the close on Monday, the Dow stood 6.8 per cent above that trough, representing a substantial and swift rally. Some believe that the Dow could fall to around 2,600 over the next couple of weeks.

Just as Tuesday's fall was due to programme selling, yesterday's modest rally came on futures-related programme buying. Without this arbitrage activity, the market had little direction. Blue chips continued to outperform the broader market yesterday morning. The Standard & Poor's 500 and New York Stock Exchange Composite indices were both quoted marginally lower during the morning session.

Among blue chip issues, Boeing added 3% to \$71.75, partly on a US press report that the possibility of Japanese participation in the company's 767-X aircraft project was less likely because of the new joint venture between the two. American Gold Minerals, the American Berrick and Cooley, Tish & Reiter, which is finding favour with stock analysts, gained 3.1% to \$37.4%. Anheuser-Busch added 1.4% to \$37. The company is testing a draft beer in a clear bottle which would rival Miller Brewing's Miller Genuine Draft, one of the best selling

brands in the US.

Abbott Laboratories fell 3.4 to \$63.4 on a report that the company had been sent a letter by the Food and Drug Administration threatening regulatory sanctions for failure to correct violations at a generic drug plant. Advanced Micro Devices added 3% to \$36. The company said it would raise its stake in Xilinx to 20 per cent and discontinue manufacturing and selling certain products because of the alliance. Shawmut National, the New England commercial bank, added 3% to \$14.7 after news that it had revised upwards its fourth quarter loan loss provisions and lowered its dividend.

Canada

TORONTO was little changed at midday though gold shares were lower following the slide in the bullion prices. The composite index fell 0.3 to 3,443 on volume of 12,630 and declines led advances by 272 to 10. Among gold shares, Art Minerals, the Canadian American Barrick both fell 0.7% to C\$4.74 and C\$3.8 respectively. Canadian stock shares gained 0.1% to \$37.4%. Anheuser-Busch added 1.4% to \$37. The company is testing a draft beer in a clear bottle which would rival Miller Brewing's Miller Genuine Draft, one of the best selling

brands in the US.

While the fall in January

revolved around the signif-

icant

market

influence

of

the

market

influence

of</